

# FINANCIAL TIMES



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World Business Newspaper <http://www.ft.com>

WEDNESDAY SEPTEMBER 25 1996

## French in bid to alter restructure plan for bank

European commissioners are due to take a tough line over French government proposals to change radically the restructuring plan agreed last year for *Crédit Lyonnais*, the state-owned bank. The bank delayed publication of its half-year results until October, with Paris hoping by then to have agreed the outline of its long-term measures. The French government has proposed that *Crédit Lyonnais* be allowed to waive FF3bn (\$500m) in interest payments due this year on a loan it took as part of the restructuring plan. Page 16 and Lex.



**First Lady praises Princess Diana**  
Hillary Clinton praised Princess Diana for her "tireless commitment" to causes including homelessness, AIDS and leprosy when the two (above) joined fashion designers at a White House breakfast honouring people in the fashion world who helped raise money for breast cancer research.

**US fight on corruption:** US commerce secretary Mickey Kantor said the government would fight "unfair and trade distorting" practices, including bribery and corruption, in international commerce. Page 4

**Immigration move dropped:** The Republican leadership on Capitol Hill is to drop the most controversial clause in the illegal immigration bill which would have allowed states to deny public education to illegal immigrant children. Page 5

**EU safeguard over Cuba:** The European Union has set up a watchlist of US companies involved in law suits against EU companies because of their Cuban connections. Page 4

**Ferry operator a price war victim:** Regie voor Maritiem Transport, Belgium's state-owned ferry company, became the first price war casualty since the opening of the Channel tunnel, with the loss of up to 1,300 jobs. Page 16

**Japan's debt fears:** The gross level of outstanding debt owed by the Japanese government stood at ¥394.13tn (\$3,067bn) at the end of June, showing a rapid deterioration in the fiscal position in the last five years. Page 8

**Emergency deal on beef:** European farm ministers agreed emergency measures to buy up more surplus beef, as Irish farmers broke through police lines to protest over the collapse in beef prices sparked by the mad cow disease scare. Page 2

**US phone company in Swiss move:** US regional telephone company SBC Communications is joining forces with Dixie, a group owned by Swiss electric utilities, to challenge the state-owned PTT after the Swiss telecoms market is deregulated in 1998. Page 17

**Australian premier defies China:** Australian prime minister John Howard confirmed he will defy Chinese trade threats and meet the Dalai Lama, Tibet's exiled spiritual leader. Page 3

**China to tackle poverty:** China will pour more funds into ending poverty by the turn of the century, communist party chief Jiang Zemin said. The government fears that millions of destitute could threaten its grip on power.

**Argentina bids to slash unemployment:** Argentina plans to make the jobs market more flexible in a bid to cut record unemployment of 17.1 per cent. Page 5

**Swiss under pressure over Nazi gold:** Switzerland is facing mounting pressure to renegotiate the 1946 deal for handing over SF250m (\$25m) of looted Nazi gold to the allies, amid claims that it deceived the US on how much it retained.

**FT.com:** The FT web site provides online news, comment and analysis at <http://www.ft.com>

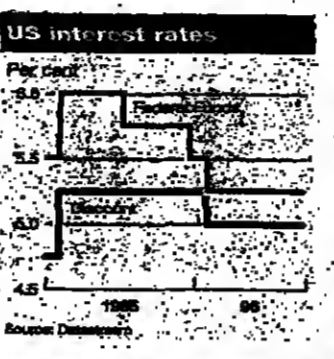
| STOCK MARKET INDICES    |                   | GOLD          |        |
|-------------------------|-------------------|---------------|--------|
| New York Stock Exchange | 7,287.72 (+7.02)  | New York Gold | 384.4  |
| Dow Jones Ind Av        | 2,214.10 (+2.53)  | London        | 382.05 |
| NASDAQ Composite        | 2,081.50 (+14.41) | Close         | 381.45 |
| NYSE                    | 2,081.50 (+14.41) |               |        |
| DAX                     | 2,081.50 (+14.41) |               |        |
| FT-SE 100               | 2,171.50 (+8.75)  |               |        |
| Nikkei                  | 2,171.50 (+8.75)  |               |        |

| US LUNDSMITH RATES |       | OTHER RATES        |         |
|--------------------|-------|--------------------|---------|
| Federal Funds      | 5.5%  | UK 3-mo Interbank  | 5.1%    |
| 3-mth Time Rate    | 5.25% | FR 10 yr GM        | 9.7%    |
| Long Term          | 5.87% | FR 10 yr DAT       | 10.2%   |
|                    |       | Germany 10 yr Bond | 10.25%  |
|                    |       | Japan 10 yr JGB    | 10.117% |

## Markets show surprise as wage inflation fails to spur increase

# Fed rejects rise in US rates

By Michael Poveas in Washington and our markets staff  
The US Federal Reserve yesterday surprised financial markets by failing to raise short-term interest rates in spite of evidence indicating that tight labour markets were putting upward pressure on wage inflation.



Pressure for Fed action had been building for several weeks following a string of stronger-than-expected economic figures. Real gross domestic product grew at an annual rate of 4.8 per cent in the second quarter, about twice as fast as the Fed's estimate of the economy's long-run potential.

The Dow Jones Industrial Average jumped 35 points but eased back as the market tried to digest the decision.

However, bonds held on to a greater part of the gains made on the news, with the yield on the benchmark 30-year Treasury bond standing around 7 per cent in late trading.

The Fed last adjusted policy on January 31 when it cut short-term rates a quarter point to 5.25 per cent.

Speculation about a possible rate increase intensified last week following a press report that eight of the Fed's 12 regional banks had requested increases in the discount rate.

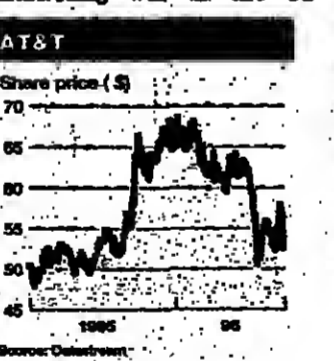
## AT&T shares drop 10% after gloomy forecast

By Richard Waters in New York  
AT&T, the US telecommunications company, yesterday shocked Wall Street for the second time in two months with "gloomy" news about the performance of its core long-distance telephone business.

The company's shares lost nearly 10 per cent of their value during the morning in New York, echoing a warning that it expected earnings for the rest of this year to be 10 per cent below the stock market's expectations.

The marketing war among US telephone companies is expected to heat up considerably among long-distance telephone carriers, and the costs of developing new Internet access and other services.

AT&T's stock fell almost as sharply in July, when it first indicated that it was losing the battle to prevent customers defecting to other carriers.



AT&T's stock is down 20 per cent. This reflects the difficulty it has had in halting a fall in its dominant share of long-distance calls.

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## Russia prepares to open government bond market

By Chrystie Freeland  
Foreign investors could get unlimited access to Russia's lucrative government bond market under central bank plans for a phased liberalisation of the sector by the end of next year.

Last month Russia eased foreign access to the market in short-term rouble-denominated state bonds, known as GKO's, but the system remains highly complicated and theoretically caps yields at 19 per cent, far below the returns of more than 80 per cent available to domestic buyers.

In an effort to attract western investors, the central bank has promised that the restrictions will gradually be lifted.

Mr Kozlov said that a likely timetable was to require contracts with a minimum two month term from the beginning of January 1997 and to bring that down to one month in May 1997.

| NORTH SEA OIL (Argus) |              | STERLING |                 |
|-----------------------|--------------|----------|-----------------|
| Brent Blend           | 22.75 (2.07) | DM       | 2.3076 (2.3302) |

## NatWest turns \$5bn corporate loans into securities

By John Gapper and Samer Iskander  
National Westminster Bank, the UK's largest bank, will today announce that it intends to remove \$5bn of corporate loans from its balance sheet by transforming them into securities that will be sold to international investors.

The deal, involving loans to 300 large companies in the US and Europe, is the first of its kind in Europe. It could lead to other banks passing their earnings from corporate loans to investors in this way, rather than tying up their capital to back the loans.

## Bulgaria moves to end bank crisis



Bulgarian National Bank governor Lyubomir Filipov (left) outlines plans yesterday to stabilise the country's crumbling financial system.

Continued on Page 16  
Lex, Page 16

LE PETIT-FILS DE L.U. CHOPARD L.U.C. FABRIQUE D'HORLOGERIE SOIGNEE  
The timeless lines of mechanical perfection - Our tradition since 1860  
The classic 'tonneau' form with automatic movement, power reserve indicator, date, small second hand (Style no. 16/2248). The refined extra-thin model with automatic movement, power reserve up to 4 days, with date and small second hand (Style no. 16/1223). In 18K yellow gold, rose gold or platinum. Available at leading watch-specialists worldwide. For information: Chopard Genève, Tel. 022/782 17 17, Fax 022/782 38 59 - London: Chopard Boutique, 14 New Bond Street, Tel. 0171/409 3140



NEWS: EUROPE

# Daimler picks fight over sick pay cuts

By Wolfgang Münchau in Frankfurt

Daimler-Benz, Germany's largest industrial group, yesterday announced plans to cut sick pay - a move likely to trigger a legal showdown with its workers.

Daimler's decision follows a change in German law to cut statutory sick pay. But the legal change does not immediately affect engineering companies, such as Daimler-Benz, because the sector has given contractual guarantees of full sick pay in a series of labour agreements.

Mr Karl Feuerstein, head of Daimler-Benz's works council, and a member of the company's supervisory board, called the decision a "blatant breach of contract". He signalled a readiness to call industrial action in a rare display of hostility from a works council normally known for its willingness to co-operate with management.

Daimler's decision also amounts to an indirect challenge to Chancellor Helmut Kohl, who on Monday called on employers to observe the constitutionally enshrined right for companies and employees to set their own pay levels and working conditions. He said the change in the law should not be used "to interfere in existing or future wage contracts".

Daimler yesterday disputed this argument. The company said contractual agreements with unions on the law would automatically imply change in the agreement.

The company said the sick

pay cuts "would contribute to the competitiveness of Germany as an industrial base. A cut in wage costs could save jobs and could to some extent counteract some of Germany's competitive international disadvantages."

Mr Kohl said on Monday that the law would bring savings of around DM60bn (\$40.5bn), but warned companies against aggressive implementation. His stance was attacked by both unions and employers.

Mr Werner Stumpf, president of Gesamtmetall, the engineering employers' federation, last week outraged trade unions by urging member companies to enact the new rules unilaterally.

The new law, which cuts the statutory sick pay provisions from 100 per cent to 80 per cent, takes effect on October 1.

Mr Klaus Murrmann, head of the German employers' federation, said yesterday the chancellor should not stand in the way of companies eager to implement change.

Mr Klaus Zwickel, head of IG Metall, the engineering union, accused Mr Kohl of hypocrisy for first pushing through a change in the law, and then calling on companies not to enact it.

The issue reopens a difficult legal argument about the relationship between contractual agreements and statutory provisions under German labour law. Germany's trade unions have already threatened legal action on the grounds that unilateral cuts in sick pay provisions amounted to a breach of contract.

# Farm ministers decide on emergency action but duck question of cutting aid to arable farmers



Protesters at the EU farm ministers meeting in Killybeggs yesterday. Irish farmers, heavily dependent on beef exports, blame the British for failing to implement a cull

# EU agrees to buy more surplus beef

By Caroline Southey in Killybeggs

European farm ministers yesterday agreed emergency measures to buy up more surplus beef, but ducked the controversial question of whether to cut aid to arable farmers to pay for the crisis package.

The ministers deliberated as thousands of Irish farmers broke through police lines to protest over the collapse in beef prices sparked by the mad cow disease scare. Ireland has been hit hardest of all EU countries by the crisis as its exports, which absorb 80 per cent of production, have almost halved.

The farm ministers agreed to increase surplus stocks bought into intervention in October and November and to spend about Ecu500m (\$636m) from surplus funds this year on aid payments that would normally have fallen due in 1997. This will give the EU an extra Ecu500m to disburse next year, which the ministers also want spent on the beef sector.

The proposal to spend the surplus funds will be discussed by the full Commission today. EU officials said Mr Fischler would present the plan as a "technical

adjustment" to the budget.

The ministers deferred decisions on raising extra funds to pay for a full package of measures aimed at cutting beef production, which Mr Franz Fischler, the agriculture commissioner, has estimated will cost Ecu1.5bn.

Mr Fischler defended the decision to agree the crisis package without addressing the payment issue. He said immediate action was needed to avert emergency intervention procedures being triggered by further falls in beef prices, and the agreement on the whole package would have to be made by ministers at the end of October.

Mr Ivan Yates, the Irish farm minister, conceded that "countries will have to be prepared to pay" but rejected using funds from one sector to finance another, and called for the creation of a special BSE fund.

The protest by the farmers, who dispersed after a plea from the head of the Irish Farmers Union and Mr Yates, reflected widespread anger in the republic over the beef crisis.

"He can run off to the races while we go down the drain," said one farmer as he battled with police. Mr Yates was due to take visiting ministers to the Listowel race track yesterday afternoon.

"Yates is not doing enough. We need a special budget. People have been run out of business through no fault of their own," said Mr John Stack, national vice-chairman of the Irish Farmers Association (IFA).

"Mr Yates says this is the biggest crisis for farmers since world war two. If that is the case finance ministers will have to agree to a special fund," said Mr Pat Griffin, vice-chairman of the beef division of the IFA.

Without exception, the protesters blamed "the British" for their problems. "We can't be expected to pay for British bungling," said Mr Griffin. Mr Stack added that Britain had to "cull the cows. We have taken out entire herds here. There is no excuse".

Farmers from Northern Ireland will tomorrow urge Sir Patrick Mayhew, the Northern Ireland secretary, to allow a regional cull of cattle so that exports from the province can bypass the EU ban on British beef, writes Alison Maitland. Mr Michael Forsyth, the Scottish secretary, announced that preparations would start for a possible cull in Scotland.

# Kohl insists on sticking to Emu criteria

By Peter Norman in Bonn

Chancellor Helmut Kohl yesterday quashed speculation that Germany might favour a softening of the Maastricht criteria for European economic and monetary union or delaying the planned start of Emu in 1999.

"As a German I will not question the stability criteria or the date," he declared. "Whoever does those two things endangers the whole project."

Mr Kohl was speaking at the launch of a book of essays on Emu edited by Mr Theo Waigel, the German finance minister.

The book, with contributions from officials and former officials, Bundesbank presidents past and present, the chief executive of Deutsche Bank and a senior opposition politician, marks a further step in the Bonn government's campaign to win support for the project among the German people and overcome their dislike of giving up the D-Mark.

The chancellor pointed out that the criteria in the Maastricht treaty were based on policies that had made the D-Mark a stable currency. Emu would have a "misérable start" if doubts were cast on the criteria, he said. Similarly, any questioning of the date would undermine the efforts of other countries to make their economies ready for the single currency.

However, in his introductory essay, Mr Waigel said he had always insisted that economic convergence in Europe should take priority over the timetable for Emu. "According to the clear terms of the treaty only those countries which meet the convergence criteria will have access to the third stage of the monetary union. No timetable can take priority over or cancel this condition," the minister wrote.

Mr Waigel said this approach helped limit the risks that Emu might entail. Even greater security would come from the stability pact, agreed in principle at last weekend's informal meeting of European finance ministers in Dublin. He told Mr Kohl yesterday that he would be able to present a pact with the necessary "bite" for agreement at December's meeting of European Union leaders in Dublin.

In the book, Mr Waigel laid stress on the dangers that would arise if Emu failed. It would be almost impossible to avoid new turbulence on financial markets with damaging results for Germany's export oriented economy. Above all, he said, the advantages of Emu in terms of Europe's future development would be lost.

Our Future is Europe, published by Econ Verlag, Düsseldorf, DM35.

# Crowds oppose front-runner amid allegations of vote-rigging

## Armenia poll count halted

By Sander Thoenes in Yerevan and Agencies

Armenian election officials yesterday abruptly left the parliament building in the capital, Yerevan, without announcing the final result of Sunday's presidential poll.

The sudden disruption to the count came as 25,000 people surrounded the parliament building shouting slogans opposing President Levon Ter-Petrossian.

The last officially declared figures showed President Ter-Petrossian with 51.96 per cent of the vote - just above the 50 per cent needed to win on the first ballot but a far cry from the landslide that swept him to power five years ago.

After results stopped being announced, Armenian state radio quoted the commission

as saying Mr Ter-Petrossian's share of the vote had fallen to 48 per cent after further counting, but this could not be confirmed. "Everyone has left the building," said one of the soldiers guarding the parliament.

A crowd of at least 25,000 people, waving national flags and shouting slogans against Mr Ter-Petrossian, gathered outside the parliament building yesterday afternoon. Last night the crowds had dispersed and the city was quiet.

Opponents have accused the president of rigging the vote, and international observers confirm that there were serious breaches of election rules, especially by Armenia's powerful army.

The Organisation for Security and Co-operation in Europe, which has been

co-ordinating 89 international observers, issued a preliminary report criticising "very serious" irregularities in voting procedures.

But the report stopped short of questioning the legitimacy of the election, saying the abuses "do not in themselves constitute a systematic attempt to deny the will of the people" though one observer disputed the tone of the report, alleging "systematic fraud on a massive scale."

In the incomplete results, Mr Vaqen Manukian, a reformer like Mr Ter-Petrossian but who had promised to ease the pain of tough monetarism by raising salaries, had 41.16 per cent. A communist candidate received 6.9 per cent and an independent less than 1 per cent.

The crowds outside parliament yesterday were shouting support for Mr Manukian.

Yesterday, both Mr Brant Bagratian, the prime minister, and Mr Bagrat Asatryan, the chairman of the central bank, pledged to raise spending on pensions, salaries, health and education.

"We have to analyse the results and be more attentive to social policy," Mr Bagratian said.

"Despite the steps forward, living standards remain extremely low. Thanks to the reforms, the government will have more money to improve social conditions for the people."

Mr Asatryan cautioned that tax revenues had been disappointing. "I don't see new sources of revenues," he said.

# Spanish plan to share taxes with regions stirs confusion

By David White in Madrid

Spain's centre-right Popular party government has agreed details with regional leaders for sharing tax revenues from next year - but there is widespread confusion about how they will be paid for.

The change was the main plank of an agreement the PP reached five months ago with Catalan nationalists, whose support it needed to secure a majority in parliament. The Catalan regional government complained that ceilings imposed on transfers of funds under the old system meant it received less per head of population than other regional administrations for performing the same functions.

In future regions will auto-

matically have at their disposal 30 per cent of the income tax gathered on their territories, instead of the previous 15 per cent, backed up by other transfers.

The plan raised suspicions among poorer regions - some of them governed by the PP - that it would increase the relative wealth of Catalonia and other developed areas at the expense of more backward areas.

The final version, approved against the opposition of the three Socialist-governed regions of Extremadura, Andalucia and Castilla-La Mancha, includes guarantees to ensure that everybody gains, and no region by less than 90 per cent of the average.

The government, which thus managed to head off the

threat of a revolt by some of its own regional barons, announced plans for a special fund of up to Pta200bn (\$1.57bn) to make up any shortfalls.

Mr Rodrigo Rato, finance minister, said the new deal would not cost more overall. The increase in funding, he forecast, would be less than the Pta750bn which the previous arrangement cost over a similar five-year period.

His socialist predecessor, Mr Pedro Solbes, said yesterday both parts of this equation could not be true. "It is not possible that nobody should lose and that the system should not cost more," he said. He suggested that the extra financial burden must be "substantial".

A study published last week and carried out under

the direction of PP experts - a parliamentary finance spokesman and two MEPs - calculated that the revised system would cost Pta180bn more than if the old arrangement had been continued, even with the ceilings removed.

However, it said the extra cost would not begin to bite until after next year. This estimate did not take into account the guaranteed minimums.

Mr Jordi Pujol, the Catalan president, said the financing deal showed that the government was sticking to its original agreement, although there were still some other issues to be settled before he would endorse the 1997 budget, due to be sent to parliament next week.

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# Simitis gives posts to former rivals

## Naming of Greek cabinet shows PM's authority likely to be secure

By Kevin Hope in Athens

Mr Costas Simitis, Greece's prime minister, yesterday named a cabinet that included both his former rivals for power but in posts from which it would be difficult to undermine his authority.

Mr Simitis also gave several close associates key jobs in economic ministries, reflecting concern over speeding Greece's efforts to meet the Maastricht targets by the end of the decade and participate in European monetary union by 2002.

Mrakis Tsochatzopoulos, the public administration minister and lesser in successive contests for the premier's job and the leadership

of the governing Panhellenic Socialist Movement, takes over the defence ministry. He replaces Mr Gerassimos Arsenis, another Pasok faction leader with ambitions to unseat the prime minister. Mr Arsenis was moved to the education ministry, considered a difficult post because of budget restrictions and the militancy of Greek teachers' unions.

Mr Simitis faced few constraints in appointing the new cabinet, given Pasok's clear victory in Sunday's parliamentary election and the fact that deputies from his reformist faction will dominate the Socialist benches.

However he is clearly anxious to prevent renewed

infighting, which has slowed efforts to launch structural reforms.

While Mr Arsenis's influence appears to be waning, the prime minister was keen to appease Mr Tsochatzopoulos's supporters, who hold powerful positions in local government and the party machine and could derail the government's reform effort. His responsibilities at the defence ministry will include implementing a restructuring of Greece's armed forces and preparing a new arms procurement programme.

Mr Simitis strengthened the economic team by giving Mr Yannis Papanastasiou, the economy minister, the finance portfolio as well and appointing one of his per-

sonal advisers as deputy finance minister.

Officials said uniting the two ministries would help to speed administrative reforms expected to have a positive impact on the budget deficit, such as setting up a debt management office and introducing European national accounting systems.

The decision came after Mr Alex Papadopoulos, the finance minister, responsible for overhauling Greece's income tax system and setting up a new financial police force to track tax evasion, insisted on being allowed to change posts.

Mr Papadopoulos takes on an equally challenging job as public administration minister, where he will be asked

to eliminate at least 15,000 civil service jobs over the next three years and make deep cuts in local government spending.

The foreign minister, Mr Theodoros Pangalos, kept his job but will have to share responsibility for some issues with Mr George Papandreou, son of the late Pasok leader Andreas Papandreou, who was appointed "alternate" minister - a post that carries equal authority.

The cabinet includes one woman, Ms Elisabeth Papanastasiou, a civil engineer who was promoted from environment undersecretary to minister for the Aegean, with responsibility for promoting economic development on the Greek islands.

# EUROPEAN NEWS DIGEST

## EU economic data attacked

A top French industrialist yesterday attacked the quality and timeliness of European Union economic statistics, saying their shortcomings gave international competitors an advantage.

Mr Francis Mer, chairman and managing director of Usinor Saclor, the French steel group, said the current situation represented "an important lacuna". He said an efficient statistical operation was needed as to one of Europe's "basic" building blocks.

His comments came as Europe's largest steelmaker reported a steep decline in first-half profits - a downturn which it blamed on falling demand and lower prices.

The Union chairman contrasted the situation in Europe, where he said some statistics appeared after a nine-month time lag, with that in North America. He said the better speed and quality of information was "one of the reasons" why US companies were better managed than their European counterparts. David Owen, Paris

## Juppé tables confidence vote

Mr Alain Juppé, France's prime minister, announced yesterday he would seek from his large, but often turbulent, majority a vote of confidence in his economic policy when parliament starts next week.

The result is a foregone conclusion because Mr Juppé's majority holds 80 per cent of the seats. But the Gaullist prime minister told a meeting of his coalition partners, the UDF federation, that he wanted a vote "to renew the contract that unites us... especially in the eyes of the French public".

Opinion polls taken since the 1997 budget was unveiled last week show the favourable ratings of Mr Juppé and President Jacques Chirac have fallen to below one-third of the electorate. David Buchan, Paris

## EU urges worker consultation

All EU companies with more than 50 employees would be legally bound to set up mechanisms for consulting and informing their workers, under proposals presented yesterday by Mr Padraig Flynn, European Union commissioner for social policy.

Mr Flynn outlined the plans in Brussels yesterday and said he was launching consultation on the proposals with "social partners" - trade unions and employers' organisations. The plan was immediately criticised by the UK government, which has an opt-out from the social chapter of the Maastricht treaty. Neil Buckley, Brussels

## Sweden attacked on rights

Sweden, historically one of the world's most generous countries towards political refugees, was yesterday criticised by Human Rights Watch for "increasingly restrictive asylum policies".

Stockholm has recently tightened up rules on accepting asylum seekers after taking in 120,000 refugees from former Yugoslavia - more than most other western European countries.

The US-based independent watchdog cited limited access for asylum seekers to information and legal representation and the use of "excessive and improper detention" of refugees. Hugh Carnegie, Stockholm

## Turkish forces pursue rebels

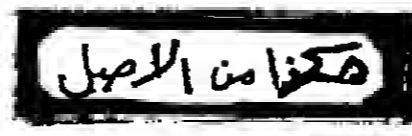
Turkish forces continued heavy air and ground attacks against some 500 Kurdistan Workers party (PKK) guerrillas in the eastern province of Tunceli yesterday. Some 20,000 troops supported by helicopters are attempting to corner guerrillas in Tunceli's remote forests and mountains.

Troops also launched a sweep along Turkey's border with northern Iraq, where the PKK has camps. Tunceli has become a principal battle ground between the PKK and security forces. Ankara has ordered "final offensives" against guerrillas operating in the area many times, but has always failed. John Barham, Ankara

## Italian output figures mixed

Italian industrial output in July rose 4.1 per cent from a year earlier, but was down 0.2 per cent in the seven months to July, said Istat, the national statistics organisation. July's figure rise compares with a revised unadjusted fall in June of 6.5 per cent.

Mr Romano Prodi, Italy's prime minister, said yesterday that rises in preliminary consumer price figures were due to increases in the prices of football matches. Official inflation figures for this month are due out on October 4. AFP, Milan





# Yeltsin 'well enough to run Russia'

By Chrystis Freeland in Moscow

The Kremlin yesterday rushed to defend its ailing leader, President Boris Yeltsin, insisting that he was well enough to govern the country and rejecting suggestions he should resign.

Mr Victor Chernomyrdin, Russian premier - who would take over pending fresh elections if the president were to die or be incapacitated - firmly dismissed Communist calls for Mr Yeltsin to step down.

"It is out of the question," Mr Chernomyrdin told the Russian news agency Interfax, after what officials said was a 40-minute meeting with Mr Yeltsin, who has been in hospital for 10 days undergoing tests ahead of a planned heart bypass.

The Kremlin dismissed suggestions the three heart attacks Mr Yeltsin suffered over the past year-and-a-half have made the Russian leader unfit to rule the country.

Mr Sergei Yastrzhembsky, the president's press secretary, told a briefing Mr Yeltsin works between 30 minutes and two-and-a-half hours a day. He said medical tests and doctors' requirements had whittled down his normal working schedule.

Russian TV showed footage of the president in yesterday's meeting with the premier, but the clips showed an almost motionless leader, who clearly found it difficult to speak. A council of doctors, including the leading US cardiac surgeon, Dr Michael DeBakey, is due to meet today to determine if and when Mr Yeltsin should undergo surgery.

The meeting follows a spate of revelations about the severity of the president's health problems, which have shaken the Russian political world and depressed Russian markets.

Politicians and business leaders fear two scenarios. One is the prospect of an invalid president, whose inability to control the country might provoke dangerous sparring among Russia's dominant interest groups.

The other concern is over the political tempest which would be unleashed if Mr Yeltsin dies, which would lead to fresh elections in three months and could trigger an intense struggle among leading politicians.

These worries pushed down debt and equity prices for the second day, with prices of some Russian blue chip companies over 6 per cent lower than on Monday.

Dr Hans Borst, one of Germany's leading cardiac surgeons - attending an international heart surgery conference in Moscow this week - said if doctors delayed surgery it would mean something was very seriously wrong with the Russian leader's health.

"I am surprised that in spite of the fact he is having one heart attack after another they are talking about delaying the operation for another four to six weeks," Dr Borst said. "This is very atypical, so they must have their doubts."

Dr Borst said the only rationale for such a postponement would be malfunctions in other organs, such as the liver, which would need to be treated before the heart bypass could be performed.

# Irish social pact under union scrutiny

Congress to decide on whether to renew wage restraint agreement, writes John Murray Brown

Ireland's trade unions will give their verdict on a near decade-long experiment in a continental style social pact between industry, labour and government when they meet tomorrow to decide whether to negotiate a new one.

The current three-year Programme for Competitiveness and Work, which expires at the end of the year, is the latest of three such deals under which unions agree to voluntary wage restraint in exchange for tax cuts and a say in economic policy, the broad details of which have been negotiated at the beginning of each three-year deal.

For the government, a new agreement with the Irish Congress of Trade Unions is central to its strategy to maintain trade competitiveness, restrain inflation and keep public spending in line with the Maastricht criteria for European Monetary Union, which is set to take place in 1999.

But after three years, when the Irish economy has outperformed its European partners - GDP growth was 10 per cent last year - there is what one union official dubbed "a crisis of expectation".



Quinn: denies government has failed to keep its word

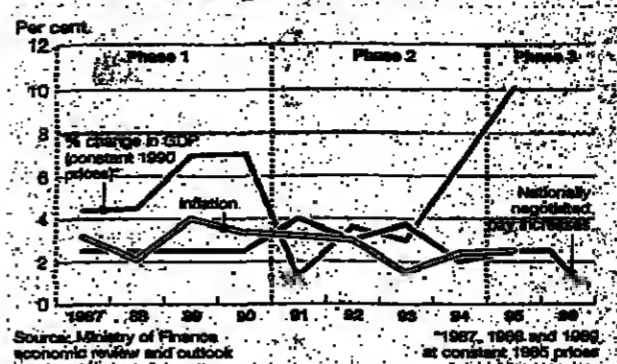
Unions have accused the government of reneging on its undertakings, in particular to make tax cuts, a charge denied by Mr Ruairi Quinn, the finance minister. In a submission to parliament this month, the finance ministry pointed out that with currency appreciation and subdued wage growth in the UK, Irish earnings growth has outstripped that in the UK in every year from 1991 to 1995.

Mr Peter Cassells, the

ICTU president, concedes that there is little point "chasing after large wage increases" when attention is fixed on Emu, to which both unions and industry are committed.

However, the unions want to see action on a range of workplace issues - investment in skills, profit sharing, and some moves towards union recognition by the multinational sector, which accounts for 45 per cent of manufacturing

Ireland: the wages of restraint



Source: Ministry of Finance economic review and outlook

employment, and most of which enjoys union-free status agreed with the government investment authority.

The ICTU says there has been a sharp drop in the number of days lost through strikes since the programme was introduced in 1987. Most industrial disputes are now about job losses and other restructuring issues rather than wages.

The complexion of coalition governments, illustrated in the present government of Fine Gael, Labour and the small radical Democratic Left, has helped underpin the consensual approach.

Mr Brigid Laffan, profes-

limiting inflationary pressure and promoting social cohesion, also constitutes a constraint on fiscal policy which could in the long run undermine the priority attached to reducing public debt.

The OECD warns that the system of wage determination fails to reflect market conditions and company profitability.

The country's largest union, the Services Industrial and Professional Trade Union (Siptu), with around 220,000 members, has voted to enter new negotiations on the pact while calling on the government for explicit tax cut commitments.

Siptu wants to see a more sectoral approach, which would allow not just the weaker companies to invoke the "inability to pay" clause, as some did during the 1992-93 currency crisis, but would allow unions at the more profitable companies to argue for higher wage settlements. "I think we've all realised that our energies should be focused on the real competition in the international marketplace, not the old adversarial approach between workers and management," says a senior union official.

President Boris Yeltsin receives flowers yesterday from premier Victor Chernomyrdin, who has ruled out suggestions that the president might quit for health reasons.

# Russian PoWs seek to stay in Chechnya

By Chrystis Freeland

In a painful blow to Russia's self-image, dozens of young Russian prisoners of war have refused to go home, preferring to stay with their Chechen captors.

The Russian military's highly publicised campaign to release Russian soldiers seized by Chechen separatists has backfired as some erstwhile hostages have said they feel more at home among the rebels than they do with their own people.

The country this week watched one of these traumatic renunciations on television when Mr Konstantin Limonov, a former interior ministry soldier, refused to participate in an exchange of prisoners negotiated by the Russian and Chechen authorities.

His mother had travelled to Chechnya from the family home in the Urals, but he would not go back with her, saying he had converted to Islam, taken a Chechen name and would try to become a Chechen.

Mr Limonov's comrade, Mr Ruslan Klochkov, who had been kept prisoner in the same Chechen village, also refused to go home and activist groups for soldiers' rights say dozens of other soldiers have made the same remarkable choice.

Russian classical literature is replete with Tsarist soldier heroes who are seduced by the romance of the Caucasus. But the modern enactment of these fictional tales has been a painful jolt for ordinary Russians, whose confused post-Soviet identity is moved by an insistence that, if nothing else, Russian Slavs are better than the Caucasians.

Mr Sergei Sorokin, an activist at the Anti-Militarist Association, a Russian organisation opposed to the Chechen war, said no exact figures were available, but similar defections "occur constantly". He said Russian soldiers sometimes preferred to remain among the Chechens both because of the brutal reception that often awaited them in their homeland and because of the sympathies many developed for their sometimes surprisingly gentle Chechen jailers.

Many Russian prisoners, who spend their Chechen captivity enjoying the hospitality which is a cultural obligation among the Chechens, upon their release find themselves thrown into stark Russian military jails on charges of desertion.

The fears of Mr Limonov and Mr Klochkov that this might be their fate appeared confirmed by a senior Russian officer, who said the two were deserters who would have faced trial had they heeded their mothers' exhortations.

Some of the soldiers who remain in Chechnya, also seem attracted by a deeper sympathy for the embattled breakaway region which leads them to convert to the Chechens' Moslem faith, to be adopted into their families and sometimes even to take up arms against Moscow in the Chechen struggle for independence.

"The character of this whole war also plays a role in their decision," Mr Sorokin said. "They encounter a war for freedom and sometimes they cross to the other side and actually join the fight against Russia. They chose to fight for freedom, for liberty."

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CONTRACTS & TENDERS



Department of Social Security (Great Britain)



Department of Health and Social Services (Northern Ireland)



Expressions of interest for the provision of services to the Departments

Each of the Departments is seeking to award contracts to one or more service providers to provide some or all of the delivery and administration of social security benefits in Great Britain and/or Northern Ireland as the case may be.

In Great Britain, the Benefits Agency, which is part of the Department of Social Security, delivers 23 benefits and associated payments via a network of 13 Area Directorates, each consisting of 50-60 offices, and national benefit, administrative and support centres, employing a total of around 76,000 staff.

In Northern Ireland, the Social Security Agency, which is part of the Department of Health and Social Services, delivers equivalent benefits via a network of 35 local offices as well as centralised benefit, administrative and support services, employing a total of around 5,500 staff.

This is an outstanding opportunity to be involved in the business of these Government Agencies.

Initially, service providers will be required to participate in the management and delivery process, including new business process initiatives, the management of change, and the implementation of parts of the information technology strategy of the Departments. It is intended that service providers could subsequently take responsibility for some or all of the delivery and administration of social security benefits.

Details of this project appear in the supplement to the official Journal of the European Communities, Dated 14.9.96 Reference 96/S 179-106394/EN.

The closing date for expressions of interest is 14 October 1996.

For further information please contact Jack Salter, Procurement Manager, at the Department of Social Security, Benefits Agency, telephone 0113 232 7847 or from outside the UK by +44 113 232 7847. To communicate by facsimile transmission please replace the last 4 digits of the numbers quoted with 7852.

In all communications please quote reference ADAPT '98 Project.

CONTRACTS & TENDERS



The Audit Commission is an independent body set up in 1983 which appoints the external auditors to all local authorities and NHS bodies in England and Wales. The Commission is inviting expressions of interest from firms of accountants which wish to be considered for a number of NHS or local government audit appointments in Southern England.

The appointments will run for 3 years in the first instance beginning 1st April 1997, with the possibility of an extension subject to satisfactory performance.

The audit of public funds differs in significant respects from private company audits and candidates will be required to demonstrate that they have the necessary specialist skills, experience and knowledge to enable them to produce work of the requisite high quality.

Expressions of interest should be received by 11th October and should be addressed to: Director of Purchasing, Audit Commission, 1 Vincent Square, London SW1P 2PN. Interested firms will be asked to submit preliminary information to demonstrate their eligibility for this work by Friday 1st November.

Firms which are successful at this preliminary stage will then be asked to submit more detailed proposals by early February 1997.

The Audit Commission and its auditors promote proper stewardship of public finances and help those responsible for the management and delivery of public services to achieve value for money in the use of their resources.

CONTRACTS & TENDERS

LEHMAN BROTHERS PORTUGAL GROWTH FUND LIMITED (In Liquidation - Voluntary)

(a company incorporated in Jersey - registered number 48503)

NOTICE OF FINAL MEETING AND DISTRIBUTION

NOTICE IS HEREBY GIVEN that a final meeting of the shareholders of the above-named company will be held at an Extraordinary General Meeting at Clarendon House, Grenville Street, St Helier, Jersey, on Monday, 21st October 1996 at 10.00 am for the following purposes:

- 1. To receive the Liquidator's Final Report and Receipts and Payments Account.
2. To consider and, if thought fit, pass a resolution as an ordinary resolution of the company approving the Liquidator's final remuneration, in accordance with Article 157 of the Company (Jersey) Law 1991.
3. To consider and, if thought fit, pass a resolution as a special resolution approving the Liquidator's proposals for the final disposal of the company's assets, in accordance with Article 194(1) of the Companies (Jersey) Law 1991.

Full details of the proposed resolutions have been provided to the registered shareholders, as have details of the appointment of proxies.

NOTICE IS ALSO HEREBY GIVEN that a SECOND AND FINAL DISTRIBUTION has been declared in the liquidation, payable on Wednesday 23rd October, 1996 amounting to US\$0.21 twenty one cents per Participating Redeemable Preference Share (the "Share").

Holders of International Depositary Receipts ("IDRs") relating to the Shares must either:

- 1. deliver their IDRs to the Depository at the latest on 17th October, 1996, with instructions to the Depository as to the manner in which votes at the Extraordinary General Meeting should be cast (if they wish to vote at that meeting), and with instructions for the receipt of the distribution payable on 23rd October 1996; or
2. instruct Euroclear or CEDEL at the latest on 14th October, 1996, to block the number of shares for which they want to vote at the Extraordinary General Meeting, and to collect the distribution payable on 23rd October, 1996, on their behalf.

Depository: IDR Department Fax: (30) 2 508 8273
Address: Morgan Guaranty Trust Company of New York Tel: (30) 2 508 8642
Avenue des Arts 25
B-1040 BRUSSELS, Belgium

The record date for the second and final distribution is 23rd September 1996, and it is intended that the company be dissolved on Friday 25th October 1996.

The following are available from the Liquidator at the address below:
1. Full details of the proposed resolutions;
2. Liquidator's Final Report and Receipts and Payments Account;
3. Audited accounts.

WILLIAM JOHN FERREARD (Liquidator)
Coopers & Lybrand
Twenty Two Colonnade
St Helier, Jersey, British Isles
Tel: (44) 1474 622999
Fax: (44) 1474 622991

Notice dated: 25th September 1996

Advertisement for recruitment services, mentioning 'The Top Opportunities Section' and 'For senior management positions'.

Advertisement for recruitment services, mentioning 'The Top Opportunities Section' and 'For senior management positions'.

NEWS: WORLD TRADE

Brussels offers compromise in information technology negotiations

EU acts to unblock deal on IT

By Guy de Jonquieres in London and Nancy Dunne in Washington

The European Union has offered to compromise on a demand which has blocked negotiations on a global agreement to liberalise trade in information technology products since the spring.

The EU hopes its shift will clear the way for an IT agreement at December's ministerial conference of the World Trade Organisation. The move is also intended to avert a showdown when trade ministers from the "Quad" powers - the US, the EU, Japan, and Canada - meet in Seattle tomorrow.

However, the EU's offer, made by Sir Leon Brittan, its trade commissioner, drew a cautious response yesterday from the US, which accused Europe of continued foot-dragging.

Sir Leon has refused until now to negotiate an IT agreement unless European semiconductor manufacturers are admitted to an industry body which US and Japanese chipmakers agreed to set up last month.

The US insists the EU must first agree to scrap its semiconductor tariffs before its industry is allowed to join the body, the World Semiconductor Council. However, Sir Leon told Ms Charlene Barshefsky, the acting US trade representative, and Mr Shunpei Tsukihara, Japan's trade minister, this week that he is no longer demanding immediate European membership of the council. He is now offering to let the IT negotiations go forward, provided the US and Japan guarantee that their chipmakers will take no decisions in the council which discriminate against European interests.

Sir Leon has proposed either that the council not meet until after the IT negotiations are completed, or that European chipmakers be invited provisionally to sit in on its discussions. There were signs yesterday that Brussels was also

softening demands that the US and other countries cut tariffs on other products in exchange for an IT deal. Several EU governments want such concessions to "compensate" the EU for eliminating its chip tariffs, the highest in the industrialised world.

Washington has already suggested postponing the semiconductor council's first meeting until disagreements with the EU are settled. However, Ms Barshefsky said yesterday the US was still waiting for the EU to move forward on an IT agreement.

Another senior US official said the EU had committed itself at least three times to pressing ahead with such an agreement. But it had refused to discuss which products should be covered and had set a number of conditions on the negotiations. Meanwhile, EU electronics manufacturers have increased their pressure on Brussels to press ahead with talks on an IT agreement.

The 25-year agreement foresees Poland will purchase 14bn cubic metres a year compared to purchases of 6bn cu m now and domestic production of 4.5bn cu m. Russia is Poland's sole source of natural gas imports and could be supplying as much as 80 per cent of the country's gas needs by 2010.

The deal, due to be signed between Gazprom, the Russian gas producer and Polska Gornictwo Naftowe i Gazownia, has been attacked by Mr Jan Olszewski, a former prime minister, as a threat to Poland's sovereignty. Oil imports, he argues, have been successfully diversified.

Yesterday, under pressure from the opposition, Mr Wlodzimierz Cimoszewicz, the prime minister, said he would examine the agreement once again. The gas supplies are to come from the Jamal peninsula in northern Siberia slated to produce 67bn cu m of natural gas a year once a new 4,000 km gas pipeline has been built linking the fields with Poland and Germany.



Charlene Barshefsky, acting US trade representative

Kantor in push to counter bribery

By Anne Counsel in Washington

Mr Mickey Kantor, the US Commerce Secretary, yesterday announced a strategy to counter "unfair and trade distorting" foreign practices, in particular bribery and corruption.

"We have to look ahead to a number of new commercial policy issues among our trading partners - bribery and corruption, standards, technical assistance and offsets - which must be addressed now if our firms and workers are to stay at the forefront of the world economy in the coming century," said Mr Kantor.

Speaking at the launch of the policy initiative, put forward by the 20-agency Trade Promotion Co-ordinating Committee (TPCC), Mr Kantor said the administration would do its part to ensure that bribery and corruption are not "business as usual" in international commerce.

The TPCC report noted that bribery was cited by US business as one of the most difficult and persistent barriers to working abroad. The report said US companies had lost 36 out of 139 international commercial contracts which had come under scrutiny for allegations of bribery. The estimated cost amounted to \$12bn, it said.

The report recommended amending supplier certification issued by the Export-Import Bank to minimise bribery occurring in any transactions supported by the bank. Similar procedures would tighten controls at Overseas Private Investment Corporation, which provides political risk insurance and loans for companies investing abroad.

The Commerce Department will also establish a bribery "hotline" for US companies to report suspected cases of bribery of foreign officials by non-US companies to monitor such instances in contract awards.

The export strategy report proposed by the TPCC also includes the Export-Import Bank to encourage small and medium-sized businesses to enter export markets.

Polish gas deal under attack

By Christopher Bobinski in Warsaw

Poland plans to boost imports of natural gas from Russia but a new agreement, due to be signed today, has come under fire from Polish opposition deputies for creating an over-dependence on one source of supply.

The 25-year agreement foresees Poland will purchase 14bn cubic metres a year compared to purchases of 6bn cu m now and domestic production of 4.5bn cu m. Russia is Poland's sole source of natural gas imports and could be supplying as much as 80 per cent of the country's gas needs by 2010.

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Industrialised countries were the source of 85 per cent of all investment outflows last year and absorbed 65 per cent of inflows. More than a third of inflows into developing countries were accounted for by China, which attracted \$37.5bn in foreign investment last year.

Unctad World Investment Report 1996, UN sales section in Geneva (Tel: 41 22 812 2612) and New York (Tel: 212 861 8600).

Multinationals spur surge in investment

By Guy de Jonquieres

The emergence of trans-national production networks is reshaping the relationship between foreign direct investment and international trade, says a report by the United Nations Conference on Trade and Development.

It says the trend will enable economies which benefit from inward investment to grow faster and enhance their industrial competitiveness by specialising more intensively in the types of goods and services they produce. The report says the changes are reflected in surging investment inflows. These grew 40 per cent last year to a record \$315bn, fuelled by mergers and acquisitions and investments in privatisation.

Most of the world's 100 largest multinational companies said they planned to invest more abroad in the next five years. More businesses were also venturing abroad at an ever earlier stage.

The number of multinationals headquartered in highly industrialised economies has quadrupled since the late 1960s. There were now almost 40,000 multinational companies worldwide, with 270,000 foreign affiliates. Their expansion was increasingly determined by advances in communications technology, making it easier to manage far-flung production networks, and by liberalisation of countries' economic, trade and investment policies.

Companies no longer invested abroad just to overcome trade barriers or serve local markets. Increasingly, they decided on locations which enabled them to operate most efficiently on regional or global markets. "In the international division of labour within firms, any part of the value-added chain can be located wherever it contributes most to a company's overall performance," the report says. "What matters are the factors that make particular locations advantageous for particular activities."

As companies' foreign subsidiaries became more specialised, they exported more to each other. More than 40 per cent of total exports by the foreign affiliates of US multinational companies were to each other, up from 30 per cent in the late 1970s. These developments created new opportunities for host countries to build on the comparative advantages which attracted foreign investment and to enhance their technological capacity. "The report says the advances in communications technology which are spurring the integration of manufacturing networks may reduce the need for foreign investment in many types of services, by making them easier to export worldwide. Industrialised countries were the source of 85 per cent of all investment outflows last year and absorbed 65 per cent of inflows. More than a third of inflows into developing countries were accounted for by China, which attracted \$37.5bn in foreign investment last year.

EU sets up Cuba watchlist

The European Union has set up an official watchlist of US companies or individuals involved in law suits against EU companies because of their Cuban connections, Reuters reports from Brussels.

A notice in the European Commission's Official Journal made available yesterday invites companies or individuals with relevant information on the Helms-Burton Act to contact the EU's department responsible for external relations.

The act - an amalgamation of decades of US anti-Cuba policy - was passed earlier this year to a chorus of indignation from some of Washington's strongest trade partners, including the EU.

Among other measures the act allows naturalised Americans to sue in US courts foreign companies or individuals which are deemed to have gained from investments in property confiscated by the Cuban government since the communist revolution of 1959.

Although this part of the US law has been suspended until January 2000, foreign ministers have given the European Commission a mandate to phrase four retaliatory measures including compiling the watchlist of possible US litigants.

The notice in the Official Journal says the watchlist will only be published if President Bill Clinton does not extend the act's suspension.

Mr Clinton has said he will extend the suspension if US allies join efforts to isolate the government of Mr Fidel Castro. He has appointed Mr Stuart Eizenstat as an envoy to try to win support for a raft of measures intended to help bring democracy to Cuba.

The EU countries - along with Canada and Mexico - have so far spurned his efforts, saying the US administration must first roll back what they consider to be the extra-territorial nature of the act.

Subic port row may end up in court

Philippines container group contests privatisation award to Hutchison Whampoa

By Edward Luca in Manila

A bitter row between the Philippines' leading container company and the country's largest duty-free zone over a decision to award a port privatisation to Hutchison Whampoa of Hong Kong looked set to end up in the courts yesterday.

Subic Bay Freeport, which earlier this month was ordered by President Fidel Ramos to "reappraise" its decision to choose Hutchison over International Container Terminal Services (ICTSI), upheld its choice on Monday. Officials at Subic, which had ruled out ICTSI's bid on grounds it controlled the country's largest port and was debarred by competition regulations from controlling

more than 20 per cent of a rival port, yesterday said Hutchison had submitted a superior business plan.

"We will get a fairer hearing in Malacanang [the presidential palace] rather than the SEMA [Subic Bay metropolitan authority]," said Mr Enrique Razon, chairman of ICTSI, yesterday. "We still have the option of going to the Supreme Court."

Mr Ramos, who denied the validity of the competition law cited by Subic, had ordered the freeport to reappraise the bids on purely financial grounds. Mr Ramos said that the decision to choose Hutchison, which bid \$20.5 per 20ft equivalent unit (TEU) or less than half ICTSI's bid of \$57 per TEU, would cost the Philippine

taxpayer up to 60n pesos (\$200m) a year.

Subic officials, however, said that Hutchison had

offered to invest more in upgrading the port including the construction of a new wharf within four years. This would increase the port's capacity to 14m TEUs a year or more than double ICTSI's bid, they said.

The row the latest in a series of cases where foreign companies have been selected over Philippine bidders - highlights the absence of any coherent competition policy. Last year the courts issued a temporary restraining order (which has since been renewed) to prevent the privatisation of the historic Manila Hotel after Sheraton International was chosen over a local contestant.

Under a vaguely-worded clause in the 1987 constitu-

tion, the government is required to ensure "strategic" assets are maintained in Philippine ownership. This clause has allowed losing bidders to mount legal action. "It is very easy for a losing bidder to vent their frustration in the courts," said one foreign investor yesterday. "The sooner the Philippines has a clear competition law the better."

ICTSI, which says it will challenge Subic on financial grounds and stresses it will not contest Subic's right to award the contract to a foreign company, controls about 70 per cent of the country's container traffic. Subic Bay, a US naval base until 1981, has attracted over \$1bn in foreign investment since 1994.

Richard Gordon, chairman of Subic Bay authority

Richard Gordon, chairman of Subic Bay authority



NEWS: THE AMERICAS

# Republicans soften immigration bill

By Jurek Martin in Washington

The Republican leadership on Capitol Hill has decided to drop the most controversial clause in the illegal immigration bill, probably ensuring its passage by Congress but at some political cost to Mr Bob Dole, the party's presidential candidate.

The provision, named after Congressman Elton Gallegly, a Republican from California, would have allowed states to deny public education to illegal immigrant children.

President Bill Clinton had warned he would veto the whole bill if it were retained. But Mr Dole

has repeatedly endorsed it, mostly because it is popular in California. In a 1994 referendum Californians voted to expel illegal immigrants from a wide range of state services, although implementation has been blocked by the courts.

The Gallegly amendment will, nevertheless, be brought to a vote as an independent piece of legislation, with the modification that those in school at the start of next year would be exempt from any ban. It is given some chance of passing the House, but little in the Senate, and would certainly be vetoed by the president if it did.

The overall bill is aimed at illegal immigrants, following the con-

gressional decision earlier this year to split the legislation into two parts. Directed principally at the flow from Mexico, it strengthens the border patrols and enforcement powers of the Immigration and Naturalisation Service, already beefed up in the last two years by the Clinton administration.

But it has also come under attack from civil libertarians because of the new limits it places on the legal rights of appeal now available to those facing deportation. As with the California proposition two years ago, court challenges can be expected if it becomes law.

Nor can a presidential veto

entirely be excluded, although Mr Clinton demonstrated in the welfare reform bill an inclination to sign into law broadly popular and populist measures over the objections of liberal Democrats.

In a TV interview on Monday night, the president said he had no problems working with Republicans in Congress if that furthered the cause of what he called the "dynamic political centre".

With Mr Dole trailing Mr Clinton in opinion polls, the Republican leadership is naturally concerned about retaining the slim majorities in both houses won in 1994.

Its calculation was that it was better to have a weakened bill on

which their incumbent congressmen could campaign in the next six weeks than no bill at all - even if this meant distancing themselves from Mr Dole and giving Mr Clinton the opportunity of staging for electoral purposes another White House signing ceremony.

That is consistent with the approach taken after Mr Dole stepped down as Senate majority leader in July. A variety of bills he had opposed, ranging from increasing the federal minimum wage to more portable health insurance coverage, have subsequently been passed to soften the radical image associated with the increasingly unpopular Republican Congress.

AMERICAN NEWS DIGEST

## Clinton attacks 'political' probe

President Bill Clinton has said it was "obvious" Mr Kenneth Starr, the Whitewater special counsel, was politically motivated in his investigations of the First Family's financial affairs in Arkansas.

In a Monday night TV interview, he said there was "a lot of evidence" to support the claim of Mrs Susan McDougal, a former Whitewater partner, that Mr Starr, a Republican, was trying to force her to testify against the president and his wife, regardless of the truth of any allegations.

Mr Clinton's comments, far more frank than any he has previously delivered on Whitewater, came as the Washington Post reported yesterday that legal documents partly drafted by Mrs Hillary Clinton 10 years ago may have been used to "deceive" federal banking regulators.

The newspaper said the Federal Deposit Insurance Corporation now believes, following a review of Mrs Clinton's Arkansas law firm's billing records, that she and Mr Webster Hubbell, another partner in the firm, had done substantial work for Madison Savings and Loan, the now defunct thrift institution at the heart of the investigations into the Whitewater real estate development.

Mrs Clinton and Mr Hubbell, now serving a jail term for overbilling clients, have repeatedly said they cannot recall doing anything other than cursory legal duties for Madison. The White House also dismissed the latest reports as politically motivated.

Meanwhile, Sun-Diamond Growers of California, the leading producer of dried fruit and nuts, was found guilty by a court yesterday of making illegal gifts and contributions to Mr Mike Espy, former secretary of agriculture, and his brother. *Jurek Martin, Washington*

### Antiguan minister sacked

Mr Melwyn Joseph, Antigua's finance minister, has been sacked after opposition parties alleged he helped a friend evade customs duties on an imported vintage car.

Mr Joseph would hold no other ministerial office in the island's government, said Mr Lester Bird, prime minister, in announcing the sacking.

The attorney-general, who investigated the charges, said Mr Joseph had asked port officials "to facilitate the delivery of a Rolls-Royce motor car" and that, in complying with the minister's request, "rules and regulations were breached".

The 60-year-old car was previously owned by Mr Robert Bradshaw, the late prime minister of neighbouring St Kitts-Nevis. *Caroline James, Kingston*

### Mexico's PRI tackles faction

Mexico's ruling Institutional Revolutionary Party (PRI) has shut down the offices of Democracia 2000, a rebellious faction that tried to disrupt the party's convention at the weekend. Although the party leadership permitted delegates to voice their discontent at the assembly, Mr Ramiro de la Rosa, head of the faction, was thrown out for calling former President Carlos Salinas de Gortari a "thief and a murderer" responsible for the death in 1994 of PRI presidential candidate Luis Donaldo Colosio.

Mr Salinas, who is a member of the PRI, fled the country after leaving office in 1994 amid Mexico's worst economic crisis in 50 years. *Reuters, Mexico City*

## Radical plans aim to make jobs market more flexible

### Menem faces conflict over labour reform

By David Pilling in Buenos Aires

Argentina's Peronist government was yesterday preparing to unveil radical plans to overhaul labour legislation, in an effort to cut record unemployment of 17.1 per cent by making the jobs market more flexible.

The proposals, which have been spearheaded by President Carlos Menem, will bring the Peronist party into sharp conflict with labour unions, which have traditionally formed the backbone of the party's support.

Plans to weaken workers' rights will also open Mr Menem to charges of betraying the very tenets of Peronism, whose founder, General Juan Domingo Peron, introduced most of the labour practices now under assault. Peronist congressmen, many of whom are up for re-election in 1997, may be reluctant to pass such unpopular legislation, but Mr Menem has vowed to use his presidential decree if necessary.

Among the proposals to be put forward yesterday by Mr Armando Caro Fierros,

employment minister, at a Peronist national council were:

- Indemnity payments. Employers would no longer be required to pay dismissed workers a month's salary for each year of service. This would be replaced by a type of insurance policy, although it is not clear whether the employer or employee would pay the premiums;
- Wage negotiations. Industry-wide wage agreements would be replaced by negotiations at company level;
- Salary. This would be divided into two parts, a basic wage plus an additional amount to be paid only if the company were performing well;
- Hours. Employers would be able to extend the current eight-hour working day to 12 hours during peak periods, to be compensated for by time in lieu. This would circumvent bonus pay;
- Holidays. Employers would be given more freedom to set holiday time at their convenience;
- Bonuses. The "13th month" salary, currently paid to every worker in two



Carlos Menem: has vowed to push reform through

semi-annual instalments, could be spread over the year to help a company's cash-flow.

Mr Gerardo Martinez, former head of the CGT union congress, said unions "would reject the proposals in the name of Peronism", as they would make working conditions more precarious and

add to poverty without solving unemployment problems.

The CGT has called a 36-hour general strike from tomorrow in protest at economic policy and the government's proposals, which Mr Rodolfo Daer, CGT leader, said would "destroy the dreams of all Argentines".

## Silicon Valley chiefs put money on Dole

By Christopher Parkes in Los Angeles and agencies

A group of more than 150 Silicon Valley executives set out yesterday to dispute the popular belief that California's high-tech business elite is united behind President Bill Clinton.

After a meeting at Advanced Micro Devices' Sunnyvale headquarters, the likes of Mr Gilbert Amelio, head of Apple Computer, and Sun Microsystems' Mr Scott McNealy were due to endorse Mr Bob Dole, the lagging Republican presidential candidate.

The meeting and planned declaration comprise a conservative riposte to a joint declaration of support for Mr Clinton last month from 75 senior technology executives, including Mr Steve Jobs, Apple's long-departed co-founder, and Mr Ed McCracken, Silicon Graphics chief. That initiative followed the president's public condemnation of a proposed state law which would make it easier for investors to sue companies.

The relief in a high-tech sector which claims to have lost more than \$9bn in settlements of mainly frivolous

lawsuits in recent years, and where 60 per cent of companies claim to have been targeted by so-called "strike" lawyers, overflowed into a show of support.

Although Mr Clinton's statement was a clear reversal of his previous stance at the federal level, the industry reaction was seized on by backers and media and touted about as a sign that Silicon Valley, which responded warmly to his techno-friendly campaign in 1992, was again wholeheartedly behind him.

But Mr Dole has also condemned the proposed state legislation, and has tabled other promises which appeal, including capital gains tax cuts and faster economic growth.

Yesterday's pro-Dole move is likely to re-awaken the California debate on the campaign, which has faded recently as Mr Dole has failed to loosen Mr Clinton's apparently immovable grip on the state.

According to unofficial estimates, Silicon Valley has contributed twice as much to Mr Clinton's campaign funds as to Mr Dole's. Yesterday's meeting might help correct the imbalance.

# TO PROPEL THE GREAT JOURNEY



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NEWS: INTERNATIONAL

# Paris Club obstacle for initiative on poor countries

## Creditors warn over debt relief

By Robert Chote, Economics Editor, in Washington

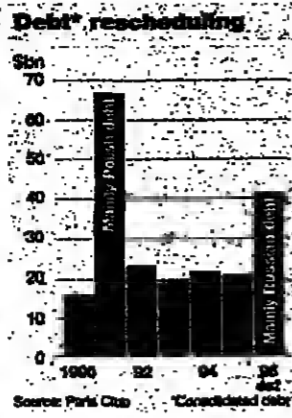
The Paris Club of creditor governments has warned the World Bank and the International Monetary Fund that they will have to make the "largest possible contribution" to debt relief for poor countries before it will consider providing any further help itself.

The Paris Club's stance remains an obstacle to the joint initiative drawn up by the Bank and IMF, which aims to reduce the debt burdens of up to 20 poor countries to sustainable levels. It suggests that the Paris Club remains reluctant to sit round a table with the Bank and Fund to agree a common

strategy which might give countries an exit from their debt problems.

In a letter to Mr Philippe Maystadt, the chairman of the IMF's key "interim" committee, Mr Christian Noyer, the chairman of the Paris Club, urged the IMF and World Bank to "move forward to define and implement the contribution they intend to make - out of their own resources, in the first place".

He added that the Paris Club governments would go beyond the 67 per cent debt relief they currently offered under the so-called Naples terms, but only "on a case-by-case basis and when they deem it appropriate, taking account of the largest possible contributions of the



World Bank and IMF. For their part, the IMF and World Bank want the Paris Club to give debt relief of up to 80 per cent to an eligible country, after which they

would come in and do what remained necessary through grants or subsidised loans to reduce the country's overall debt burden to a sustainable level.

Most Paris Club governments have dismissed the 80 per cent figure as unrealistic, although there is a growing consensus among Group of Seven countries that the club should move to 80 per cent relief. Officials hope that a recent expression of French support for a move to 80 per cent may prompt Mr Noyer's secretary to be more flexible than his letter suggested.

However, Mr James Wolfensohn, the president of the World Bank, warned his board last Thursday that 80 per cent debt relief from the

Paris Club "would be insufficient to deliver debt sustainability in some of the countries involved".

He added that Mr Noyer's letter was a step in the right direction, but that he hoped the Paris Club would give more specific information on its action before the World Bank's annual meeting gets under way next week.

Paris Club officials meet to discuss their contribution to the multilateral debt initiative tomorrow.

They will then be under pressure to clarify their position. The bulk of Paris Club debts is owed to the US, Japan, Germany and France, with Japan the most reluctant to increase the generosity of the debt relief, it offers.

## Angry Israel hits out at Cairo

Israel's new rightwing government, caught in a diplomatic row with Arab states, demanded yesterday that Egypt stop "threatening" it for taking a slower approach to peace than the ousted Labour administration, Reuters reports from Jerusalem.

Asked if Egypt could play a key peacemaking role in the present atmosphere, Mr David Levy, Israeli foreign minister, said: "If Egypt continues to express itself this way, it is effectively not interested."

Afterwards Mr Levy said Israel expected Mr Hosni Mubarak, the Egyptian president, to change the atmosphere. He demanded Egypt "break up this threatening cloud."

Mr Levy summoned Mr Mohammed Basselony, the Egyptian ambassador, to his office to complain about heightened rhetoric levelled against Prime Minister Benjamin Netanyahu, on a visit to London, and the Likud government which took office three months ago.

They met just as the London-based Arabic newspaper Asharq al-Awsat quoted Mr Amr Moussa, the Egyptian foreign minister, in the latest salvo, as saying Israel's expectations from peace talks were "nonsense", planable only to the ignorant or mad.

Mr Danny Naveh, cabinet secretary, insisted the Israeli government was conducting negotiations with Palestinians "more carefully", "more responsibly" and not as quickly as the left-centre government it ousted. As progress, Mr Naveh cited a series of meetings between Israeli and Palestinian leaders.

Only a handful of companies have applied for a licence to set up a privatisation investment fund to date, but many others are planning to do so before the auction.

In Uzbekistan the workers can own no more than 25 per cent.

Some analysts warned that a government decision to float the national currency, now unconvertible, could quickly wipe out the value of the shares sold by the investment funds. They also fear that government restrictions on the funds, designed to prevent large investors from taking over, could nip the funds in the bud.

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Clinton signs test ban treaty at the UN yesterday

## Top powers sign N-test ban treaty

By Michael Littlejohns and Laura Silber in New York and Patti Waldmeir in Washington

The world's five declared nuclear powers, Japan and 10 other yesterday signed a landmark global treaty to ban nuclear testing.

Addressing the United Nations General Assembly after the signing, President Bill Clinton hailed the accord as "the longest sought, hardest fought prize in arms control history".

The president addressed the general assembly after becoming the first world leader to sign the comprehensive test ban treaty, using the same pen used by President John Kennedy when he approved the partial test ban treaty in 1963.

The treaty prohibited nuclear tests in the air, on sea and in space, but permitted them underground.

Yesterday's accord, which would halt all tests, is a milestone in arms control that has eluded world leaders for decades. But it will not come into force until all five states with nuclear reactors have signed it. India and Pakistan have refused to comply with the treaty, though US officials hope they will have to do so in the face of the international consensus demonstrated yesterday at the UN.

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The foreign ministers of the four other declared nuclear states - China, France, Russia and Britain - followed Mr Clinton in signing the accord, along with Japan, the only country ever subjected to nuclear attacks.

Mr Clinton criticised the members of the assembly for failing to do enough to halt international terrorism. Last year at the UN he had urged nations to "commit to a goal of zero tolerance" for terrorists, but this had not been met. "Real zero tolerance requires us to isolate states that refuse to play by the rules... of civilised behaviour," he said.

Earlier the president had faced an awkward closed-door meeting with Mr Boutros Boutros Ghali, the UN secretary general, whom the US is determined to oust.

A UN spokeswoman said the two men had not discussed Mr Boutros Ghali's future. Washington's commitment to block his reappointment, which a US official described as "non-negotiable", is driven in part by hostility among Americans to an institution which many believe is bloated, too costly, and incapable of acting decisively to resolve world conflicts.

"Most Americans support the UN," Mr Clinton said, but added "we also support the process of reform."

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## Uzbekistan plans big state sell-off

By Sander Theores, recently in Tashkent

Uzbekistan is to sell off state shares in at least 300 medium-sized enterprises to newly created investment funds, designed to avoid the pitfalls of privatisation campaigns in neighbouring countries.

Mr Abdullah Abdulkadrov, deputy chairman of the state property committee, said that 30 per cent stakes in 300 enterprises would be put up for sale next month.

But the only buyers would be new privatisation investment funds, comparable to funds set up earlier in Kazakhstan and the Czech

Republic, which are being licensed to enable Uzbek citizens to take part in the privatisation campaign.

"Our goal is to attract the average guy, not the big guys with big bucks," Mr Abdulkadrov said. "Elsewhere, the shares went to those who were rich already. We don't want a redivision of property, but a sale."

Uzbekistan has dragged its heels on privatisation of sizeable enterprises, and even small companies were often simply sold to employees.

"They are trying to learn from the mistakes of other countries, where privatisation did not always go smoothly," said Mr Peter

Klein, general manager of a joint venture bank of ABN Amro, the Dutch bank, which is considering offering management services to the new funds. "If they push it through the way it's on paper it should work."

Similar funds petered out in Kazakhstan because privatisation slowed down, leaving too few interesting shares on the market to keep the funds going.

Mr Abdulkadrov said the 300 companies on offer were all partly privatised and had shares quoted at twice or three times the nominal value at which they will be sold to the privatisation investment funds; more

would be added until about 1,000 enterprises were sold off.

The list includes tourist enterprises, construction companies and wholesale traders - branches that have turned profitable after privatisation in neighbouring Russia.

In other countries, limits on the percentage of shares that a single fund could own in a company were too low to make share purchases worthwhile; in Uzbekistan, the limit will be 25 per cent.

If in Russia and other republics the employees managed to obtain a majority stake in many companies and block painful restructuring.

In Uzbekistan the workers can own no more than 25 per cent.

Some analysts warned that a government decision to float the national currency, now unconvertible, could quickly wipe out the value of the shares sold by the investment funds. They also fear that government restrictions on the funds, designed to prevent large investors from taking over, could nip the funds in the bud.

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## Kirsty is fluent in English, French, German and Electronics

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## Justice for Rwanda takes uncertain step

First genocide trial starts tomorrow, but the ideals behind it may be tarnished, writes Michela Wrong

Tomorrow Mr Jean Paul Akayesu, former mayor of a town in central Rwanda, will stand trial in a UN court in the Tutsian town of Arusha on charges of genocide. The case marks a turning point for the first time a suspect is to be tried over the Rwandan extermination of some 600,000 minority Tutsis and Hutu moderates in 1994.

However, according to the UN administration in Arusha, the oft-delayed debut may be postponed almost immediately at the defence's request. On the other hand, proceedings may start in camera. Or in public.

Such uncertainty is typical of the operation, say human rights activists. More than two years after the massacres, disappointment in Arusha runs deep, threatening to tarnish the ideals behind its creation.

"I don't know if it's because it's African but it definitely hasn't been treated with the seriousness appropriate to the crimes," complains one Rwandan official.

The idea of an international tribunal for Rwanda was touted as the scale of killings carried out by the army and militia, orchestrated by officials belonging to the country's Hutu majority, first became clear.

The aim was to send a message to the world - that genocide, wherever it may happen, would never be tolerated. Human rights groups, in particular, believed the only way to prevent further bloodshed in the unstable Great Lakes region was to remove the climate of impunity allowing ethnic killings to go unpunished.

The tribunal was surrounded by controversy from the start.

The Rwandan Patriotic front, the Tutsi-dominated rebel force that chased the previous administration into exile, wanted those responsible to be tried in Rwanda and face the death penalty.



The UN insisted on trials elsewhere - avoiding the accusation of victor's justice - and ruled out capital punishment.

Since the international tribunal is likely to try the elite behind the killings, this will lead to a lasting amnesty. The defendants face life in prison, while many of the ordinary citizens who followed orders - 80,000 are currently crammed into Rwanda's jails - will be executed.

The choice of Arusha as a venue has proved another bone of contention. A sleepy base for tourists climbing Mount Kilimanjaro, the town is a five-hour drive from the nearest capital, Nairobi.

Communications with the outside world, despite the tribunal's satellite telephone, range from patchy to non-existent.

Press facilities are incomplete, disastrously undermining one of the avowed objects of the trials - that justice be seen to be done by extremists in Rwanda and Burundi.

The task of getting defendants who fled into exile under lock and key has proved enormous.

Although the UN tribunal should in theory take primacy, when Colonel Théoneste Bagosora, the man who organised the militias, was arrested in Cameroon it had to compete against extradition requests from both Belgium and Rwanda.

The defence is expected to ask for the first trial to be adjourned on the grounds they have been denied visas

to Rwanda or failed to track down individuals in the Zairean refugee camps. But most people are anxious, despite all the blunders, for proceedings to start.

The absence of justice for Rwanda, itself still not ready to stage any trials, has left the country with festering wounds that are steadily fuelling new violence.

Since 1994 Hutu exiles infiltrating from Zaire have killed 100 witnesses to the genocide. Trying to end the infiltrations and wipe out local collaboration, the army has grown increasingly brutal, staging a series of group executions.

"At the moment there is a feeling of no one being punished," says Ms Alison Desforge, consultant to Human Rights Watch Africa.

"The guilty wipe out witnesses, which creates panic among survivors, who then become ready to strike out. Without justice we cannot combat this climate of fear."

So far, only 21 people have been indicted and Judge Richard Goldstone, chief prosecutor for both the Yugoslav and Rwandan tribunals, admits the total may never exceed 40.

That would turn Arusha into a symbolic forum rather than a realistic attempt to mete out justice to the thousands of men, women and children who tried to eliminate a troublesome minority.

But for those trying to rebuild post-genocide Rwanda, such symbolism still has its value.

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NEWS: ASIA-PACIFIC

# Japan's debt shows rapid rise

By Gerard Baker in Tokyo

The damage wrought by years of slow growth and repeated fiscal stimuli on Japan's public finances was revealed yesterday when the country's finance ministry revealed that the gross level of outstanding debt owed by the central government stood at ¥354,131bn (\$3,057bn) at the end of June.

The figure indicates a rapid deterioration in the fiscal position in the last five years, and is likely to renew calls from the ministry and some politicians for an early move towards consolidation of the national budget.

But the broader picture of public sector debt suggests that while there has clearly

been a decline in the nation's fiscal health, the underlying position remains comfortable.

The statistics were published in line with new rules from the International Monetary Fund that require member countries to release standardised data on a range of economic variables. The requirement is part of an attempt by international financial authorities to avert the risk of sudden serious financial crises.

During the last decade Japan has moved from being the most fiscally conservative of the leading economies to one of the most lax. Long-term central government debt - at ¥302,146bn - is now just under 60 per cent

of gross domestic product. Next year, according to the country's finance ministry, the figure is expected to rise to over ¥320,000bn, or 64 per cent of GDP.

That figure indicates Japan is now in the theoretical position of not being able to meet one of the main criteria of the European Union for membership of a single currency. The EU's rules state that countries hoping to be included in the final phase of economic and monetary union should have a debt ratio of no higher than 60 per cent of GDP.

The overall gross debt figure is even worse than that. If local government borrowings are included, the long-term debt ratio rises to

89 per cent of GDP. The gross figures overstate the scale of the problem, however. Because of the unusual structure of the Japanese budget, much of the gross debt is taken up by other government agencies. In other words, the government borrows money from itself. Accordingly the level of net debt - a more reliable indicator of the underlying degree of fiscal laxity, is much lower. Independent estimates put it at 20-40 per cent of GDP.

The real threat to the country's financial position lies in the longer term, however, as Japan's ageing population places increasing strain on the social security budget.

Other figures released yesterday reveal the economy is continuing its gradual recovery. The economic planning agency said its index of coincident economic indicators remained in positive territory for the second month running in July. The diffusion index, which nets out current positive and negative data in a range of economic statistics, stood at 80 per cent, well above the 50 per cent level that marks the break-even between growth and contraction.

The index of leading indicators was above 60 per cent for the fourth consecutive month at 77.3 per cent, suggesting the immediate economic outlook also remains moderately healthy.

# Seoul urges renewed war games with US

By John Burton in Seoul

Mr Kim Young-sam, the South Korean president, yesterday raised the stakes in the confrontation with North Korea over its recent submarine intrusion, saying his government would "seriously reconsider" its policy towards Pyongyang. At the same time the defence ministry in Seoul demanded the resumption of war games with the US.

"How do you think Japan or the US would have reacted if a submarine sneaked into Osaka or Anmori or into an area near Washington? The US and Japan would have probably started a war against the aggressor," Mr Kim told a group of Japanese editors.



Kim Young-sam: 'seriously reconsidering' policy

The revival of the annual Team Spirit military exercise would deal a blow to the 1994 US-North Korean agreement in which Pyongyang promised to scrap its suspected nuclear weapons programme in return for US concessions, including an end to Team Spirit.

"We plan to strongly propose to the US side resuming the joint Team Spirit exercises as soon as possible,"

said the defence ministry in a statement that angered US officials in Seoul.

"When we read it, our jaws dropped," said one US official. Another dismissed the statement as a "trial balloon", adding: "we won't allow the US to be pressed into any type of corner" by the South Koreans.

The US officials worried that the defence ministry demand could result in a damaging public squabble between Washington and Seoul that North Korea might exploit.

The statement revealed

the clear differences between the US and South Korea in their reaction to the landing of 26 North Korean intruders from a grounded submarine last week.

Mr William Perry, the US defence secretary, called on Monday for calm between the two Koreas.

The US and South Korea had tried to display an united front only hours before the defence ministry's demand by issuing a joint statement in Seoul that represented the strongest condemnation of the submarine intrusion by the US to date.

The statement, issued after a meeting between the South Korean foreign and defence ministers and the US ambassador to Seoul and commander of US forces in South Korea, described the incursion as a "military provocation" which was a "flagrant violation of the armistice that ended the 1950-53 Korean war."

Both sides "agreed on the necessity of sending North Korea a strong warning" and "to take strong measures to dissuade North Korea from the anachronistic illusion of uniting the Korean peninsula by military means".

# Defusing Tokyo's fiscal time bomb

William Dawkins weighs an issue dominating concerns of election rivals

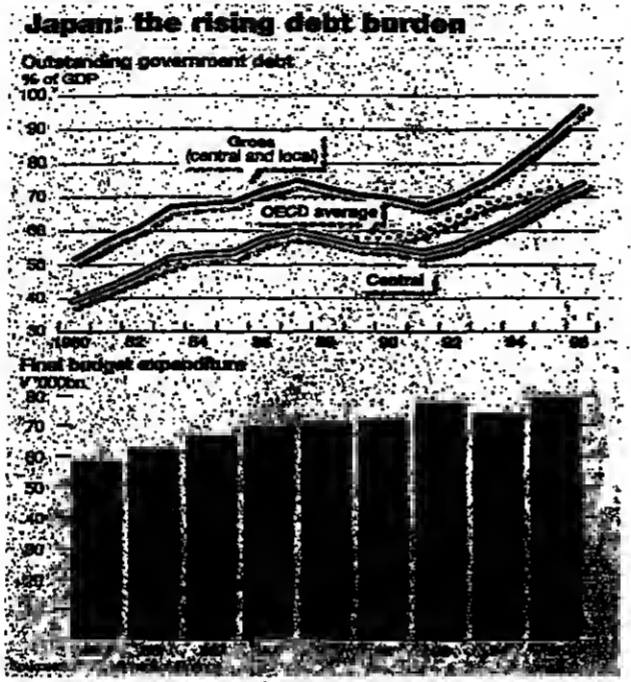


An uncomfortable question sits at the back of Japanese politicians' minds as they prepare for a general election next month: how will the next government tackle the looming debt crisis?

The urgent flight of the state's finances is one of the few subjects on which there is a policy debate between the main rivals, who are otherwise too worried about simple survival to let themselves be lumbered with ideological baggage. The outcome of that debate - a quick or delayed increase in sales tax - will clearly affect the health of the world's second largest economy.

The ruling Liberal Democratic party is, at least officially, committed to carrying out the cabinet's commitment, made in June, to increase sales tax from 3 per cent to 5 per cent from next April, in an attempt to boost flagging tax revenues. To soften the shock to consumers, it would like to issue a public spending package, worth around ¥2,000bn-¥3,000bn (\$18.5bn-\$26bn) in genuinely new spending, soon after the election.

Some in the LDP would like to delay the tax rise, uncomfortably aware of the punishment the party received at the electorate's hands after introducing sales tax in 1989. It lost its majority in upper house elections



the following year, the first step to the LDP's humiliation at the last general election in 1989.

But the party leadership accepts the finance ministry's sense of urgency. They have little option. Years of lavish public works packages and a decline in the income tax base created by an ageing population has pushed the general government's outstanding debt from just above 50 per cent of gross domestic product in 1980 to nearly 65 per cent, well above the average for the developed world.

A two-point rise in sales tax will, in the short term, only make a tiny dent in the debt mountain. But it will help to redress an imbalanced tax structure, with implications for future revenues. Indirect taxes account for less than 20 per cent of the Japanese government's tax income, well below the OECD average of 30 per cent - which makes the government's finances ill-suited to coping with a population, nearly a quarter of whom will be aged over 65 by 2025.

The LDP's main rival, the New Frontier party (NFP), also recognises the fiscal time bomb. But it believes a tax rise next spring would choke the fragile economic recovery in its infancy and therefore bring no significant increase in tax revenues, says Mr Takeo Nishio, the party's secretary general.

Instead, the NFP proposes to delay the tax rise at least until the end of the decade. During this time income taxes would be halved and Tokyo would launch another

ambitious public spending programme focused on five sectors including new technology, environmental protection and care of the aged. Sales tax should eventually rise to 10 per cent, proposes the NFP.

Few people believe the NFP would actually be able to carry out that programme in full. The powerful finance ministry would resist it and world capital markets would crack down hard on perceived fiscal irresponsibility.

Even so, the chances are that an NFP government would at least delay the tax rise and carry out an expansionary fiscal policy, predicts Mr Jeff Young, political analyst at Salomon Brothers

Asia. An LDP government would probably carry out its stated policy of gentle fiscal contraction.

Beyond that, there is little to differentiate the main parties' economic agenda. But there is another important medium-term economic issue: deregulation, which will be affected by the election; irrespective of which party wins.

This will be the first trial of a new voting system and new electoral boundaries, which shift a large number of seats from rural to urban areas and oblige individual candidates to attract roughly twice as many votes as before to win a place in parliament.

One implication, Mr Young points out, is to open the door to a wider swathe of voters instead of the narrow interest groups of the past. In theory, that should favour deregulation, in that increased economic competition tends to favour a large number of people at the expense of a few, as it did when the European Union carried out its 1992 campaign to dismantle members' trade barriers.

Japan's current political model is the precise reverse. It tends, say its critics, to deliver benefits to a few powerful interest groups at the expense of the general public. The most recent and perhaps most spectacular example of this tendency was the six-year ¥6,000bn plan of government spending announced in 1994 to compensate rice farmers for an end to Japan's ban on rice imports, required by its obligations under the Uruguay Round of the General Agreement on Tariffs and Trade.

A more indirect example is the way in which influential interest groups, such as parts of the bureaucracy and small retailers, have managed to ensure that an ambitious deregulation programme launched three years ago has proceeded at only a modest pace.

Any growth in the public's political clout will of course take some time to produce faster practical deregulation. It may be a subtle change, but it could well be the most important consequence of this election, for Japan as well as its foreign partners.

# Malaysia bank to axe third of staff

By James Kynge in Kuala Lumpur

Bank Negara, Malaysia's central bank, is gradually to shed nearly one-third of its staff in a streamlining operation that will reduce the number of people at the expense of a few, as it did when the European Union carried out its 1992 campaign to dismantle members' trade barriers.

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# ASIA-PACIFIC NEWS DIGEST

## Shanghai to cut share fees

The Shanghai Stock Exchange will cut trading fees and shift to more off-floor trading, the Shanghai Securities News said yesterday. From next Thursday brokerage fees will be reduced from 0.4 per cent to 0.35 per cent, and the transaction fee charged by the stock exchange reduced from 0.015 per cent to 0.012 per cent.

The reduction will not, however, apply to the only shares foreigners are allowed to trade - B shares - for which the commission fee will remain at 0.6 per cent. Analysts said the cut in fees was intended to boost trading volumes on the Shanghai market, which this year has lost ground to its main rival in Shenzhen.

The shift to more off-floor trading will also help streamline trading costs. A spokesman for the exchange said the number of floor traders was likely to be reduced from 3,500 to 1,500 by the time the exchange moved to its new building in Pudong district in the middle of next year.

Sophie Roell, Beijing

## China action on poverty

China's government has lowered its targets for poverty alleviation in another indication that reducing the growing gap between the rich and poor, and in particular regional disparities in wealth, has become a government priority.

President Jiang Zemin told a national conference on poverty alleviation yesterday that development of poverty-stricken regions is not only an economic issue, but an issue affecting national stability. Premier Li Peng said the government would lift spending on poverty aid from next year by ¥1.5bn (\$180m) a year.

Sophie Roell

## Record deficit for Seoul

South Korea has posted a record monthly current account deficit of \$3.49bn for August, which has increased the deficit to \$15.2bn for the first eight months of 1996 against \$7.3bn a year ago.

The central bank estimates that the deficit could reach a record \$18bn for the full year. Private economists believe the deficit could breach the \$20bn barrier, which would be equivalent to 4 per cent of its GNP. Continued falls in global prices for memory chips, Korea's biggest export, is mainly being blamed.

John Burton, Seoul

## Manila plans more bonds

The Philippine government is planning to issue the country's first 15- and 20-year domestic bonds in Manila after the popularity of its debut 10-year offering yesterday strongly exceeded official expectations. The issue, which is designed to reduce long-term interest rates and provide fixed-income maturities for the country's growing mortgage and insurance sectors, was oversubscribed by five times with bids reaching almost 10bn pesos (\$400m).

Foreign and local banks said the 16 per cent interest rate, which was well below expectations from the auction, demonstrated long-term confidence in the government's inflation strategy. Inflation, which dropped to 7.9 per cent last month is predicted to fall to 6 per cent by December.

Edward Luca, Manila

## Jakarta cuts growth forecast

Indonesia's Central Bureau of Statistics yesterday forecast the country's gross domestic product would grow 7.67 per cent this year and 7.91 per cent in 1997. The bureau's figure contrasts with the 8.1 per cent 1996 GDP growth forecast earlier this month by Mr Ginandjar Kartasasmita, Indonesia's minister for planning and development. Indonesia posted GDP growth of 8.07 per cent in 1995.

Manuela Saragosa, Jakarta

# Wrangling hits India's divestment plans

By Mark Nicholson in New Delhi

India's already delayed public asset divestment programme has run into further problems with a dispute between the government's newly-created Divestment Commission and the existing bureaucracy over the new agency's terms of reference.

The commission, established by the United Front government to "advise" on the manner and choice of state divestments, is arguing that it should be free to examine all 344 public enterprises and make its own decisions about which can

be prepared for asset sales, and when.

However, the finance and industry ministries, represented by a "core committee" of bureaucrats, has laid down terms that the new agency, housed within the finance ministry, would prepare for sales only enterprises which they recommend.

Mr G.V. Ramakrishna, chairman of the commission, said in an interview that if the dispute was not resolved in the new agency's favour, "I assume that the Commission would then become non-functioning".

The bureaucratic turf bat-

tle threatens further to delay a programme of divestments from which the United Front government is aiming to raise Rs50bn (\$1.4bn) before the end of the fiscal year in March. Officials have already conceded that no sale is likely before January, blaming India's presently depressed equity markets.

Mr Ramakrishna, who has a reputation for independent-mindedness, said he envisaged the commission establishing a public and private sector team of 10-15 people who, aided by foreign and domestic consultants, would examine "the whole canvas" of India's state-

owned companies, identify companies suitable for divestments of minority stakes and prepare these for sale through restructuring and improving management.

He is seeking a \$1m loan from the World Bank to help finance the hiring of technical, financial and management consultants.

He aims to move divestment away from being a "largely budgetary support operation", as it had been under the previous Congress government, and address "the broader question of the management, restructuring and efficiency" of state corporations.

However, he said the commission did not envisage preparing corporations for outright sale. "We're not in the same game as privatisation, like in the UK or other countries - this is not privatisation in this sense."

The UF has ruled out divestment from "strategic industries" - railways, will permit sales of up to only 49 per cent in "core industries" such as steel, petroleum and metals, but said it will allow sales of up to 74 per cent in "non-core, non-strategic" state holdings, such as hotels.

India launches biggest GDR offering, Page 17

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# Australia PM to see Dalai Lama

By Bruce Jacques in Sydney

The Australian prime minister, Mr John Howard, yesterday confirmed he would defy Chinese warnings of trade and economic retaliation and meet the Dalai Lama, Tibet's exiled spiritual leader.

But Mr Howard said the Dalai Lama would be taking part in his capacity as a religious leader and not as the head of the exiled Tibetan government.

The meeting, scheduled for tomorrow in Sydney, therefore did not mean any change in Australia's policy towards China. An identical policy was applied to the Dalai Lama's last Australian visit in 1992 when he met Mr Paul Keating, then prime minister.

In Beijing last night, however, Mr Shen Guofang, China's foreign ministry spokesman, repeated warnings that contact with the Dalai Lama could unfavourably influence trade relations between Australia and China.

He reiterated China's view that the Dalai Lama was an activist trying to split China, and the meeting would therefore be seen as interfering in China's internal affairs.

However similar warnings were issued over the 1992 meeting without any apparent cooling of trade or political relationships between Australia and China.

But China protested at Germany's reception of the Dalai Lama earlier this year by delaying approval of an operating licence for Allianz, the German insurance group.

China recently became Australia's sixth largest trading partner and could become the third largest after the reunification of Hong Kong takes place next year.

The Dalai Lama arrived in Australia last week for a two-week stay aimed largely at raising money for his followers. He has already met Mr Alexander Downer, the foreign minister.

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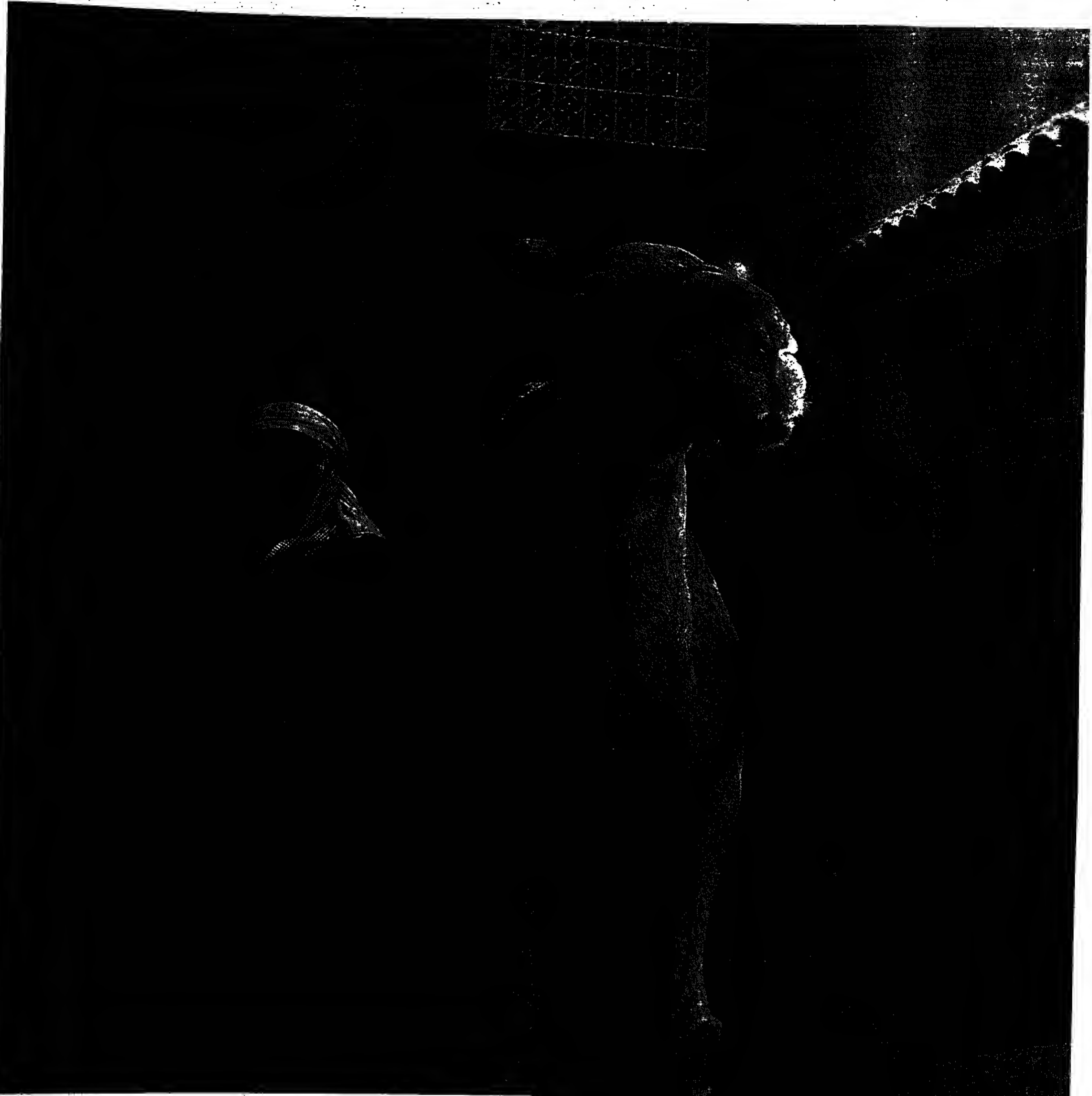
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NEWS: UK

# Trade data show upbeat economy

By Graham Bowley, Economics Staff

The UK has recorded the biggest current account surplus for nine years, and the first since late 1995, thanks to record incomes from investment and services.

The news yesterday came alongside another boost for the economy when government statisticians reported it was growing faster than previously estimated due to stronger services growth.

The upbeat figures are a boost for Mr Kenneth Clarke, the chancellor of the exchequer, since they show that the robust consumer-led recovery he has forecast for this year is taking place.

But they will weaken his case for further interest rate

The chancellor of the exchequer must cut government expenditure and not taxes in November's Budget, the Institute of Directors said yesterday, Graham Bowley and Richard Adams write.

The employers' organisation said Mr Kenneth Clarke's priority must be to reduce the size of public borrowing, which was now "a blot on Britain's economic performance".

Mr Tim Melville-Ross, the Institute's director-general, said: "It is vital that the chancellor cuts borrowing in his Budget. He

must reduce public expenditure and confine tax measures to further reforms in capital taxes."

He said the government could still win the general election even without a tax-cutting "give-away" Budget. He said the electorate would be more impressed by a responsible Budget from Mr Clarke.

But the Institute hoped income tax cuts and corporation tax reductions would be part of post-election tax and expenditure reform.

But economic growth now appears to be close to its long-run trend of between 2 and 2.5 per cent, which means the chancellor will find it increasingly difficult to cut rates without alarming financial markets.

The Office for National Statistics said this UK recorded a current account

surplus of £0.5bn (£0.78bn) adjusted for seasonal factors, in the second quarter of this year, compared with a deficit of £0.8bn in the first quarter.

This eased fears that the consumer-led recovery would push the UK into the red as it sucked in imports. The surpluses on income from trade in services rose

from £1.2bn to £1.9bn and investment income registered a surplus of £3.7bn, up from £3bn. Both figures were the highest since records began in 1946. Services income was boosted by a surge in visitors to the UK, which may be linked to the summer Euro 96 football championships.

The ONS said gross domestic product grew a seasonally adjusted 0.5 per cent between the first and second quarters to reach a level 2.2 per cent higher than in the same quarter a year ago.

This was significantly faster growth than earlier estimates suggested. The ONS said consumers' expenditure, investment and net exports were now growing faster than first estimated.

# Flotation price for AEA increased

By Leyla Boulton, Environment Correspondent

The government has taken the unusual step of increasing the price range for its flotation of AEA Technology, the science and engineering group, following unexpectedly keen demand for the shares.

It raised the indicative range for AEA, which is to be floated tomorrow, to between 250 pence and 280p, from a previous range of 240p to 270p. The new range would enable the government to raise between £202m (£212m) and £228m from the sale, compared with £192m-£216m under the previous range.

The move coincides with a report published yesterday by Kleinwort Benson, the merchant bank, which expects the shares to trade at 300p after flotation.

Mr Derek Brown, analyst at Kleinwort Benson, said that one reason for the government's surprise move was that many investors had avoided looking into the placing because they saw the company as "something of a rag bag".

This meant that those investors that did take an interest in the flotation were doubly attracted by an opportunity they felt others might miss. AEA Technology's activities range from decommissioning nuclear reactors to monitoring the safety of oil rigs.

The company this summer announced operating profits had more than doubled to £19.8m, attributed mainly to radical restructuring.

One City expert noted that book-building, a technique imported from the US over the past few years, had enabled the government to change the price range at the last minute.

Used for both the flotation of Railtrack and AEA, book-building enabled Cazenove, the government's broker, to ask institutional investors how many shares they would buy at different price levels.

Leyla Boulton

## UK NEWS DIGEST

# World Service cuts announced

Nearly 100 jobs are to be cut at the BBC World Service in an attempt to partially close a funding gap, but further economies may be necessary. Mr Sam Younger, managing director of the World Service, yesterday announced details of £5.5m (£10.14m) of savings designed to help meet a potential financial gap of £12m next year.

The savings represent about 5 per cent of the World Service's grant from parliament for its broadcasting operations, currently £135.6m. The World Service savings plan also aims to generate £750,000 of extra income.

Mr Younger said he hoped the savings would encourage the government to look again at its planning figures for next year.

"If they are not changed, our only option will then be to close language services," Mr Younger warned.

The problems for World Service financing next year arise from government planning figures that indicate a £4.1m reduction in the World Service's operating budget in cash terms, leaving a £12m shortfall after allowing for inflation, redundancies and new spending provisions.

The £5.5m savings will flow from economies such as better more Russian service broadcasting in Moscow, reducing some European broadcasts, notably Czech and ending a 30-minute daily transmission in Portuguese for sub-Saharan Africa.

Raymond Snoddy

## INWARD INVESTMENT

### North-west secures \$5.22bn

The north of England's economic regeneration body, the Northern Development Company, and its regional partners secured £3.35bn (\$5.22bn) of inward investment in 1995-96, creating or safeguarding 13,536 jobs, says the NDC's latest annual review published yesterday.

NDC, which spearheads efforts to woo inward investment to north-east England and Cumbria in the north-west, says that last year, its tenth, was its best yet. The company, founded by the public and private sectors and trades unions in 1986, says it has since attracted to its area 446 projects with a capital investment of £7.4bn, creating 39,580 new jobs and safeguarding a further 25,059 - a total of 64,639 jobs.

Comps for the region over the last decade have included its success in beating international competition to secure investments by Siemens, Samsung and Fujitsu, and reinvestment and expansions at Nissan's Sunderland plant.

Chris Tipton, Newcastle

## CRIME LEVELS

### Minister criticised over rise

Mr Michael Howard, the home secretary, was yesterday forced to mount a strong defence of his strategy on law and order after the crime figures for England and Wales showed their first rise in three years.

With Mr Howard putting the finishing touches to a new Criminal Justice Bill, the government reported that, in the year to June, there had been an overall increase of 0.4 per cent in the number of crimes recorded in England and Wales.

Although the number of homicides in the recorded crime study was static at 730, virtually all other categories of violent crime saw sharp increases, with rape up 14 per cent, muggings up 15 per cent and violence against the person up 10 per cent. James Blair and Mark Swann

# French groups thirst for south-east's water

A planned bid may be decided on 'green' issues

A battle over water resources is at the heart of what could become Britain's first "green" takeover battle.

Compagnie Générale des Eaux and Saur, two French conglomerates with extensive interests in the UK water industry, are seeking clearance to bid for Mid Kent Holdings in the south-east of England. They want to share its water resources with two companies which they respectively own on either side of it: Folkestone & Dover and South East Water.

If their proposed joint bid is cleared by the Monopolies and Mergers Commission, it would be the first to be justified on environmental rather than economic grounds.

The French companies plan to build a "mini-grid", redistributing resources across the three regions. They say this would "optimise" existing resources and enable them to delay building an environmentally damaging reservoir for at least a decade.

"We see ourselves as not

only looking after our own interests, but making sure that regional resources are used in a more effective way," said Mr Peter Darby, managing director of Folkestone & Dover.

Most immediately, they hope to provide a higher standard of service to their customers by easing restrictions on washing cars and watering gardens.

Folkestone & Dover bans half a dozen water uses, while South East Water threatens a £1,000 (£1,560) fine for violating its hose-pipe and sprinkler ban.

Between them, in rolling green countryside, Mid Kent boasts no restrictions on water use. The differences are due mainly to a combination of geology and luck.

"Water resources [among the three companies] are distributed unevenly, even unfairly," says Mr Dick Barnhoorn, managing director of Saur UK. Both he and Mr Darby reject suggestions that Saur and Générale should have anticipated the problems when they bought their companies.

However, Mr Geoff Baldwin, Mid Kent's chief executive, is fighting the proposed bid and says his neighbours have only themselves to blame for mismanaging resources. He says they can buy water from him if they want it so badly.

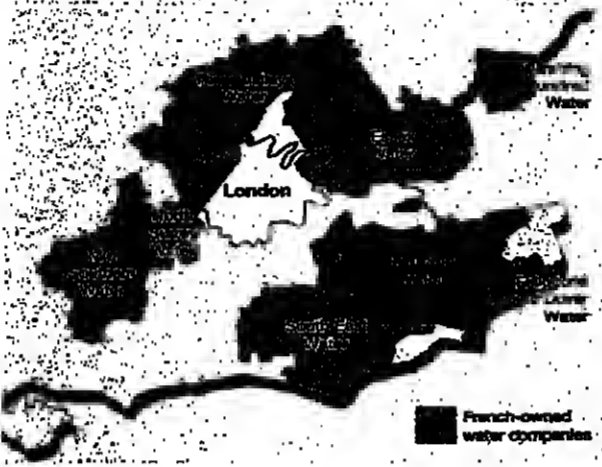
"The French have a fixation with owning resources," Mr Darby and Mr Barnhoorn say their past experience with Mid Kent shows that water sales - known as bulk supply arrangements - are unreliable because Mid Kent has no incentive to share water with them.

"When people say 'that's what we'd like to do but in practice we won't', then you've got to take action," says Mr Barnhoorn.

Mr Darby has a copy of a letter dated August 27 1992 in which Mid Kent announced it would stop bulk supplies to Folkestone & Dover following the authorities' refusal to let it develop a borehole.

The two companies believe it is no coincidence that Mid Kent offered to resume bulk supplies to them two months

The slope of Mid Kent



after it announced the proposed takeover in December.

The fight over Mid Kent coincides with the Environment Agency's new-found determination to promote water conservation after last summer's drought and amid fears that global warming could further exacerbate shortages. "This is a practical way for the Environment Agency's strategy to be implemented," says Mr Barnhoorn. Saur and Générale des Eaux promise they will also reduce leaks and continue to offer customers free meters as another way of discouraging waste.

But some officials suggest a takeover is not the only environmentally-friendly

solution to the south-east's water shortages. They say bulk supply arrangements can work, providing existing but as yet untested water legislation is enforced.

Whether or not Mid Kent is taken over, one official warns, all water operators face a "painful change in lifestyles". This is because the Environment Agency plans to stand by its policy of forcing the industry to make do with less for the sake of the environment.

The MMC inquiry is expected to finish by December 9, with a ruling on whether the Mid Kent bid would be in the public interest.

Leyla Boulton

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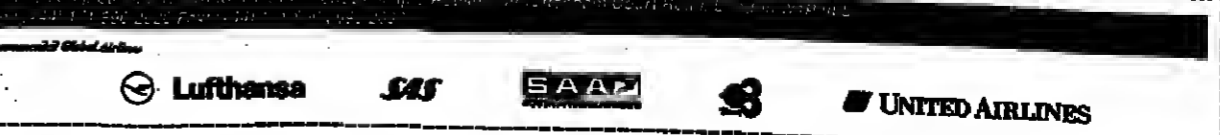
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مكتبة العربي



# Tory truce on European policy shattered by attack on senior minister Clarke labelled as 'out of line'

By John Kampfner and Robert Peston

The UK government's fragile truce on European policy was shattered yesterday when a senior foreign office minister launched an unprecedented public attack on Mr Kenneth Clarke, the chancellor of the exchequer.

Both sides of Mr John Major, the prime minister, and officials of the ruling Conservative party made desperate efforts to limit the damage after a week of escalating tensions between party factions which have undermined efforts to demonstrate unity at next month's conference.

The prime minister's office rebuked Sir Nicholas Bonsor, who said in a BBC interview that Mr Clarke was "out of line with the view of the vast majority of the party and... government policy".

Colleagues of Mr Clarke rallied to his defence, denouncing what one called a "neurotic witch-hunt".

Confidence in Mr Clarke and that the government was "united behind a settled policy". Sir Nicholas had "offered his views on a subject outside his area and had not had the opportunity to read the chancellor's original words fully".

# Government renews IRA ceasefire push

By John Kampfner and John Murray Brown

The British government will today reiterate that Sinn Féin, the political wing of the Irish Republican Army, will not be allowed into multi-party talks on Northern Ireland's future unless the IRA restores its original ceasefire.

Monday's biggest seizure of explosives on the British mainland reinforced the determination of both governments to exclude republicans until they cease their campaign of violence.

IRA's original August 1994 ceasefire. It was broken in February when the IRA set off a bomb in London's Docklands area.

Gerry Adams, the Sinn Féin president, warned that government demands for IRA decommissioning to take place during the multi-party talks remained an obstacle to securing another ceasefire.

Deputy Gary Matthews, one of the bill's critics in the Jersey parliament, said he understood an early day motion opposing the law would be raised in the UK's House of Commons.

# Defence homes buyer concedes exchange right

By Simon London, Property Correspondent

Annington Homes, the consortium which is paying £1.6bn (\$2.49bn) for the Ministry of Defence's married quarters housing, has agreed to give up a controversial option which would have allowed it to move service families to new sites.

The privatisation has faced widespread opposition within the armed services and from backbenchers in the governing Conservative party. However, about £900m will be paid to the Treasury when the deal is completed later this year.

Mr Portillo has promised that £100m of the proceeds will be used to upgrade the MoD's housing stock.

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# Investor group asks directors to face re-election

By William Lewis in London

The UK's leading institutional investor group has launched an initiative to ensure that all directors of public companies have to regularly seek re-election by shareholders.

backed yesterday by the Institute of Chartered Secretaries & Administrators (ICSA), which represents company secretaries. Its guide to best practice for companies' annual general meetings includes a recommendation that all directors should be subject to regular re-election.

A letter sent by the National Association of Pension Funds' investment committee to the UK's 300 largest public companies by market capitalisation states that "all directors (including MDs, CEOs etc) should offer themselves for re-election".

The ICSA has submitted its 24-point guide of best practice to officials at the Department of Trade and Industry who are examining annual meeting reforms. The ICSA's guide states that legislative changes are not required.

It is rare for the body to take such an initiative and follows serious concern expressed by institutional investors of the NAPF at a recent meeting to discuss corporate governance issues. Shareholders said they were concerned that if performing directors up for re-election they will be unable to vote against them.

Mr David Wilson, principal author of the guide and company secretary at BAT Industries, the tobacco group, said it has the support of the NAPF, the Association of British Insurers and ProShare. "It is time the annual general meeting was put back at the centre of the communications process between companies and investors," Mr Wilson said.

The NAPF estimates that 10 per cent of the largest 300 companies fail to put some of their directors up for regular re-election. "We are increasing the pressure on companies," Mr David Gould, manager of investment services, said yesterday. "Our letter is a bit of a warning shot."

The ICSA is currently following all of the 24 points and they want institutional investors to use their influence to persuade companies to comply. "With this sort of endorsement it will be very difficult for companies to ignore the guide," the ICSA said.

# Limited liability enters rulebook

By Philip Jones in St Helier and Jim Kelly in London

Jersey's parliament yesterday finally approved the controversial legislation that will allow some of the UK's Big Six accountancy firms to register on the island as limited liability partnerships.



Pierre Horsfall (inset) argued for the States' new law

In a result which belied earlier heated debates on the bill, the island's parliament - the States - voted 28 in favour, seven against, with one abstention. The legislation will now go for royal assent.

Senator Pierre Horsfall, president of the island's finance and economics committee, said Jersey should act swiftly to bring in the law as other countries - including the UK itself - were considering similar laws. The US state of Delaware already had its own. He had urged his colleagues to vote the law through "or others will make hay".

In the UK the Big Six firms Price Waterhouse and Ernst & Young are likely to vote this year on registering in Jersey. Others may follow from a wide range of other professions unless the UK government acts quickly. Jersey hopes to attract investment from firms' clients. The only firm against off-shore registration is KPMG. It has already chosen to limit liability by incorporation.



## BUSINESS AND THE ENVIRONMENT



The latest converts to the notion that saving the planet is good for business gathered in a Tudor manor outside Cambridge last week under the auspices of the Prince of Wales.

Some 30 executives at an annual management seminar explored how they could reconcile sustainable development - growth which does "not cheat on our children" as John Gummer, the UK environment secretary puts it - with profitability.

But the message preached from a variety of sources - whether US business schools or the heir to the British throne's Business and the Environment Programme - is little known to many companies. It is practised by even fewer.

Lord Alexander, chairman of National Westminster banking group, believes that "the level of true strategic environmental awareness within the business world as a whole remains relatively low".

A first step towards sustainability is what Stuart Hart, director of Michigan Business School's corporate environmental management programme, describes as "greening" or just "good management". This ranges from cutting costs by minimising waste to adopting environmental management systems, which enable companies to anticipate problems.

All companies which have travelled this route - whether Dow Chemical, the US chemical company, or Body Shop, the UK cosmetics company, have reaped both financial and public relations benefits.

Some sceptics say that if the benefits of being good to the environment are so great, more companies would pursue them. But the evidence suggests that ignorance and disbelief are powerful obstacles.

One illustration of the scope for improvement is provided by a recent pilot project in the UK's Aire and Calder river basin. This enabled the 11 companies involved to save £3.2m a year by adopting measures to minimise waste, reduce emissions and adopt cleaner technology.

Nonetheless, Hart argues, "in the developed world, the logic of greening has been fully articulated". It is now just a question of it filtering through to smaller businesses.

The main challenge ahead, say theoreticians of sustainable development, is for companies to move towards producing goods and services in a way that is sustainable both for the environment and human society.



Brazilian industrial complex corporations may have a role in promoting sustainability in developing countries

## Planet profit

Leyla Boulton starts a regular series on how companies manage green issues

Tom Gladwin, director of the global environment programme at the Leonard Stern School of Business in New York, says the social dimension of sustainability means companies must also address mounting problems of poverty, disease and population growth around the world. Otherwise their markets would collapse around them. But, as he admitted to the seminar, "this stuff is so scary it is natural for companies to deny it". Yet that was what gave many participants, who had seen sustainable development in mainly ecological terms, most food for thought.

For those depressed by his warnings, Hart says, the rationale for sustainable development can be tailored for optimists as well as pessimists. "The pessimistic view is that if you don't do it, in the long run you will be out of business. The optimistic view is that this represents a tremendous opportunity for the development of goods and services that have to be invested in."

Companies which have got past general definitions of sustainability face two problems in moving towards this seemingly elusive goal. One is defining what it means for them. As Alison Austin, the environmental manager at J. Sainsbury, the UK supermarket chain, puts it: "We know

what Starship Enterprise looks like, we just don't know how to build it." The other is how to proceed from there in a competitive market.

Here too, Hart, a professor of corporate strategy, has some advice on how to start. Companies must review their core competences, as advocated by C.K. Prahalad, Michigan Business School's expert in this area - crudely speaking, what a company can potentially do best. In terms of sustainable development, this would mean establish-

**'We know what Starship Enterprise looks like, we just don't know how to build it'**

ing "whether a company's core competences help or inhibit sustainability".

One tool for this is "screening" core competences through the lens of lifecycle analysis, which tracks products' effects on the environment from manufacture to disposal. "If they inhibit sustainability, you had better begin to think about shifting your base," he warns.

Echoing Prahalad, Hart argues

that the only way a company can know where it wants to move to is to develop a vision - in this case of what "sustainability means in the long run".

He cites Monsanto, the US chemical company which has been moving into genetic engineering, as an example of a company already engaged in such a shift. While recognising that genetic engineering carries its own risks, he says it is likely to help secure food supplies and to reduce environmentally unsustainable chemicals in farming.

Finally, a crucial yardstick for Hart is whether a company applies the same principles to its activities in the developing world, where growth is fastest and environmental regulation is weakest. Apart from providing companies with a competitive advantage in foreign markets, the future course of these fast-growing markets would make or break sustainability.

Although western governments recognise that the achievement of sustainable development will rely chiefly on its success in the developing world, none has risen to the challenge this poses, says Hart. Western nations' failure to take the lead in driving this process makes Hart think corporations will have to do the job for them.

Viewpoint • John Harris

## Old idea comes fresh out of the freezer



It is impossible to ignore the mounting evidence for global warming caused by the accumulation of greenhouse gases such as carbon dioxide (CO<sub>2</sub>) in the atmosphere.

But as the global temperature increases, so will the use of refrigeration, which already accounts for about 17 per cent of all electricity used. This will increase demand for electricity, leading to further CO<sub>2</sub> emissions. It has all the makings of a vicious circle.

Paradoxically, the man-made chemical refrigerants on which the industry now largely depends are greenhouse gases that exacerbate global warming. Hydrofluorocarbons (HFCs) are among the most widely used replacements for chlorofluorocarbons (CFCs), but are up to 1,800 times more powerful as greenhouse gases than CO<sub>2</sub>.

The atmospheric concentration of HFC-134a, one of the most widely used HFCs, has been rising sharply, according to scientists at the National Oceanic and Atmospheric Administration in Boulder, Colorado. From almost undetectable levels in 1989, by mid-1995 the concentration had reached levels that indicate a rate of increase of about 100 per cent per year.

At the beginning of last year a panel of experts recommended to the UK government that phase-out dates be set on HFCs; instead, a voluntary system of emissions auditing was agreed with the refrigeration industry. The Dutch and Japanese governments have recommended measures actively to limit the use of HFCs in their countries and the Danish government is looking at ways to exclude them completely within 10 years.

But refrigeration does not have to rely on man-made chemical refrigerants now that there are proven and commercially sound alternatives.

In 1994 Calor introduced refrigerants derived from natural sources - hydrocarbons. These were commonly used in the 1930s before the advent of CFCs, and were revived in 1992 with the first Greenpeace-backed hydrocarbon fridge. Today there are more than 10m domestic "greenfreeze" fridges in Europe. More significantly, hydrocarbon technology is being used in diverse commercial refrigeration and air-conditioning systems around the world.

Hydrocarbons are acknowledged as efficient refrigerants. They do not deplete ozone and are classed as minimal greenhouse gases. However, they were discounted because of their flammability.

**Refrigeration does not have to rely on man-made chemicals now there are alternatives**

Yet ammonia, which is not only flammable, but corrosive and toxic, has been used in refrigeration systems for some time. And the more hydrocarbons are used, the more evident it becomes that the issue is eminently manageable.

This re-emerging technology led refrigeration engineers to Calor. The decision to develop new products and enter new markets calls for considerable investment and is not taken lightly. While Calor was deliberating, Greenpeace was campaigning for the use of "greenfreeze". A big influence on Calor's decision to go ahead was the sound scientific and market data made available to it by Greenpeace.

The result was the launch in 1994 of Calor's Care range, the first branded HC refrigerants. Calor also became the first company in the world to co-operate actively with Greenpeace. Hydrocarbon refrigerants are

being used in the UK for air-conditioning and refrigeration systems. Elstar, which makes chilled cabinets, says sales have doubled since it switched production to Calor's Care 30 refrigerant in February.

Calor, a British company, has become the global standard-bearer for this technology, but continental Europe leads in reaping the benefits. Four leading German supermarket chains have said they plan to move to hydrocarbon technology. Elsewhere, companies in India, China and South America are testing the technology prior to adopting it.

The UK refrigeration industry, which is already coping with thinner margins in a post-recession economy and reeling from the effects of phasing out CFCs and hydrochlorofluorocarbons (HCFCs) can hardly be blamed for sticking with the status quo. In any sector the most powerful reason for change is market demand.

Despite all the evidence of the dangers of chemical refrigerants and the benefits of "greenfreeze", the impetus in the UK is coming from smaller, environmentally-conscious companies. Although the cost-effectiveness and efficiency of HC technology has been proven beyond doubt, retailers and large concerns still use thousands of tons of HCFCs and HCFCs in their buildings.

Hydrocarbon refrigerant technology offers a lasting solution to one of the most pressing environmental problems. Perhaps it was best summed up by the late Gustav Lotentzen, a refrigeration industry expert, who said: "Why use unnatural synthetic chemicals, with unknown long-term effects for mankind, when nature has provided us with a range of fluids, which, provided they are used in a sensible way, can satisfy all our requirements?"

The writer is chief executive of the Calor Group.

## Berlin Brandenburg Airport Holding Company

Call for Expression of Interest by Financial and Legal Advisors for the Private Financing of the Proposed Berlin Brandenburg International Airport.

Berlin Brandenburg Flughafen Holding GmbH (BBF) is seeking the services of a financial and legal advisor to assist in the privatisation/ private financing of Berlin Brandenburg International Airport.

The Contracting Authority („Contractive Authority“) will be the BBF which is owned by the Federal Republic of Germany (26 %), Land Berlin (37 %) and Land Brandenburg (37 %).

The Contracting Authority and its shareholders have decided to develop a new hub airport at Schönefeld at an estimated cost of DM 8.0 billion using private financing.

The Contracting Authority welcomes expression of interest of financial and legal advisors, who might act as a consortia under the leadership of an international Investment Bank, to

- develop a privatisation / private strategy, including any required restructuring measures
- develop a preliminary valuation of BBF
- formulate the framework and risk allocation and mitigation programme for the private financing of Berlin Brandenburg International Airport
- prepare and implement a public tender on the basis of the developed privatisation strategy

The BBF has retained Kramer & Associates to assist in the selection of the financial and legal advisor.

Interested parties should contact Kramer & Associates to obtain a Request for Statements of Interest and Qualifications at a fee of DM 2,500 payable to BBF. Statements of interest and qualifications must be received by Kramer & Associates no later than October 11, 1996:

Kramer & Associates 43 Glebe Road London SW 13 OEB England

For further information, call or fax to Kramer & Associates either in London,  
John D. Kramer at Tel.: (+44.181) 876 22 08  
Fax: (+44.181) 876 32 85  
or in Berlin, Marion Przykutta  
at Tel./Fax: (+49 30) 853 79 20.



Berlin Brandenburg  
Flughafen Holding GmbH

Schönefeld - Tegel - Tempelhof



مخبرتنا العربي

ARTS

German television/Frederick Stüdemann

Creative current affairs

The best television show in Germany this week can be found not on the small screen in the comfort of one's home but in the more austere surroundings of a Koblenz court-room. There are some of the best-known and most powerful names in German broadcasting have been taking the stand in one of the country's more bizarre legal cases, which beats many of the tepid court-room dramas shown on television.

At issue are more than 80 documentary programmes made by Michael Born, a free-lance producer. The programmes, which have been played in the court-room, are in the best tradition of investigative reporting. Drug smugglers are shown in action, child-labour rackets in the Far East are exposed, the victims of a Bethlehem bomb are portrayed and - to add a bit of colour - a female stalker is followed about her daily business of shocking citizens with her nakedness.

The programmes were bought by many of the major networks, including Germany's premier public sector channel ARD. The majority were shown on Stern-TV, the television spin-off of the popular weekly magazine.

But while they may have made interesting viewing and helped drive ratings in what is one of Europe's most competitive television markets, all the

programmes suffered from one fatal flaw: they were false.

The supposed drug smugglers, stalkers, killers were all associates of Born or people paid by him to perform for the camera. The cocaine which was being smuggled was in reality sugar. The footage of Bangladeshi children weaving carpets for a well-known high street chain involved carpets bought in Germany and flown out to a group of waiting amateur actors. The Bethlehem bomb story was constructed around disparate footage from different events which occurred at different times. Even that old theatrical stand-by tomato ketchup was deployed to give events a more bloody hue.

Born, who came to television after stints as a merchant seaman and a pet-shop owner, is open about his creative input to current affairs reporting which earned him around \$280,000. On the first day in court, where he and his co-defendants face 48 charges ranging from deception to the possession of proscribed weapons, Born admitted he had staged the programmes.

Indeed, Born claims that he never guaranteed the veracity of the reports. The television companies, he told the court, knew that they involved fabrication. Born described some of his programmes, such as the one concerning the female stalker and another report on the fictitious "Autonomous Replanting Commando" (a supposed group of neo-Nazi hell-bent on re-distributing the ashes of the late extremist Michael Kühnen), as "satire".

Another interesting line in Born's defence is that while his reports were staged, they dealt with subjects which - broadly speaking - are real. Drugs are smuggled, children in the developing world do work for low wages, there are right-wing extremists who indulge in weird rituals. The problem, as one of the Koblenz judges told Born, is that "what is really happening in the world you cannot, for whatever reason, always film." Born's solution was to simply take things he believed to be true and recreate them for television networks desperate for a good story.

In court Born's lawyer claimed his client is being made a scape-goat for the networks which, he alleged, often pepper up programmes with a bit of dramatic inspiration or astute editing. This caused a commotion in court and led to an adjournment and an apology to the state prosecutor.

The lawyer had touched on a sensitive point. The debate over "factual" reporting in television has been running for several years, not just in Germany but also in Britain and especially in the US where, for instance, "real crime" programmes are not always diligent in making clear where "real" footage ends and staged filming begins.

In Born's case it is the scale of deception that is remarkable. While a viewer might expect a notoriously sensationalist crime show to embellish, either in the form of dire music, which is typically where Born's programmes were shown, are expected to have more exacting standards.

This is the other significant point of the Born case. While he himself cuts a pathetic figure - in court he looks lost and, having shed a lot of weight, almost emaciated - it is the German television networks who have, arguably, come off worst in Koblenz.

Given the proliferation of networks over the last 10 years - the average household now receives 30 channels - and the resulting battle for ratings, German television companies have become increasingly sensationalist in the hunt for viewers and the need to fill schedules.

The result is an abundance of American-style, confessional chat-shows, in which participants might tell viewers just why they decided to leave their wife for their mother-in-law or give a description of their battles with the social security office. Late night programming is regularly filled up with tacky quasi-erotic programming, either in the form of dire music, soft-porn films scripted around yodelling mountain lads and their buxom girls, or to the apparently more

high-brow form of talk-shows about sex.

In the midst of all this populist programming the networks have used current affairs as a means of displaying their more serious side. Again the talk-show format is heavily deployed to the point where there are moments in the schedule when it is almost impossible not to zap past someone worrying about the future of Germany as an industrial power.

Magazine shows, such as Stern-TV and its rivals Spiegel-TV and S-Zeit, a spin-off of the respected Süddeutsche Zeitung, are also popular. Here the networks have traded off a well-known brand name. The implication is that viewers can expect to see a television version of the type of journalism they might expect in the mother-publications.

Given this, one might ask what all the fuss is about. Stern magazine is renowned for its colourful approach to events. (It was Stern, after all, which brought the world the "Hitler Diaries".) A viewer might legitimately expect a television version to contain a bit of "spin".

The difference is that while newspapers and magazine readers have become wary about believing everything they read, television is typically seen as being more credible. Maybe the Born case will finally put that myth to rest.



Francesca Hunt as Mrs Stone with Frank Finlay as Romka in Ronald Harwood's new play "The Handyman" Alexander Murr

Theatre/Simon Reade

Tragedy rendered bloodless

It is a hot, summer afternoon on the terrace of a fine, red-brick Sussex house. Cressida (Kate Lynn-Evans) is writing an essay; her husband, Julian (Hugh Bonneville), barks D-Marks and derivatives down his mobile phone; and Romka (Frank Finlay), an old retainer in a battered straw hat, has just buried their cat, Rosie. Into this hazy world step two detectives from Scotland Yard's war crimes squad. Romka is a 78-year-old Ukrainian émigré, domiciled in Britain since 1945. During the war, he became a "cook" in the Afrika when German Nazis liberated his village from the Stalinist communists.

We have already had an inkling of the intrusion: Julian has seen police cars in the lane. That lack of surprise pervades Ronald Harwood's anomic new play *The Handyman* in Christopher Morahan's unexciting production. It should be gripping theatre dealing with potent, terrible themes. Yet its narrative technique alone lets it down: the back-story dominates in the solicitor's probing

(Francesca Hunt) as well as the police interrogation. It is not as compelling as court-room drama.

There is some intrigue in ironies. "He's a life-saver," Cressida praises around the home. "When I dig grave, I blub," admits Romka after burying Rosie - we are later presented with the harrowing central image of him machine-gunning 617 Jews into their own self-dug graves and covering the corpses in quick-time. Two testimonies are produced to support the allegation: one from a swanking sergeant, now 82 and one from an old nun - both of whose memories differ. Nor can we trust Romka because he believes his straw hat was given him by Cressida's father 40 years ago; she says she gave it to him only eight years before.

These subtleties are arresting. As are the peculiarities of character: "How well does anyone know anybody?" asks Julian - who derives silly money from abstracts, has an affair, and is a lapsed Catholic convert. Cressida is guilt-ridden and

obsessively pursues gender studies, but cannot get close to her husband. Solicitor Mrs Stone is Jewish-by-association, married to a campaigning Jewish journalist.

However, Harwood does not then sufficiently integrate the central moral debate. Cressida has the kneejerk reaction: "It can't be right, can it, to pursue old men for a crime they're alleged to have committed more than 50 years ago... it's old fashioned, Old Testament revenge." The detective counters with: "If the suspect is guilty, then he's had 50 years longer on this planet than the people he killed." More sophisticated arguments are posited by Mrs Stone: "A trial is as good a way as any of a

society proclaiming the standards by which it lives". Julian just offers a half-baked theory about the Holocaust as a cult. Cressida denies it all as "Jewish fantasy" in an irresponsibly feeble climax.

Where Harwood strives to mould human, private griefs out of public tragedy and despair, he renders both bloodless, despite the suspense over whether Romka is guilty or not. Frank Finlay's Romka is a forlorn old man, "intensely, pathetically human." But that is not enough in a play surprisingly lacking in moral centre or fibre.

At the Minerva Studio, Chichester until September 28 (01243-781312).

Oramo to succeed Rattle at the CBSO

The Finnish conductor Sakari Oramo is to be the City of Birmingham Symphony Orchestra's new principal conductor, succeeding Sir Simon Rattle in September 1998. Oramo, 31, made his UK concert debut with the CBSO in May 1995, and was offered the post after further concerts in July this year. He is currently co-principal conductor of the Finnish Radio Symphony Orchestra.

Opera/Richard Fairman  
Rose-tinted Butterfly

With its new production of *Madama Butterfly* Opera North can fairly claim that it belongs to the world of international opera. Not only is its Madam Butterfly a Chinese soprano who speaks no western language apart from Italian, it also has on its roster an Australian Suzuki, a Lithuanian producer and a Russian designer. They must have needed a crucifix just for the rehearsals.

In whatever language they conversed, the look of the opera was clearly a major topic of conversation. Dalia Ibelhauptaite is a producer with an eye for striking stage pictures and her designer, Oleg Chehstis, has brought them stylishly (and fairly cheaply) to fruition. No big moment passed without some visual enhancement, from Butterfly's entrance bathed in a petal-pink, rosy haze to the humming chorus with women silently bearing lanterns in the night. And rarely can a Cio-Cio-San have more perfectly embodied the beautiful and vulnerable young

girl from the Far East or Pinkerton the burly, blond American sailor.

Give this production team an idea that looks good and they will take it, whether it is appropriate or not. There was no reason why Butterfly and Pinkerton should climb the ship's gangway to the stars for their love duet, except that it looked jazzy and off Broadway - so up they went. At the end of the opera Butterfly was hoisted like a crucifix into the air. Russian icon or Christian symbolism? Who knows, but it made a lovely tableau.

So long as she had her feet on the ground, Chen Sue made an extremely touching Butterfly. The local audience seemed to have fallen in love with its young Chinese visitor and it is easy to see why. She is beautiful, moves with exquisite grace, and has a smile that could melt any heart. But the voice melts less easily and its tightly-projected sound was rather at odds with the warmth of her characterisation.

While the visuals were captivating, the performance

could have done with a different soundtrack. Mark Nicolson's tenor was stretched to its limits, and often beyond, by the role of Pinkerton. Peter Savidge, playing Sharpless as an aesthete who disdains drinking his whiskey from the bottle, was reliable, if not more. Even the smaller roles had some weaknesses - except for Clive Bayley's Boaz and a Suzuki from Liane Keegan, who has real vocal resources.

Given that the cast was hardly flush with big voices, the Italian conductor Marco Zambelli might have done more to keep the orchestra restrained in the intimacy of the Grand Theatre, Leeds. But he secured decent playing and brought an idiomatic sense of style to the musical performance. That, of course, is where an "authentic" *Madama Butterfly* is to be found. Not a mix of Oriental and American singers, but all-Italian (if you can find them), as Puccini would have expected.

Sponsored by KPMG. Further performances until October 26, then on tour.

Recital  
Playful Lieder

At the Wigmore Hall last November, Joan Rodgers and Gerald Finlay scored a great and unqualified success with Hugo Wolf's "Italian songbook". They return on Friday week with a rich haul of Wolf's Eduard Mörike settings; but there are too many Mörike-Lieder for one evening, so they have divided the songs with another pair of singers: the Canadian soprano Edith Wiens and the Swiss baritone Oliver Widmer, who delivered their share of Wolf/Mörike last Saturday.

A soprano-and-baritone pair is ideal for the Mörike songs as well as the *Italienisches Liederbuch*, since there are many unambiguously masculine, dark-hued songs and some floating ones for high voice in both. Miss Wiens' elegant, slightly white-lash soprano was happiest in the middle range,

where she lit up her words: in the wry, sexy "Nimmersatensongs" like "Zitronenfalter im April" (the markish one about a poor little butterfly), the words cost her more effort - though the verbal mousetrap of "Mausfallen-Sprachelein" was nicely wound up.

Most of the "Italian" songs are romantic, often flirtatious, and a pair of singers is irresistibly tempted (sometimes for better, sometimes for worse) to make a playful dialogue of them, as Rodgers and Finlay did. There are intensely romantic songs in the Mörike collection too, but more private and confessional, licensing no winks or

nudges. Where some free-hand acting really is invited, indeed required, is in the comic songs. There Widmer excelled: in the abject plea of "Auftrag", the shaggy-dog story of "Storchentochenschaft", the exemplary hangover in "Zur Warnung".

But Widmer was a pleasure to hear in everything. His fairly light baritone has an attractive, individual timbre and unexpected depth; his words are faultlessly sensitive and clear, and he relished any opportunity for dramatising them a bit. Roger Vignoles did as much at the piano, as articulate and witty as the singers, technically brilliant but deceptively self-effacing. There is really no better Wolf accompanist in the business, and he will be accompanying Rodgers and Finlay's Mörike songs next week.

David Murray

**INTERNATIONAL ARTS GUIDE**

**BARCELONA**  
EXHIBITION  
Fundació Antoni Tàpies Tel: 34-3-4870315  
● Video Signals: exhibition giving an overview of Spanish video art in the past 10 years. The display features 40 works by 34 artists; from Sep 26 to Oct 27

**BERLIN**  
CONCERT  
Philharmonie & Kammermusikkolleg Tel: 49-30-2614383  
● Emerson Quartet: with pianist Joseph Kalichstain perform works by Brahms and Ravel; 7pm; Sep 27

EXHIBITION  
Museum für Ostasiatische Kunst - Dahlem Tel: 49-30-8301382  
● Morita Sharyu - Modern Japanese calligraphy: this exhibition features 35 works by the Japanese calligrapher Morita Sharyu. Included are his work

"Garden of Music" (1970) and a series of recent works, created around 1990; to Nov 24

**BIRMINGHAM**  
CONCERT  
Symphony Hall Tel: 44-121-2002000  
● Alicia de Larrocha: the pianist performs works by Mendelssohn, Granados and R. Schumann; 8pm; Sep 27

**BUENOS AIRES**  
OPERA  
Teatro Colón Tel: 54-1-358924  
● Der Ring des Nibelungen: Die Walküre; by Wagner. Conducted by Jeffrey Tate and performed by the Orquesta del Teatro Colón. Soloists include Nadine Secunde, Mechthild Gessendorf, Siegfried Jerusalem, Kurt Moll, James Morris and Brigitte Sverdrén; 8.30pm; Sep 27

**COLOGNE**  
CONCERT  
Kölner Philharmonie Tel: 49-221-2040820  
● Ein Landarzt; by Henze. Concert performance by the Kölner Rundfunk-Sinfonie-Orchester with conductor Marius Stenz, narrator Hans-Werner Henze, soloists I. Siebert, H. Demesch, F. Lang and R. Keating, the Kölner Rundfunkchor and the Kölner Domchor; 8pm; Sep 27, 28

OPERA  
Opernhaus Tel: 49-221-2218240  
● Elektra; by R. Strauss.

Conducted by Jiri Kout and performed by the Oper Köln. Soloists include Hanna Schwarz, Gabriele Schnaut and Horst Gieseler; 7.30pm; Sep 27

**COPENHAGEN**  
CONCERT  
VEGA House of Music Tel: 45-33 77 96 33  
● Art Projekt '96: Classical Day: pianists Martha Argerich and Alexandre Rabinovitch perform works by Mozart, Vivaldi, Haydn and Brahms; 8pm; Sep 27

EXHIBITION  
David Smith - David Smith; Collection Tel: 45-33 13 55 64  
● By the Light of the Crescent Moon. The Near East in 19th century Danish art and literature: the exhibition gives an overview of 19th century Danish artists' portrayals and perceptions of the Middle East; to Sep 29

**DUBLIN**  
CONCERT  
National Concert Hall - Ceolras Naisiánta Tel: 353-1-4711888  
● Ludwig Lohmann: the organ-player performs J.S. Bach's Prelude and Fugue in A, BWV561, Prelude and Fugue in D minor, BWV539 and Prelude and Fugue in C, BWV547; 6pm; Sep 27

**HELSINKI**  
CONCERT  
Finlandia-talo - Finlandia Hall Tel: 358-0-40241

● Tampere Orchestra: with conductor Ija Musin and cellist Steven Isserlis perform works by Ravel, Prokofiev and Tchaikovsky; 7pm; Sep 26

**LONDON**  
CONCERT  
Barbican Hall Tel: 44-171-6384141  
● Royal Scottish National Orchestra: with conductor Alexander Lazarev and pianist Dmitri Alexeev perform works by Prokofiev and Rachmaninov; 7.30pm; Sep 26

EXHIBITION  
British Museum Tel: 44-171-6381555  
● Old Master Drawings from the Malcolm Collection: masterpieces by Sandro Botticelli, Leonardo da Vinci, Michelangelo and Rembrandt are among the highlights of the collection of drawings formed by John Malcolm of Poltalloch (1805-1895); from Sep 27 to Jan 5

Victoria & Albert Museum Tel: 44-171-9388500  
● The Pre-Raphaelites and Early British Photography: this exhibition brings together drawings and watercolours by the Pre-Raphaelites and their followers, and work of such photographers as Francis Bedford, Lady Hawarden and Julia Margaret Cameron; to Sep 29

OPERA  
London Coliseum Tel: 44-171-9380111

● La Traviata: by Verdi. Conducted by Steven Mercurio and performed by the English National Opera. Soloists include Rosa Mannion, John Hudson and Christopher Robertson; 7.30pm; Sep 25, 26

Royal Opera House - Covent Garden Tel: 44-171-2129234  
● La Bohème; by Puccini. Conducted by Jan Latham-Koenig and performed by the Royal Opera. Soloists include Leontina Vučkura, Cynthia Lawrence, Richard Leech and Jason Howard; 7.30pm; Sep 26

**NEW YORK**  
EXHIBITION  
The Metropolitan Museum of Art Tel: 1-212-879-5500  
● The Iris and B. Gerald Cantor Roof Garden: a selection of sculptures from the museum's collection. Highlights include Auguste Rodin's The Three Shades and Gaston Lachaise's Standing Woman. The open-air roof garden offers a spectacular view of Central Park and the New York City skyline; to Oct 27

**ROME**  
CONCERT  
Accademia Nazionale di Santa Cecilia Tel: 39-6-3811084  
● Orchestra e Coro dell'Accademia Nazionale di Santa Cecilia: with conductor/Violinist Shlomo Mintz, soprano Anna Rita Taliento, mezzo-soprano Francesca Provisatore, tenor Carlo Allemano and bass Danilo Semiaoccolo perform Mozart's Violin Concerto in A major, K219

and Requiem in D minor, K626. Part of the Mozart Festival; 7.30pm; Sep 26, 27 (8.30pm)

**TOKYO**  
CONCERT  
Suntory Hall Tel: 81-3-35849999  
● Koninklijk Concertgebouw Orkest: with conductor Riccardo Chailly and pianist Maria João Pires perform works by Stravinsky, Mozart and Tchaikovsky; 7pm; Sep 28

**VIENNA**  
OPERA  
Wiener Staatsoper Tel: 43-1-51442980  
● Madama Butterfly; by Puccini. Conducted by Jun Märkl and performed by the Wiener Staatsoper. Soloists include Eliane Coelho, Nelly Boschkova and Peter Dvorsky; 7.30pm; Sep 26

**WASHINGTON**  
CONCERT  
Concert Hall Tel: 1-202-467 4600  
● National Symphony Orchestra: with conductor Leonard Slatkin and pianist Jeffrey Siegel perform works by Nelson, MacDowell and Dvořák; 8.30pm; Sep 26, 27, 28

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08.30  
Squawk Box  
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Financial Times Business Tonight





Edward Mortimer

# A useful scapegoat

If the US succeeds in ousting Boutros Ghali, it should speak up for the UN instead of using it as a punchbag

At least Mr Boutros Boutros Ghali has a sense of humour. "It is great to be back from vacation," said the UN secretary-general at a lunch in New York last week. "Frankly, I get bored on vacation. It's much more fun to be at work here blocking reform, flying my black helicopters, imposing global taxes, demoralising my staff."

Those, except for the last, are unfounded accusations but constantly levelled at him in the US.

He has not blocked reform, although he was slow to realise the scale of change needed. Last week, under third world pressure, he postponed the dismissal of 37 redundant staff. But reform is going ahead, as noted in last week's report of the UN efficiency board which Mr Boutros Ghali appointed.

"Concrete results have been achieved in a remarkably short period of time," said the board's chairman Mr Joseph Connor, a former Waterhouse chief executive, in bringing UN expenditure within budget and improving services. He added that promoting efficiency is "a process, not an event", and that a lot remains to be done before the UN is endowed with "world-class management systems". But that is hardly surprising when many decisions require consensus among 185 sovereign states.

It should not need saying that the UN has no black helicopters flying secret missions in the US, or anywhere else for that matter. Yet reported sightings of them constantly circulate in US rightwing circles where many people believe in a giant conspiracy to make the UN a world government with unlimited power.

A number of people have suggested some kind of global levy to provide the UN with its own resources. In his "agenda for peace" back in 1992 Mr Boutros

Ghali mentioned two ideas - a levy on arms sales or on international air travel - but did not recommend either. He has concentrated on trying to cut costs and to persuade member states, especially the US which owes more than half the total of \$2.5bn (\$1.6bn) arrears, to pay their dues.

Mr Boutros Ghali has demoralised some of his staff by the way he has gone about reform, and by his aloof and authoritarian management style. But that is not what concerns his American critics, many of whom appear to think UN morale is much too high. His worst failure is his inability to put the UN's case in a way that catches the imagination of the American public.

For the Clinton administration Mr Boutros Ghali has been a useful scapegoat. In 1993 it allowed him to take the blame for a bungled operation in Somalia (UN-authorised but US-commanded) in which 18 US soldiers were killed. Since then he has repeatedly been blamed, notably by the US delegate to the UN, Mrs Madeleine Albright, for failing to protect the Moslems of Bosnia, especially

through his reluctance to authorise Nato air strikes. No less frequently, he has reminded the world that he is responsible for the safety of troops contributed by member states to UN peace-keeping operations; that the UN has no forces of its own; that decisions to use force are taken by the Security Council, not the secretary-general, and that such decisions can only be implemented when adequate resources are provided. All valid points, but not ones the administration wanted to hear.

Mrs Albright believes the secretary-general should be only the UN's chief administrator, not the "world's mander-in-chief to the world". Mr Boutros Ghali has no pretensions to be the latter, but many member states do expect him to be something like the former.

The charter, after all, allows him to "bring to the attention of the Security Council any matter which in his opinion may threaten the maintenance of international peace and security", which hardly sounds like an administrative function. His "good offices" are regarded by the international community as an impor-

tant diplomatic resource. Mr Boutros Ghali is neither the best nor the worst secretary-general one can imagine. The US's reasons for wanting him out have little to do with his real faults. But his willingness to veto him is now part of Mr Clinton's campaign platform, too public to be rescinded. The UN will be terribly, perhaps mortally, damaged if this autumn sees a long and bitter standoff over his candidature between the US and the rest of the member states.

He must be persuaded to go gracefully, and the UN should look for someone better instead of settling for whichever African foreign minister has made fewest enemies. The Security Council should follow the advice offered last month in a study\* by two veteran UN officials, Sir Brian Urquhart and the late Brekine Childers: publish a shortlist of candidates and invite comments and alternative suggestions before attempting to agree on a single name.

Mr Boutros Ghali's withdrawal would be a victory worth conceding to the US, if only Mr Clinton, and preferably also Mr Dole, would then embark on a determined campaign to ensure that the next US Congress is composed of people who know the elementary facts about the organisation, and understand its value as an instrument of US foreign policy.

According to one US opinion poll, 49 per cent of Americans think the UN is doing a good job, and 64 per cent that the US should always pay its full dues on time. Surely politicians can also say these things without giving up all hope of winning an election.

\*A World in Need of Leadership: Tomorrow's United Nations - A Fresh Appraisal. Ford Foundation, 320 East 43rd Street, New York, NY 10017



Boutros Ghali: aloof and authoritarian management style

## LETTERS TO THE EDITOR

Number One, Southwark Bridge, London SE1 9HL  
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 Correspondents should send their letters in the main international language.

### Fiscal pact will be damaging

From Mr Gerard Lyons  
 Sir, Last weekend's meeting of EU finance ministers and central bankers in Dublin provided another reason why the UK should avoid the economic straitjacket of monetary union.

The fiscal stability pact that was agreed in principle will be economically damaging. Automatic fiscal stabilisers essential to helping the unemployed and others hit by economic downturns will be replaced by automatic fiscal sanctions. This will exacerbate the economic cycle. It highlights the deflationary mentality that has dominated European policymaking. There is no sign this is about to change.

There is clearly a need for medium-term fiscal consolidation but this should not be at the expense of the essential need to use fiscal policy for short-term demand management. The result will be continued weak, below trend growth on the Continent and high European unemployment.

Gerard Lyons, chief economist, DKB International, DKB House, 24 King William Street, London EC4R 9DB

### EU textile quotas stance sensible

From Mr J. McAdam  
 Sir, It is misleading to say in your editorial "Tangled yarn" (September 19) that the EU's progress in dismantling quotas on clothing and textiles is minimal. Under the General Agreement on Tariffs and Trade Uruguay Round, quotas under the multi-fibre agreement disappear by the end of 2004, but it is up to the EU to decide when particular quotas will go.

Further, in exchange for this, non-tariff barriers will disappear and tariffs will be reduced in the textile-exporting countries.

It is, therefore, sensible for the EU to decide the pace of its own liberalisation with

reference to the progress being made by the exporting countries themselves.

It is also vital that the EU decides its policy towards the apparel and textile industry by taking into account the situation of the whole textile pipeline. Your comments regarding the European Commission contemplating the imposition of anti-dumping duties on grey fabric containing 95 per cent or more by weight of cotton from six different supplying countries are, therefore, opposite. We understand that the UK and four other member states have opposed the imposition of duty. Four others have asked for more

time to think about it and two wanted the fabric concerned to be more narrowly defined. Only four member states supported the Commission proposal. Yet the Commission may still go ahead with the duties.

The imposition of duty would lead to untold damage to the dyeing and finishing, household furnishing and clothing sectors throughout the EU. The Commission must abandon this ill thought-out proposal.

J. McAdam, chairman, British Apparel & Textile Confederation, 5 Portland Place, London W1N 3AA, UK

### Hard facts of pension provision

From Mr K. E. Ayers  
 Sir, I share the concerns of Peter Martin ("The end of a golden era" September 17) regarding the social aspects of the trend away from defined benefit pension schemes. I am aware of the increased risks placed upon employees who are members of defined contribution schemes. Nevertheless, facts must be faced.

From the point of view of the employer, legislation has made the provision of defined benefit schemes increasingly onerous.

For the employee the

demise of lifetime employment with one employer has significantly reduced levels of ultimate pensions.

The mirror image of the subsidy provided to schemes by early leavers is that those who do change jobs receive lower pensions. Hence, there has been an increase in demand from employees to identify individual pots of money which they can carry in full from job to job until pension age.

These are significant factors driving the trend. Eventual satisfaction will

depend on the level of contribution, a vitally important influence, in addition to the factors mentioned by Mr Martin.

However, the employee is of course still at risk from lower than hoped for returns and from the volatility of markets proving detrimental if retirement occurs during a downswing.

K.E. Ayers, director, Frank Russell Company, 6 Cork Street, London W1X 1PB, UK

### Over-egged

From Mr Fergus Randolph  
 Sir, Lucy Kellaway ("A distant view of corporate rivals", September 23) seems to have got her lines scrambled. A hard-boiled egg (i.e. cold) in French is *un oeuf dur*. A boiled egg (i.e. hot) can be described as *un oeuf moulet*, but is rather better known as *un oeuf à la coque*. Ms Kellaway's Frenchman must have had odd tastes indeed, for his translation of a soft-boiled egg - *un oeuf dur moulet* - would appear to be a soft cold hard-boiled egg. *Vive la différence!*

Fergus Randolph, barrister, Brick Court Chambers, Ave de la Joyeuse Entrée 8, B-1040 Brussels, Belgium

### No help on forest issues

From Mr David Barron  
 Sir, The article by Frances Williams commenting on a report by the Environmental Investigation Agency, entitled "Forests dwindle at a record rate" (September 10) was disappointing.

I appreciate that this so-called "investigation agency" is in fact an environmental advocacy group with an agenda that is apparently served by attacking the forest industry, seemingly worldwide. Not much escapes its polemical brush - perhaps something is expected to stick! Not surprisingly, the report makes a good number of unfounded allegations that masquerade as facts and

thus does not contribute to a better understanding of forest issues.

Unfortunately, the report comes as a slap in the face of those working hard within Canada and elsewhere - both foresters and knowledgeable representatives of the environmental community - to ensure that forest practices and forest ecosystems in Canada and elsewhere are sustainable.

David Barron, senior vice-president, environment, resources and technology, Canadian Pulp and Paper Association, 1155 rue Metcalfe, Montreal, Canada H3B 4T6

### Killing was ignored

From Mr Hakkı Müftüzoğlu  
 Sir, Your report "Euro-MPs vote to freeze cash aid for Turkey" (September 20) refers to the "increasing tensions between Turkey and Greece over Cyprus", and states that "two Greek Cypriots died in violent clashes last month".

This ignores completely the fact that a Turkish Cypriot was also killed in cold blood on September 8 by the Greek Cypriots.

Hakkı Müftüzoğlu, London representative, Turkish Republic of Northern Cyprus, 29 Bedford Square, London WC1B 3EG, UK

## Bruce Clark on the jigsaw puzzle facing Nato defence chiefs

The Nato defence ministers meeting in the Norwegian port of Bergen today still shudder when they remember the nadir in alliance history nearly two years ago.

Arguments over the Balkans were threatening the biggest rift in transatlantic ties since the Suez crisis. A Europeanised United Nations force was struggling to keep the lid on the Bosnian conflict, while US commanders denounced their allies for appeasing the Serbs.

Western governments desperately tried to limit the damage by asserting loudly that Nato's future would not stand or fall in Bosnia. Nobody was convinced.

Since then, as today's meeting will observe with satisfaction, the link between peacekeeping in former Yugoslavia and security in Europe as a whole has been proved - but by success rather than failure.

A 52,000-strong Nato mission known as the Implementation Force, or Ifor, has proved to be a happy microcosm of improving military relations across the continent. The US, the UK and an increasingly Nato-oriented France have each taken responsibility for a sector of Bosnia; Germany helps with logistics and wants to do more.

Ten ex-communist states and seven other non-Nato countries are using Ifor to win their spurs as partners of the alliance, and in some cases as future members. Russia provides Ifor with 1,000 crack troops and enjoys privileged consultation rights. It is a very neat arrangement.

But with Ifor's mandate due to expire in December, western defence planners now face a somewhat trickier jigsaw puzzle - both in the Balkans and beyond.

They must decide how to integrate France and Spain into Nato's military structure, what role to accord the new members which are likely to join the alliance by 1999; how to maintain close military ties with countries which will not join Nato soon; and trickiest of

# Europe's new order

all, how to accommodate Russia.

The solution to this conundrum has to be found at a time when Nato's network of headquarters is about to shrink rapidly to take account of reduced military spending and the absence of any clear threat.

Expectations in France - which quit Nato's military wing in 1966, but agreed last year to rejoin - and Spain, which joined Nato in 1982 but never fully committed its armed forces, are high.

In Paris, compromising the military independence proclaimed by General de Gaulle 30 years ago is viewed as a big sacrifice which should be rewarded.

France wants a prominent role in a revamped Nato, and swift implementation of the decision taken by Nato last June: to create European structures within the alliance which could mount military operations without direct US involvement.

"Throughout the Nato chain of command, from top to bottom, European components must be identified," says Mr Charles Millon, French defence minister.

The allies agree that Nato should continue to have two

In Paris, compromising the military independence proclaimed by de Gaulle is viewed as a big sacrifice which should be rewarded

equally adamant that newcomers must be part of the alliance structure, including air defences and communications system.

"It makes no sense for new members to stay outside the new military structure," says Mr Javier Solana, Nato secretary-general.

That, in turn, is anathema to Moscow. Recent Russian pronouncements have veered between unconditional opposition to enlargement and a fall-back position which says expansion might be tolerable on certain terms.

But the conditions sought by Russia are unlikely to be accepted. They include a promise by Nato that no military structure, however light, will be extended eastwards, and a pledge that the first wave of expansion will also be the last.

Conceding this would mean accepting that the Baltic states, which are unlikely to be admitted in the first wave, will be kept out of Nato indefinitely for fear of offending Russia. To say this openly would be politically unthinkable in Washington.

"When the first members pass through Nato's open door, it will stay open for all who demonstrate they are willing and able to shoulder the responsibilities of membership," Mr Warren Christopher, US secretary of state, said this month.

The US is already embarrassed by the fact that the Baltic states are being left out for now. It is busy devising a sort of giant "consolation prize" for them and other disappointed applicants in the form of an enhanced military co-operation programme.

In December 1994, a temper tantrum by Russia, which froze its military relations with Nato, forced the alliance to soft-pedal on its enlargement plans.

This time, there seems to be a new determination among US officials to press ahead with enlargement - with Russia's assent and co-operation if at all possible, but without if necessary.

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COMMENT & ANALYSIS

# Crumbs from the table

The fashionable belief that continental European companies are paying more attention to their shareholders is only slowly becoming a reality, says Stefan Wagstyl

## FINANCIAL TIMES

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## Savings in China

The news that more Chinese savers is finding its way on to the stock exchange should come as no surprise to the domestic monetary authorities. Savers have long been the milk-cow of Chinese economic reform, providing the government and enterprises with cheap finance. But their willingness to put their savings only in the banks owed much to the absence of more lucrative alternatives.

Official figures show that savings deposits in Shanghai grew by Yn1.5bn (\$118m) in July and August, compared to a rise of Yn6.4bn in the first three months of this year, with the stock market apparently the main recipient of diverted funds. This modest change in saving behaviour needs to be kept in proportion: at least once the Chinese commercial bank sector had assets of around Yn8,000bn.

In the medium term, most expect the real demand for bank deposits to keep on rising, albeit at a slower pace than in the 1990s. The broad measure of the money supply came to nearly 95 per cent of GDP last year, up from 25 per cent in 1978. But, as the authorities recognise, China's further economic development cannot be built on short-term deposits alone.

The faster a broader, efficient financial sector develops, the faster the economy can grow. But progress on this count can

The imbroglio at Olivetti, the troubled Italian information technology group, has not just left the company's shareholders exasperated and a lot worse off. It has raised serious questions for international fund managers investing in continental Europe.

Olivetti's ordinary shareholders have stood on the sidelines for the past three months while the group has changed its chief executive three times. Its shares have fallen more than 30 per cent since the end of June, undermined by boardroom rows and doubts about the group's financial position.

Mr Carlo De Benedetti resigned as chairman earlier this month after 25 years running the company following a spat over strategy with his chief executive. But he reassured his hold over the board only two weeks later when Cir, his family holding company and Olivetti's largest shareholder, appointed a new chief executive more favourable to the De Benedetti line.

"It would be nice to go around saying that [Mr De Benedetti's resignation] was due to shareholder pressure, but I suspect that probably it didn't have very much to do with it," says one London-based fund manager.

The Olivetti affair highlights the fact that despite the rapid globalisation of capital markets, European countries and companies retain deep-rooted and individual characteristics. In Italy, the most important business is still conducted behind closed doors, with small shareholders and fund managers on the outside.

The Olivetti crisis has still to be resolved, but most outside shareholders fear they will have only a marginal influence on the outcome. The affair has prompted doubts about one of the most fashionable beliefs among international fund managers - that continental European companies are embracing American and British styles of open corporate governance.

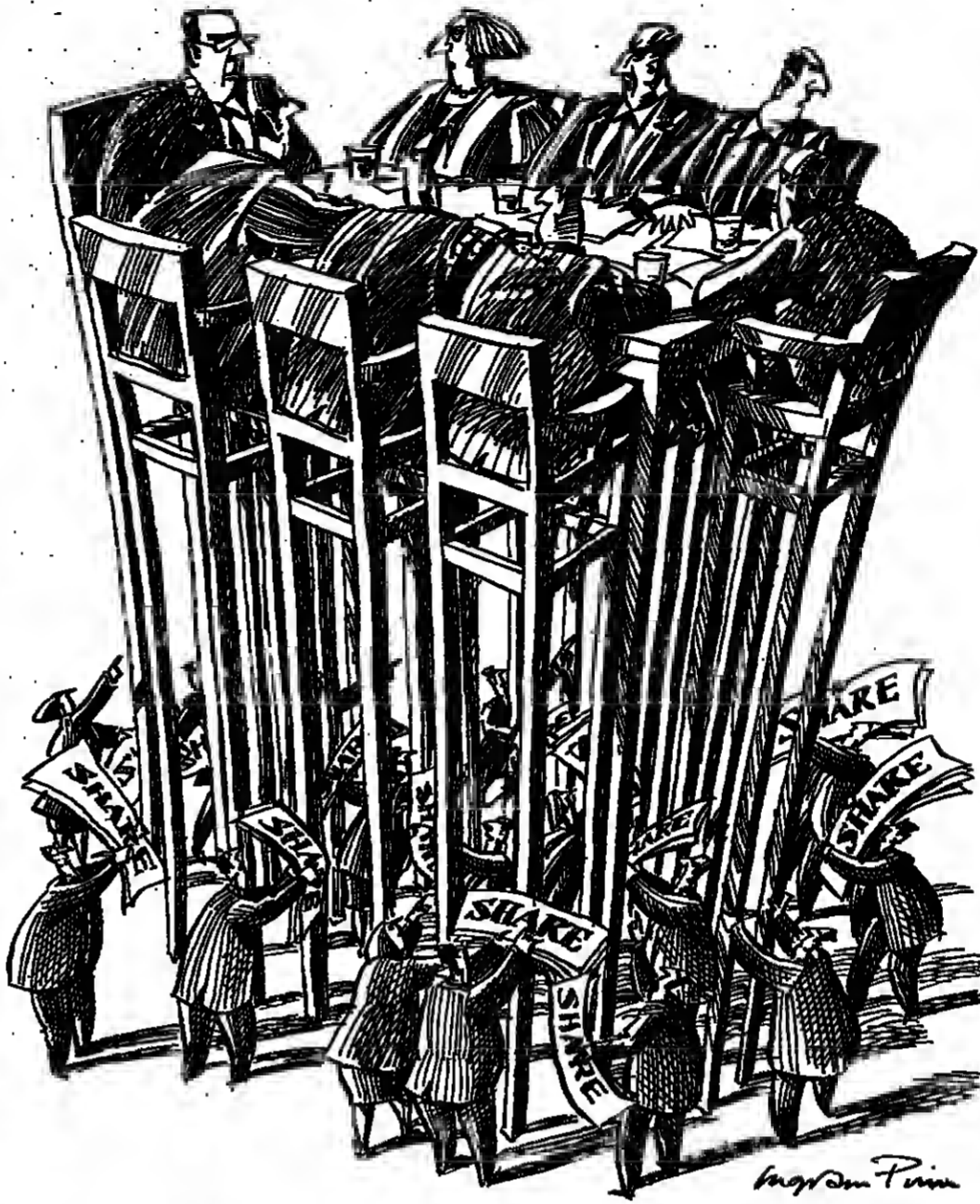
As Ms Anne Simpson, joint managing director of Pirc, the UK-based corporate governance adviser, says: "It is arrogant to assume that American attitudes will prevail."

In the US, and to a large extent in the UK, laws give shareholders extensive rights. And company managers who fail to boost returns to shareholders or provide adequate information risk dismissal.

But in continental countries such as Germany and Italy, shareholders find themselves playing second fiddle to other interests, notably banks, employees and founding families. And in France, corporate life is dominated by a network of close personal ties between senior executives from the public and private sector, who often attended the same universities, such as the Ecole Nationale d'Administration.

However, these links have come under pressure from two sources. One is growing global competition, particularly in manufacturing, which has exposed many European companies to the need for restructuring in order to compete successfully with US and Asian rivals.

The second is the liberalisation of capital markets to allow easier access for foreign investors, including US- and UK-based funds. This makes it possible for



pharmaceutical companies, among the world's most secretive, have seen their shares rise further over the past 30 years than their US counterparts.

Mr Rooney wonders to what extent the pursuit by European companies of shareholder value is a superficial process designed mainly for foreign investors and to what extent it signifies deep-rooted change. In Italy, for example, analysts believe that Mediobanca, the country's top merchant bank, still exerts more power than ordinary shareholders through its network of alliances with the corporate establishment. Mr Adamo Gentile, president of Assoriparmlo, an association for small investors, says bluntly: "We are not really moving from a family-oriented system to an institutional investor-oriented one."

Outside shareholders had little influence in the proposed merger last year of Ferruzzi Finanziaria, the holding company for Montedison, and Gemina, the investment company. Investors objected to the proposal but it eventually collapsed because of inquiries into alleged false accounting at Gemina rather than shareholder pressure.

In Germany, Mr Schreymp's campaign at Daimler-Benz has attracted much interest but it unclear how far he will pursue his ideas, still less how much he will be followed by other companies. The words "shareholder value" do not even exist in German - the English is used, underlining its foreign origin.

Mr Klaus Liesen, chairman of Ruhrstahl and of the supervisory board of Volkswagen, is publicly sceptical of the drive for shareholder value. "The correct definition of shareholder value is the pursuit of a long-term strategy," he said in a recent interview; this, he said, was what German companies had been doing for generations.

In France, companies seem more willing to embrace change, perhaps because of the depressed state of the economy and the troubles of large companies such as Crédit Lyonnais. Mr Antoine Jeancourt-Galignat, chairman of Assurances Générales de France, the recently privatised insurer, says: "I think there is a genuine move by companies towards providing value for shareholders."

However, even in France, institutions which hold the bulk of the shares seem reluctant to follow private individuals in attacking managers. And while the Viénot report on corporate governance attracted publicity, the government has not rushed to implement it.

One reason for this is that companies rely less on equity markets to raise capital in most continental countries than in the US or the UK. In the US, the stock market's capitalisation amounts to about 90 per cent of gross national product (GNP) and it is 120 per cent in the UK. But in Germany, France and Italy, the ratios are all below 40 per cent.

These markets are forced to respond to trends in international markets but the influence of foreign investors is limited. As Ms Simpson says: "If you invest in Olivetti, expect to deal on Italian terms."

Additional reporting by Andrew Hill, Wolfgang Münchau and Andrew Jack

## On the podium

For a party which has so often danced on the precipice of political irrelevance, Britain's Liberal Democrats are in remarkably good shape.

During the past two years Mr Tony Blair, the Labour leader, has done his best to hustle Mr Paddy Ashdown's party from the centre ground of politics. Several of the anthems which New Labour is now singing with reformist zeal were first heard in Liberal Democrat halls. More than once Mr Blair has acknowledged a debt to the great reforming Liberals of the first half of the present century.

However, the nation's third party has managed to retain a distinctive voice.

At around 15 per cent, the Liberal Democrats' standing in the opinion polls is hardly spectacular. But by targeting their limited resources carefully at the forthcoming general election they have a fair chance of holding on to their present 25 seats at Westminster. A dismal Conservative performance could give the party many more seats even from a relatively low share of the overall vote. A narrow Labour victory could yet leave Mr Ashdown holding the balance of power.

So in delivering his party's script at its last major conference before that election, Mr Ashdown understandably emphasised its unique role as the conscience of the centre left. An espousal of radical constitutional reform, of higher taxes to

pay for better state education, and of an unashamedly enthusiastic approach to European integration set it apart from its larger rivals.

Mr Ashdown also sought to protect his flank. He senses a mood of Euroscepticism among erstwhile Tory voters. So the emphasis in his speech on the Liberal Democrats' claim to patriotism was a none-too-subtle attempt to deflect attention from their willingness to replace sterling with the euro. But the Liberal Democrat leader is right to argue that patriotism has a meaning that goes far beyond Britain's relationship with Brussels. More generally, he played a tune which deserved to be heard alongside the cautious incantations of New Labour.

The electorate, however, will also want to read between the lines of Mr Ashdown's admission that the sine qua non at the election is the removal of the Conservatives from power.

The acknowledgment that the only possible vehicle for Liberal Democrat policies is a government led by Mr Blair raises questions about the terms upon which the party would support a Labour administration.

Mr Ashdown finds it convenient to avoid the issue, not least because of divisions within his party. But the voters may well ask themselves what price the Liberal Democrats will pay for a place on New Labour's podium.

## Injured nurses

Britain's nurses are right to say that decentralised pay bargaining this year has been poorly handled. More than a third of National Health Service trusts have failed to make any offer additional to the 2 per cent recommended by the national review body six months ago. Although the trusts faced difficulties in talking to representatives opposed to local pay settlements, their tardiness is regrettable.

It would be folly to conclude, however, that the government should return to a centralised system of pay bargaining for nurses. The hospital trusts were intended to give local managers the scope to innovate and improve efficiency. This should include changed systems and practices which can be reflected in pay structures.

Inevitably this means that there will be winners and losers, not only within the same trust but also as between those employed in the best and worst managed hospitals.

The danger for the government is that those who opposed its reforms will seize upon discrepancies and anomalies in the diverse treatment of similar groups. The worst cases will then be paraded by popular polemicists as an argument for a general increase in resources for the health service.

This difficulty applies, not merely to nurses' pay, but to

the even more sensitive issue of the care of patients. The performance gap between innovative trusts and the laggards is likely to widen further before the examples of "best practice" can be disseminated through the system.

It would be wrong for the Labour party to exploit this fact by drawing specious conclusions from a few hard cases as it did in the last election campaign. Devolution of power in the service is at last yielding improved standards of care and lower management costs, which fell 5 per cent last year.

However, the government must recognise that the service is under very tight financial constraints this year after an increase in its budget of less than 1 per cent in real terms, compared with 3 per cent a year in the past decade.

Although new technology is now helping to cut costs by, for example, reducing the average length of stay in hospital, this is offset by the familiar cost pressures from newer drugs, improved treatments and some other special factors.

So even if some extra cash is found, the pay of nurses and others in the service will be under pressure. The public will rightly sympathise, but reviving the unhappy marriage of a national bargaining and political interference is not the answer.

European companies to tap global markets to finance their restructuring - so long as they pay more attention to shareholders' interests. In any case, some smaller continental countries have long had open equity markets, notably Sweden, Switzerland and the Netherlands.

Morgan Stanley, the US investment bank, calculates that European companies lag behind their US counterparts in return on capital - an important measure of shareholder value. The figure for European companies last year was 12.4 per cent against 20.4 per cent for the US. Mr Richard Davidson, Morgan Stanley's European equity strategist, says such a gap is unsustainable: "European markets will change and become more American."

Across Europe, companies are taking the criticism to heart. For example, Lyonnaisse des Eaux, the French water group, has set a return-on-equity target of between 10 per cent and 15 per cent. Commerzbank of Germany is aiming for 15 per cent.

In their eagerness to attract international capital, companies are also seeking overseas stock exchange listings. The number of European companies quoted on the New York Stock Exchange has risen sharply in the 1990s. To qualify they must be much more open about their financial performance - preparing accounts to US standards and complying

with American regulations on disclosure of information to shareholders.

Moreover, companies are changing strategy with the aim of increasing shareholder value. For example, Chargeurs, the French retail and textiles company, is splitting in two to boost its stockmarket capitalisation. In Germany, Hoechst, the chemicals group, is considering a demerger for similar reasons. Montedison, the Italian industrial holding group, came under pressure from shareholders earlier this year to follow suit.

The most prominent restructuring is at Daimler-Benz, Germany's largest industrial group, where Jürgen Schreymp, chairman, is pulling out of loss-making investments such as Fokker, the failed Dutch aircraft company.

Meanwhile, European regulators are also acting to make their capital markets more flexible and transparent. In Germany, the government is considering legalising share buy-backs. In France, a report last year by Mr Marc Viénot, chairman of Société Générale, recommended restrictions on the number of directorships individuals can hold to weaken the practice of directors sitting on each other's boards.

In Italy, the government has tried to guarantee boardroom representation for minority shareholders in recent privatisations. Shareholder groups are

also beginning to find their feet, especially in France, where one-third of the shareholders at this year's Eurotunnel annual meeting protested by voting against proposed boardroom appointments.

However, the real issue is how much this activity is changing the fundamental relationships in business. As Mr Percy Barnevik, chairman of ABB, the Swiss-Swedish engineering group, says: "Attitudes are definitely changing. The question is how far this will go deep down."

Many continental European executives are not convinced by the argument that they must change because their financial performance is poor in comparison with US rivals. They cite research by Lehman Brothers, a US investment bank which is sceptical about the need for a drastic overhaul of continental capitalism. It says most of the difference in return on capital between US and continental European companies is explained by differences in tax and accounting rules. German groups, for example, are required to write off investments such as machinery more quickly than US businesses.

Lehman Brothers also argues there is no direct relationship between the successful pursuit of shareholder value and better corporate governance. Mr Joe Rooney, an analyst for the bank based in London, says Swiss

## OBSERVER

### High tension at EdF

Emmanuel Haug, now blown a fuse and yesterday filed a suit with the Paris administrative tribunal, complaining that Alphandery had exceeded his remit by introducing the 1995 division of powers. Expect sparks at Friday's EdF board meeting that was to have endorsed the reorganisation.

### Urgent matters

Thousands of Irish farmers led Britain's embassier Douglas Hoag something of a favour yesterday as they diverted attention away from him at the farm ministers' meeting in Killybegs.

The angry men and women of the soil broke through police cordons to flood the steps of the hotel housing the EU bigwigs. Irish farm minister Ivan Yates pleaded with the demonstrators to disperse on the grounds that there were "frightened" women huddled up in the hotel. The women were indeed much in evidence - scores of hotel workers cheered the farmers on from behind closed windows.

### Golden line-up

A partnership at Goldman Sachs may leave Crocus in the paper class but, with only 174 of them created and just another 35 now up for grabs, the

investment bank's bright young thrusters tend to get a bit fed up standing in line.

So despite yesterday's efforts to play down the idea, the move to create up to 70 "junior" legal partners - dubbed managing directors - is much more than an attempt to expand the relatively small group of leaders in a partnership employing about 8,000 people.

Whatever Goldman may say, the move is at least partially intended to prevent unwelcome and continuing defections to competitors such as Deutsche Morgan Grenfell and Morgan Stanley. But what has also proved particularly irksome is the reaction of Goldman clients, who are used to receiving managing directors when the likes of Morgan Stanley come to call-but who, horror of horrors, have to make do with lowly vice-presidents when Goldman knocks on the door.

Let's hope Goldman understands what it's started. It may be creating its first managing directors - not that many of them will have anyone to manage - but its competitors have hundreds in place already.

completed his four-day papal tour of the country on Sunday.

Papal tours are now considered a bit like pop concerts, and efforts are consequently made to insure against cancellation or to show it now emerges that at least one of the country's large insurance groups refused an approach to cover the trip after examining the medical records.

### On the ball

By way of contrast with a certain contingent of the economics profession that likes to make its subject sound as abstruse and rebarbated as possible, Romano Prodi, the Italian prime minister and former professor of the Social Science, was unusually down to earth yesterday. Explaining away some higher-than-expected forecasts for his country's September inflation rate, Prodi cited rising ticket prices for football matches at clubs in Bologna and Perugia.

### Written off

London dealers offer a comforting thought for the albino Boris Yeltsin, supposedly confined to 15 minutes work a day. He could still cut the mustard as a Lloyd's underwriter.

### 100 years ago

The Petroleum Industry of Baku is rapidly increasing in importance. Whereas in 1894 the total production was 778,000 tons the quantity produced has risen to 6,085,000 tons in 1995. The price meanwhile had nearly doubled, so that the owners of wells in the Apsheron peninsula had an excellent twelvemonth. Our Consul at Batoum, in the course of a report on the petroleum industry, adverts to the steady demand existing for a large assortment of machinery, tools and other appliances. As the Americans and Germans are more strongly represented on the field than we ourselves are, the point is worth emphasising.

### 50 years ago

Silver to India  
It is now estimated that about 4,000,000 ounces of silver have been shipped to India during the six weeks since permission was granted by the British and Indian authorities for a resumption of arbitrage operations between London and Bombay in silver of Russian origin. Despite the fact that this traffic has proved materially heavier than was anticipated at the time of the change in official policy, the trend of prices in the Bombay market continues upwards.

Financial Times

100 years ago

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# FINANCIAL TIMES

Wednesday September 25 1996

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LAWYERS FOR BUSINESS

## EU set for tough line on Crédit Lyonnais rescue

By Andrew Jack in Paris and Neil Buckley in Brussels

Brussels is expected to take a tough line today on French government proposals for radical changes to the restructuring plan agreed last year for Crédit Lyonnais, the state-owned bank.

Crédit Lyonnais yesterday delayed its board meeting and publication of its half-year results scheduled for tomorrow until October 3, by which time Paris hopes to have agreed the outline of its longer-term measures.

The French government has proposed that the bank be allowed to waive FF9bn (\$920m) in interest payments due this year on a loan it took as part of the restructuring plan.

Mr Karel Van Miert, European Union competition commissioner who last year approved what he called the "landmark" rescue package

worth up to FF46bn, is to make a statement on the proposed changes today after discussion by all 20 commissioners. The rescue package was the largest ever approved by Brussels.

Brussels has complained that the French government was not meeting commitments to keep it informed of the bank's progress, and last week opened a probe into suspicions that the bank was allowed to repurchase a former subsidiary on advantageous terms.

Mr Van Miert's decision will also be closely studied by other European banks, many of whom complained last year that the rescue package was too generous and distorted competition.

Crédit Lyonnais and the French government have been in negotiations in recent months over altering the restructuring before publication of the bank's first-half results. These are expected to

show a plunge back into the red as it struggles with costs imposed by the restructuring.

Commission officials said they hoped to be able to approve short-term emergency measures. The French government wants Brussels to approve a retrospective increase from the start of this year in the below-market rate of interest Crédit Lyonnais receives on a FF145bn loan it was forced to make as part of the restructuring. In return for the loan, an equivalent volume of assets was removed from its balance sheet.

The cost to Crédit Lyonnais last year of the loan was FF56bn, but it was due to rise to FF93bn this year and next.

France hopes subsequently to cancel the loan entirely, decoupling the bank from the future costs of the restructuring. In return, it would pledge to accelerate preparations for the bank's privatisation and to sell off some remaining assets.

## Bulgaria lifts rate to 300% in bid to halt bank crisis

By Anthony Robinson in London

Bulgaria's central bank has nearly tripled its key interest rate to an annual 300 per cent and put nine ailing private and state banks under special supervision. The moves mark a bid to restore confidence in the banking system and stave off a second default this decade on its \$11.86bn foreign debt.

The latest crisis moves follow a run on the banks by depositors with lev-denominated accounts and a flight into hard currencies in recent weeks.

The key central interest rate was first raised to the "crisis level" of 108 per cent in May in an attempt to restore confidence after the government put two banks under supervision, started bankruptcy proceedings against another five and announced it would close 64 state-owned companies responsible for 80 per cent of total state sector losses.

To help support the remaining banks the Bulgarian National Bank has relaxed its minimum reserve requirements, allowing banks to use up to 50 per cent of their compulsory deposits for emergency refinancing each month.

It also pledged on Monday to support the lev on the domestic foreign exchange market, where the dollar was quoted at 230 lev when trading resumed yesterday, against 71 at the start of the year. But the low level of reserves, which dropped to \$574m at the end of August from \$1.2bn at the start of the year, will limit the bank's capacity to act.

Record interest rates and a deeply depressed currency further complicate the government's underlying financial problems. The revised 1996 budget allocated 52.6 per cent of projected government revenues to pay interest on the domestic debt and the \$680m needed to service the \$11.86bn foreign debt. A further \$1.25bn is due next year on the foreign debt, which was rescheduled in June 1994 following default in 1990.

The government of Mr Zhan Videnov, prime minister, hopes the International Monetary Fund will release a delayed \$115m standby loan tranche next month.

Mr Videnov said the government had approved a series of privatisation deals which could bring in more than \$1bn by the end of the year.

The latest twist in the long-running political and financial crisis stems from a rise in real incomes during a temporary export-led recovery which kept the lev unsustainably high last year.

## THE LEX COLUMN Greenspan's gamble

The US Federal Reserve has taken a gamble leaving short-term rates unchanged. Markets' initial response was uncertain, but they may yet conclude that the Fed has dropped its guard on inflation. Mr Alan Greenspan deserves credit for having been a better judge of the business cycle than markets. But by conventional economic criteria, he should have tightened policy. Yesterday's decision may testify to a split board, with the economic cost of delay seen as small, and political benefit in delaying until after the November election. Mr Greenspan may have bought some time, but he will probably have to move soon.



The manoeuvre only makes sense because NatWest's profits from corporate loans are pathetically low. One might think the simplest answer would be to pull out of the cut-throat corporate lending market completely.

The snag is that NatWest, like most banks, thinks it has to offer corporate loans as a virtual loss-leader to develop relationships and so pull in other more profitable business. Securitising the loans therefore looks like a smart way to keep relationships without tying up capital in low-profit activities - provided, that is, corporate customers do not object to their loans being packaged up in this way.

Even if all this is granted, NatWest still needs to redevelop its capital profitably. The group is eyeing opportunities in the UK long-term savings market, as well as Ireland's TSB. But if it cannot make acquisitions at a sensible price, it will soon be time for another share buyback.

**Russia**  
Russia is planning to open its domestic bond market properly to foreign investors, and not before time. At around 60 per cent, yields on rouble-denominated government bonds remain absurdly high. So it is no surprise that the market is already mopping up the bulk of local savings: given that inflation has fallen sharply, real interest rates are among the highest in the world.

As it becomes easier for international investors to come in, yields should drop. And the big beneficiary would be Russian industry, which would be able to borrow at a lower rate. Moreover, the only real loser - the domestic banking sector - the high yields prop up - is badly in need of rationalisation anyway.

Of course, some will regret the leisurely pace of the planned reforms. International investors will, it seems, only gradually have genuine access to full local yields. Yet there is a case for this cautious approach. It is probably better that large numbers of local banks are not allowed to go bust overnight. There is also the currency to worry about: on the whole, the rouble has taken the political dramas of the last few months calmly. It makes sense not to encourage a sudden inflow of "hot money" which would equally suddenly flood out again as soon as yields started to reach equilibrium.

send its shares up 4 per cent, despite the fact that the French steel group's first-half profits fell by two-thirds.

The steel market is indeed showing signs of revival. After a year of destocking, accompanied by price-falls of 20-30 per cent for carbon steels and 40 per cent for stainless, inventories are now at low levels. That has encouraged producers to announce their first price rises in more than a year. But even if those increases stick, they will take several months to feed through to the bottom line due to lead times and fixed-price contracts. A pick-up thereafter depends as much on volumes as prices and underlying demand for steel in Europe remains subdued, with the notable exception of the car industry.

For Usinor, in common with most of its rivals, that makes for an even weaker finish to the current year than expected. On analysts' revised forecasts it will only just cover its FF94 a share dividend, though a cut looks politically unthinkable given its recent privatisation. Next year should see an increase in earnings, but the group is trading on almost the same rating as British Steel, which has the advantage of lower labour costs and a flourishing export business.

**Rank**  
When Mr Andrew Teare, Rank's chief executive, unveiled the leisure conglomerate's new direction last month, few investors guessed he was heading down the path of the purchase of the Tom Cobleigh chain is small beer for a group of Rank's size. But the group is paying top dollar for belated entry into an increasingly competitive market. Its \$112m (\$175m) offer, including debt, will produce a return of around 5 per cent in its first year. The hope is that new openings and purchasing savings will improve that. Still, Rank is paying \$2.5m a pub, compared with \$1.5m it would cost to build one. If Rank fails it needed branded pub food to plug a gap in its leisure offering, it would have been cheaper, though more time-consuming, to develop its own.

Time, however, appears to be weighing heavily on Mr Teare's mind. High expectations, Rank's miserable share-price performance and, perhaps, problems at English Chins Clays in the wake of his departure have put pressure on him to make his mark. Unfortunately, there is no quick fix to Rank's rather sluggish businesses. Mr Teare is right to buy in growth, but that does not excuse him from overpaying - especially since upcoming disposals will arm him with over \$1bn of fresh capital.

**NatWest**  
At first sight, NatWest's decision to securitise \$5bn of corporate loans looks odd. After all, the bank is hardly short of capital: its "tier one" capital ratio was 7.6 per cent at the half year, comfortably above its own 6.5 per cent target. The securitisation deal will boost the ratio by over 0.2 percentage points.

**Usinor Sacilor**  
Investors have been waiting for recovery in the European steel industry for so long that they are starting to seize on even the slightest evidence of improvement. Usinor Sacilor's mildly bullish comments were enough, therefore, to

## Channel tunnel helps sink Belgian ferry company

By Charles Batchelor in London

The cross-Channel ferry price war prompted by the opening of the Channel tunnel has claimed its first casualty in the shape of the Belgian state-owned ferry company, Regie voor Maritiem Transport.

The company is to wind down its activities over the next three years with the loss of up to 1,300 jobs, although most employees will be found other government work.

Its vessels will be taken out of service, which will reduce capacity on the eastern Channel routes.

The decision has prompted Sally Ferries, RMT's partner on Ramsgate-Ostend services, to establish a tie-up with Holyman, an Australian operator of high-speed ferries.

The Belgian ministry of transport blamed the closure on "a whole constellation of competitive handicaps" includ-

ing - apart from the tunnel - outdated ships, high salary costs and low productivity.

While costs were incurred in France, more than half its receipts were in sterling, a weak currency.

Longer sea crossings were also less popular with travellers.

Losses are expected to rise to FF2.53bn (\$98m) this year from FF2.53bn in 1995 and "the prospects for the future look increasingly bleak", the ministry added.

Sally, the number three operator on the Channel, will replace the two jetfoils and three conventional ferries operated between Ramsgate and Ostend with two twin-hulled high-speed ferries from next March.

The two catamarans, each costing \$40m, will be provided by Holyman. They will allow a journey time of just 90 minutes and should make Ostend and Ramsgate into day-trip desti-

nations, said Mr Bill Moses, Sally chief executive.

The two jetfoils can make the journey in 95 minutes, but have no on-board duty-free and cannot take cars.

Conventional ferries take at least 4½ hours to make the journey.

There will be up to 16 catamaran sailings a day. Each vessel can take 650 passengers and 180 cars. Holyman will hold a two-thirds stake in the venture with Sally.

Sally, owned by Sijha Line of Finland, has seen its losses increase to £7.6m in 1995 from £1.9m the year before.

"We have been cushioned because we are geographically removed from direct competition with the Channel tunnel but predatory pricing has had an effect on our fares," the company said.

A decision on the future of the Ramsgate-Dunkirk service operated by Sally will be taken later this year.

## NatWest

Continued from Page 1

bought back \$702m of its shares earlier this year.

Although some corporate debt has been securitised in the US it is a small market. This is because big companies have tended to borrow more cheaply in commercial paper and bond markets rather than seek loans from banks. NatWest will switch loans to several new companies, which will then sell securities in the eurobond market and to some US private investors.

## AT&T shares drop 10%

continued from Page 1

bly after the end of this year, when long-distance companies are allowed to offer local services for the first time.

AT&T said yesterday it remained committed to developing its long-distance calls business, and announced a new flat-rate service with which it hopes to win back customers. "The core business still offers us profit potential, and we're going to go after it," said Mr Richard Miller, chief financial officer.

Yesterday's announcement is the latest in a series of set-backs for Mr Robert Allen, the company's chairman. These have included the political furore that accompanied his plan in January to sack 40,000 workers and the departure last month of Mr Alex Mandl, who had been seen as his eventual successor.

"It's getting increasingly difficult to keep faith in this management," said Ms Anna-Maria Kovacs, a telecoms analyst.

AT&T shares were down 5% at \$51¼ at lunchtime.

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**FT WEATHER GUIDE**

**Europe today**  
It will be partly cloudy over the British Isles where occasional showers may develop as a weakening front crosses the region. This frontal zone will move over France during the day causing partly cloudy conditions and petty rain. Most of Spain will be partly cloudy and dry. Southern Portugal and south-western Spain will be mainly sunny. Italy will be sunny although some cloud will form. Switzerland and Austria will be rather cloudy, with outbreaks of rain and local showers. Scandinavia will be fair with sunny periods.

**Five-day forecast**  
A series of fronts will move towards the continent in a westerly air current. This will cause unsettled conditions with some rain. However, sunny periods can be expected as well. The frontal systems will produce strengthening westerly winds. High pressure will build towards the Iberian peninsula promoting sunny and dry conditions over Portugal and Spain.

**TODAY'S TEMPERATURES**  
Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

|           |           |            |           |            |           |                |          |             |          |
|-----------|-----------|------------|-----------|------------|-----------|----------------|----------|-------------|----------|
| Madrid    | show 26   | Cerage     | fair 32   | Faro       | sun 25    | Madrid         | fair 23  | Rangoon     | thund 31 |
| Abu Dhabi | sun 30    | Cardiff    | fair 17   | Frankfurt  | show 15   | Moscow         | show 19  | Riyadh      | thund 28 |
| Accra     | cloudy 28 | Casablanca | fair 23   | Geneva     | show 19   | Melba          | show 19  | Rome        | sun 25   |
| Algiers   | sun 28    | Chicago    | cloudy 17 | Glasgow    | show 18   | Melbourne      | thund 30 | S. Frisco   | sun 25   |
| Amsterdam | show 15   | Cologne    | cloudy 16 | Hamburg    | cloudy 13 | Montreal       | show 17  | Seoul       | sun 25   |
| Athens    | fair 25   | Dakar      | cloudy 31 | Helsinki   | fair 32   | Moscow         | thund 28 | Singapore   | show 32  |
| Atlanta   | sun 31    | Dallas     | fair 31   | Hong Kong  | fair 31   | Mumbai         | fair 32  | Stockholm   | fair 13  |
| B. Aires  | sun 17    | Dubai      | sun 37    | Honolulu   | fair 31   | Nairobi        | fair 17  | Strasbourg  | show 15  |
| B. Lumpur | sun 35    | Dublin     | fair 18   | Istanbul   | show 22   | Paris          | fair 17  | Sydney      | show 22  |
| Bangkok   | thund 32  | Dubrovnik  | thund 20  | Jakarta    | show 22   | St. Petersburg | fair 14  | Taipei      | fair 24  |
| Barcelona | fair 22   | Edinburgh  | fair 15   | Jersey     | show 18   | Tokyo          | fair 22  | Tel Aviv    | sun 35   |
|           |           |            |           | Karachi    | sun 33    | Toronto        | sun 18   | Vancouver   | fair 18  |
|           |           |            |           | Kuwait     | sun 38    | Nairobi        | fair 22  | Vladivostok | fair 18  |
|           |           |            |           | L. Angeles | sun 24    | Nassau         | thund 30 | Warsaw      | rain 10  |
|           |           |            |           | Las Palmas | fair 28   | New York       | fair 21  | Wellington  | fair 18  |
|           |           |            |           | Lima       | cloudy 19 | Niagara        | fair 22  | Winnipeg    | show 18  |
|           |           |            |           | Lisbon     | sun 23    | Nice           | fair 22  | Zurich      | rain 13  |
|           |           |            |           | Luxembourg | show 18   | Nicosia        | fair 22  |             |          |
|           |           |            |           | Lyon       | show 17   | Osaka          | show 11  |             |          |
|           |           |            |           | Madrid     | show 17   | Perth          | show 12  |             |          |
|           |           |            |           |            |           | Prague         | show 12  |             |          |

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COMPANIES AND FINANCE: EUROPE

Ebro to acquire 21% Azucarera stake

By Tom Burns in Madrid

Ebro, Spain's leading sugar producer which is controlled by the Kuwait Investment Office through its Spanish investment arm, Grupo Torras, is to acquire a 21 per cent stake in Azucarera, the second-ranked domestic sugar company.

attempt by Générale Sucrière, of France, to increase its 20 per cent stake in Azucarera. Ebro said yesterday that other buyers of the Azucarera stake would include Caja de Salamanca, a savings bank in the sugar-belt growing area of north-central Spain, which would acquire a 24.9 per cent stake.

tricity generator, from 1.5 per cent to 3 per cent. Ebro, Caja de Salamanca and Mercasa will pay Ptas5,100 for each Azucarera share, against a closing share price on Monday of Ptas4,985.

acquired a 4.7 per cent stake in Ebro for Ptas3.6m from Tabacalera, the tobacco company which is similarly state-controlled. The Ebro acquisition could, however, raise competition questions from the European Commission in Brussels, particularly if the groups merge. Ebro controls 54.2 per cent of the domestic sugar sector and Azucarera accounts for 21.1 per cent.

raised over the role the government has played - using Mercasa as a vehicle to prevent Générale Sucrière from raising its shareholding in Azucarera. Two years ago, the then socialist government cited "strategic reasons" for blocking an agreement between Ebro and the French group, which wanted a further 20 per cent stake in Azucarera. The price was to have been Ptas5,100 a share.

Coca-Cola signs juice deal with Danone

By Andrew Jack in Paris

The foods division of Coca-Cola yesterday signed an agreement with Danone, the French foods group, to produce and distribute the US group's Minute Maid orange juice in all countries outside the US and Canada.

Ericsson refocuses public telecoms side

The Swedish group is adopting a new approach to its core telephony business

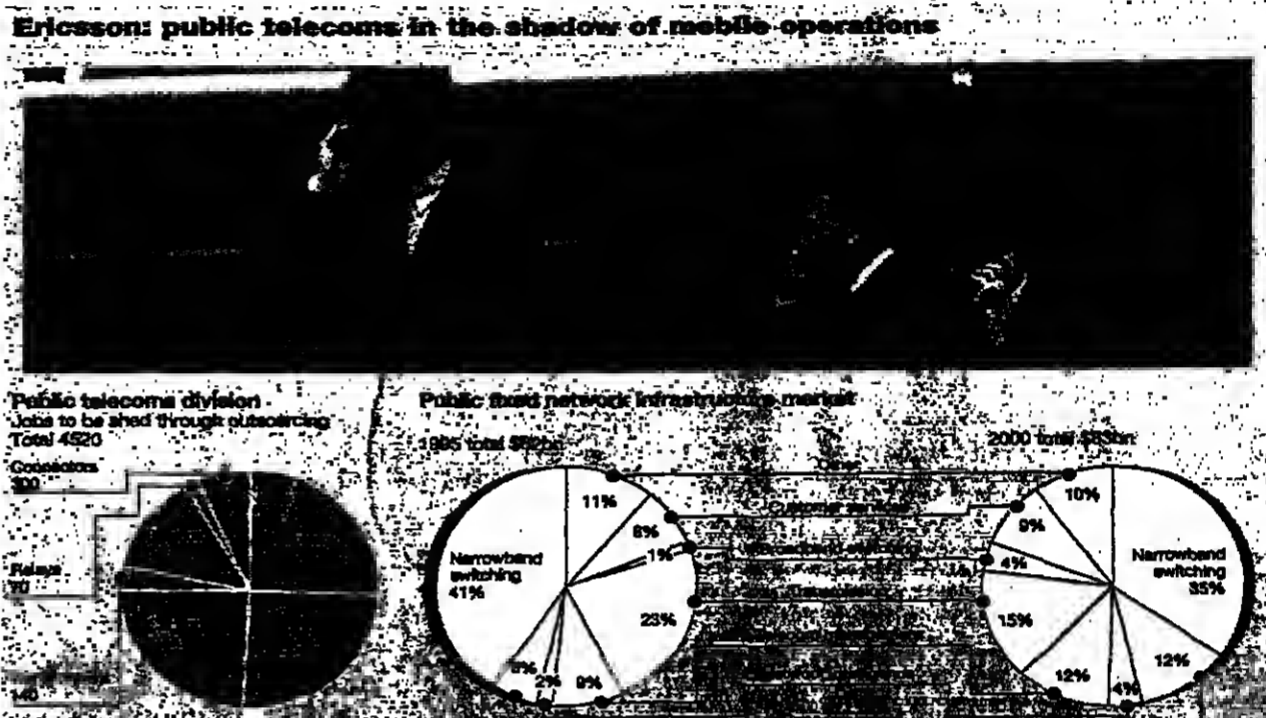
The roaring success in mobile telephony of Ericsson, the Swedish telecoms equipment supplier, has disguised a less impressive fact about the group: its traditional core business in fixed telephony equipment has been lagging behind, its profits flattened by high costs and by forays into new technologies that did not pay off.

Ericsson has begun a radical restructuring of its public telecoms operations. It involves an extensive physical reorganisation: heavy job cuts and a shift to greater outsourcing of basic manufacturing tasks. Underlying the physical overhaul has been a significant change in the division's approach to its business.

Ericsson knows that its big rivals in fixed telephony - Lucent in the US, Canada's Northern Telecom, Alcatel in France, Germany's Siemens and NEC of Japan - either have already completed a similar overhaul to match shifting market patterns, or are doing so.

Ericsson has gone a long way to reaching its target of cutting the division's workforce from 30,000 at the beginning of 1996 to 24,000. A big outsourcing operation is also under way, which will eventually encompass 4,500 jobs. More than 2,000 have already gone in deals covering the sale of manufacturing operations in transformers, machining, connectors and mechanical production.

rather than great leaps. Mr Igel says the AXE switch has been placed firmly at the centre of his division's operations. Not only does it remain the key product in public telephony networks, it can also be the platform for a range of business and data communications functions, including internet access services.



THE CATHAY INVESTMENT FUND, LIMITED. 1996 INTERIM RESULTS. Business Review and Outlook. Financial Highlights. Profit (Loss) Per Share. Dividend. Directors' Interests in Shares. Substantial Shareholders. Taxation. A copy of the interim report is available from the Assistant Secretary, Cathay Investment Fund, 100, Queen's Road, Central, Hong Kong.

Republic of Poland Minister of Privatisation Invitation to Negotiate. The Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, pursuant to Article 23 of the Act on Privatisation of State-Owned Enterprises of July 13, 1990 (Journal of Laws No. 51, item 298, as amended) hereby issues an invitation to negotiate to parties interested in the purchase of not less than 10% of the share capital of one or both of the following tobacco products companies: Przedsiębiorstwo Handlowo-Produkcyjne "POLSKI TYTOŃ" S.A. and Zakłady Tytoniowe w Lublinie S.A. (the "Companies").

Table with columns: Bid No., Bid Price, Bid Amount, Bid Date, Bid Status. Lists various bids for the Republic of Poland privatisation.

INKOMBANK logo and text: INKOMBANK Joint-Stock Bank of Russia are pleased herewith to announce opening of their UK Representative Office at: St. Michael's House 1 George Yard, Lombard Street, London EC3V 9DH. Tel: 44 0171283 4999 Fax: 44 0171283 5899. INKOMBANK AT A GLANCE. Formed in 1988. Third largest (first non-state owned) bank in Russia (assets - around 3 billion as of June 30, 1996). Over 130 branches and agencies throughout Russia and a branch in Cyprus.

Handwritten Arabic text: مكتبة الاموال



COMPANIES AND FINANCE: EUROPE

# Consob defends its handling of Olivetti crisis

By Andrew Hill in Milan

Consob, Italy's stock market regulator, cannot vouch for the correctness of Olivetti's half-year accounts until it receives the internal auditors' report, the watchdog's president said yesterday.

Separately, Olivetti said yesterday that Mr Roberto Colaninno, its new chief executive, would meet analysts in Milan and London on October 3 and 4.

Mr Enzo Berlanda, Consob president, has been criticised for Consob's handling of the stock market fallout from the crisis at the information technology group.

Yesterday Mr Berlanda defended Consob's actions in an address to the Italian senate's industry committee, but added that the regulator still did not have "any auditing back-up to reach its own opinion on the accounting correctness of the half-year report". The internal auditors should file their report with the full half-year accounts by September 30.

Olivetti shares have fallen about 30 per cent since the resignation of Mr Carlo De Benedetti as chairman on September 3, amid uncertainty about the company's financial situation.

On the same day as Mr De Benedetti resigned, the com-

pany announced a pre-tax loss of L440.2bn (\$289.2m) for the first six months of this year, worse than many analysts had expected. The day after, Mr Renzo Francesconi resigned as Olivetti's director-general, claiming the real financial situation was even more serious.

Olivetti has denied the allegation and is preparing to sue Mr Francesconi, but the claims led indirectly to the resignation last week of Mr Francesco Caio as chief executive. He was replaced by Mr Colaninno in an attempt by Cir, the De Benedetti holding company which is Olivetti's main shareholder, to restore market confidence and regain management control.

Certain commentators and Italian bankers claim Consob should have suspended Olivetti shares for longer than the 48 hours following Mr Francesconi's resignation. Mr Berlanda replied that 30 per cent of trade in Olivetti stock took place on other exchanges, and indefinite suspension of the stock in Milan would have penalised small Italian investors. Such a move would also have upset the Mib-30, the index of heavily-traded Italian stocks of which Olivetti is an important component. World Stocks, Page 36

EUROPEAN NEWS DIGEST

## Marzotto slips on weaker demand

Group consolidated profit at Marzotto, one of Italy's largest textile and clothing groups, fell to L1.43bn (\$9.7m) after tax in the first half of 1996, compared with L20.4bn in the first six months of last year. The company said sales - which declined from L1,100bn to L1,085bn - had been hit by the general weakness of demand in the sector, particularly in the lines yarns market.

The group, which controls 77.6 per cent of Hugo Boss, the German men's fashion company, said demand for Marzotto products would remain slack in the coming months. But it forecast only a 5 per cent drop in turnover for 1996, mainly owing to exchange rate effects. It said profit margins, in percentage terms, would be in line with last year. In 1995, the group reported a net consolidated profit of L50.1bn, on sales of L3,357bn. *Andrew Hill, Milan*

## DG Bank in US talks

DG Bank, the umbrella organisation for Germany's co-operative banks, is negotiating with potential partners in the US to strengthen its asset management business internationally. It denied, however, that it was negotiating with Putnam Investments or Gabelli Investments in the US. The bank has DM\$5bn (\$36.3m) of funds under management, including its Union Investment unit trusts for the retail market and its Devif funds for the domestic corporate and institutional market. *Andrew Fisher, Frankfurt*

## First Austrian seeks bid allies

First Austrian, Austria's oldest savings bank, said yesterday it would try to form a consortium to bid for the Austrian government's controlling stake in Creditanstalt, Austria's second-biggest bank. First Austrian's announcement came a day after the Austrian government rejected an offer from a consortium led by EA-General, an Austrian-Italian insurer.

First Austrian had been a prominent member of that consortium, but dropped out at the last moment after a disagreement over the terms of its participation. Its departure is believed to be one of the main reasons for the government's rejection of the bid from the rest of the consortium.

However, First Austrian's announcement is unlikely to lead to a speedy resolution of the five-and-a-half-year battle to privatise Creditanstalt. J.P. Morgan, the government's financial adviser, has to redraft the offering memorandum for the government's 19.98m shares and the government has then to decide whether to loosen the condition that requires it to sell its entire stake. *William Hall, Zurich*

## ING agrees China tie-up

ING, the Dutch banking and insurance group, yesterday strengthened its presence in China through a property tie-up with Citic, the Chinese government's investment flagship. A F1.4bn (\$2.6m) joint venture, linking the two with the Beijing Urban Construction Group and the capital's Chaoyang district authority, is to build 600 homes in Wangjing New Town for sale to companies and individuals. An involvement with Citic is likely to improve ING's chances of securing eagerly awaited licences to sell insurance products in the Chinese retail market. ING Real Estate, the subsidiary in the deal with Citic Real Estate, is also seeking to develop shopping centres in China. The unit last month failed in a bid to take over 58,000 homes being sold by the UK Ministry of Defence. *Gordon Crabb, Amsterdam*

## Multimedia group in cash call

EMME, the fast-growing Paris-based international multimedia group, is seeking to raise a further \$8m-\$12m in capital through a private placement with London-based institutional investors. The privately-owned company, founded in 1984 by Mr Philippe Outtieres-Laury, the French entertainment and media entrepreneur, has already established itself as a leading publisher of interactive CD-Rom titles for the family education and entertainment markets. *Paul Taylor*

## GTM Entrepouse losses deepen

GTM Entrepouse incurred a net loss of FF12.3m (\$4.9m) in the six months to June, compared with a deficit of FF18m a year earlier, according to a report in the financial press. The company said the loss reflected the seasonal character of a number of its businesses. It said the previous year's first-half results included only 50 per cent of its Dumez-GTM unit's results and 52 per cent of its Jean Lefebvre business's results.

Six-month sales rose 25.4 per cent to FF18.64bn from FF14.85bn a year earlier. Sales were up less than 1 per cent compared with the pro-forma year-earlier sales figure. It said all businesses excluding construction were able to maintain sales.

For the full year, the group said it expected sales to be at about the same level as last year's FF12.8bn on a comparable structure. Full-year net profit is expected to be below last time's FF1195m. *AFX News, Paris*

## Enel predicts flat full year

Enel, the Italian state-owned electricity group, posted first-half pre-tax profits up 18 per cent, from L2,539bn to L2,994bn (\$1.97bn). Operating profits rose from L4,454bn to L4,541bn. The company said 1996 net profits would be in line with 1995's L2,226bn. *AFX News, Milan*

## Bic ahead in first half

Bic, the French manufacturer of disposable razors, ball-point pens and cigarette lighters, unveiled net profits for the first six months to June up 9 per cent, at FF339m (\$56.2m). Sales rose 3 per cent to FF1.15bn and operating profit was up 2 per cent at FF592m. Bic's Guy Laroche unit made a FF33m loss, unchanged from a year earlier, on sales down 7 per cent at FF149m. *AFX News, Paris*

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# Profit advance for Mediobanca

By Andrew Hill

Mediobanca, the Italian merchant bank, pushed up consolidated profit in the full year to June 30 to L238bn (\$150m), against L193.6bn in 1994-95.

The parent company's net profit was lower at L120.3bn, against L155.1bn the previous year, and the board recommended an unchanged dividend of L200 a share.

The parent's net loss on the sale of investment securities was cut from L75.3bn in 1994-95 to L25.2bn, and the gross margin from ordinary operations increased to L111bn, up 12.2 per cent, due to improved interest margins and an increase in commissions and other income.

The bank said its net worth would rise to L4.667bn, up 2.7 per cent, after adoption of the dividend, and the surplus over book value of the company's extensive portfolio of listed securities was

L1,602bn, based on September 20 share prices.

● Banco Ambrosiano Veneto lifted net consolidated profit in the first six months of this year to L86bn, against L53bn in the first half of 1995, on a like-for-like basis.

Ambroveneto expanded its banking network to 597 branches during the first half of 1996, and has just appointed a new chief executive, Mr Corrado Passera, the former chief executive of Olivetti, the information technology group.

Ambroveneto said indirect deposits had increased by 14 per cent during the first half to L48,859bn, and overall funds under management for clients rose to L80,000bn, up 13.5 per cent.

● Sirti, the telecoms contracting group, announced a decrease in pre-tax profit for the first half to L111bn, against L130bn in the first six months of 1995. Sirti is part of the operations of Stet, the state-controlled telecoms holding company.

# Solidere switches shares to Beirut SE

By Sean Evers in Cairo

Solidere, Lebanon's biggest company, will move its shares from the privately-operated Beirut Secondary Market to the official Beirut Stock Exchange on September 30.

Solidere, responsible for rebuilding the war-damaged centre of Beirut, will add \$2bn to the dormant bourse's market capitalisation, currently less than \$400m.

Mr Nicolas Pholliades, director of J. Henry Schroder & Co, welcomed the move, which he expects will bring much-needed liquidity to the market and also to Solidere.

Analysts say Solidere is moving its shares to comply with a recent agreement to cross-list the Beirut bourse with the Kuwait and Cairo stock exchanges. The two markets will only list shares

traded on Lebanon's official bourse.

Solidere has two types of shares. "A" shares were distributed to former holders of property rights in Central Beirut, and "B" shares were issued in a \$650m subscription in January 1994. It is planning a 10-for-one share split soon after the transfer is complete.

Solidere will launch a \$150 million issue of Global Depository Receipts shortly, with Merrill Lynch acting as lead manager.

Thus will allow non-Arab investors access to the market for the first time. Solidere stock has rallied recently. Its A shares have risen \$10 to \$115, and B shares \$11 to \$117.

The Beirut exchange is at the heart of a plan by Mr Rafik al-Hariri, Lebanon's prime minister, to revive the country's capital markets.

# Canal Plus upbeat after 17% rise

By Andrew Jack in Paris

Canal Plus, the French pay-TV group which earlier this month announced a merger with the rival Net-Hold group, yesterday reported net income up 17 per cent to FF338m (\$73.4m) for the first six months of the year.

News of the results - and the group's prediction that net income for the full year would be at least equal to that of 1995 in spite of additional costs this year - helped push up the share price 1.3 per cent, to FF1,207.

The announcement came as Paribas, the French finan-

cial institution, confirmed yesterday it had sold its 1.3 per cent stake in Canal Plus. Banque Bruxelles Lambert, the group linked to the Frère family which controls Compagnie Luxembourgeoise de Télédiffusion, said it had acquired the stake.

Canal Plus said it had enrolled more than 100,000 subscribers for CanalSatellite, its digital satellite broadcasting service that was launched at the end of April this year. This was ahead of a rival French service expected to be launched at Christmas by TFI and the publicly-owned channels.

The group said this figure was ahead of its initial pro-

jections. It continued to provide an existing analogue CanalSatellite service to more than 250,000 subscribers, while a proportion of these had switched in the past few months to the new digital service.

However, it warned there would be significant additional costs from the service in the second half.

Subscriptions to the main terrestrial Canal Plus service also continued to rise, up to 4.12m at the end of August, compared with 4.07m at the end of last year. It stressed that it expected subscriptions to pick up substantially in the three months to the end of the year, in line

with past seasonal trends. The new customers helped lift revenues 8 per cent to FF15.4bn during the first half. Operating income rose 18 per cent to FF185m after tighter controls on overheads and subscriber management costs.

In addition, there were improved revenues from Le Studio, the group's film production arm.

There was a FF131m exceptional charge, half of which was accounted for by restructuring provisions at the group's Tonna aerial manufacturing subsidiary. Part of the charge includes provisions against a tax dispute.

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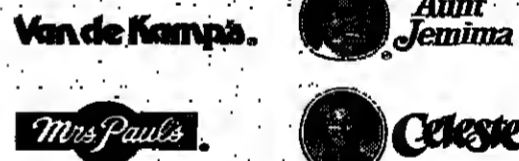


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Van de Kamp's is a national frozen convenience food company which has acquired several leading brands including: Van de Kamp's frozen seafood products, Mrs. Paul's frozen seafood products, Aunt Jemima frozen breakfast products and Celeste frozen pizza.

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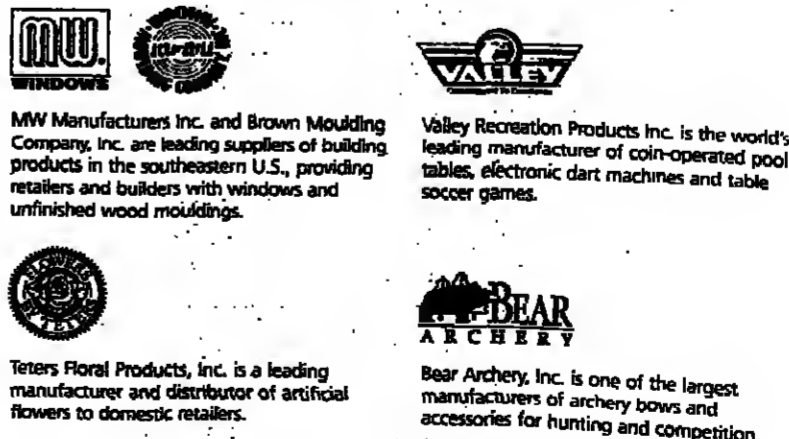
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## COMPANIES AND FINANCE: ASIA-PACIFIC

## FIRST HALF RESULTS SHOW FURTHER GROWTH

The Board of Directors of TECHNIP, meeting on 19 September 1996 under the chairmanship of Pierre VAILLAUD, reviewed the audited consolidated results for the first half of 1996.

| Consolidated results<br>(in million of French francs) | 1996  | First half<br>1995 | %       | Year<br>1995 |
|---|-------|--------------------|---------|--------------|
| Turnover  | 4,803 | 4,513              | + 6.4%  | 9,205        |
| Group net earnings                                    | 247.6 | 212.5              | + 16.5% | 440.3        |

Group net earnings amounted to FRF 247.6 million for the first half of 1996, an increase of 16.5% over the first half of 1995.

Group net earnings represent FRF 14.87 per share (fully diluted).

Consolidated turnover increased by 6.4% to amount of FRF 4.8 billion compared to FRF 4.5 billion for the first half of 1995. Western Europe accounted for 35% of turnover and turnkey or similar contracts represented 85% of turnover.

Movements can be analysed as follows:

| Recovery in Europe                            |          |      |      |
|---|----------|------|------|
| Breakdown of turnover<br>by geographical area | 30/06/96 | 1995 | 1994 |
| Western Europe                                | 35%      | 26%  | 18%  |
| C.I.S./Central Asia                           | 6%       | 5%   | 3%   |
| Middle East                                   | 22%      | 32%  | 43%  |
| Far East                                      | 18%      | 22%  | 18%  |
| Africa  | 6%       | 7%   | 8%   |
| The Americas                                  | 13%      | 8%   | 10%  |

| Activity levels maintained in "Industries/Infrastructure" |          |      |      |
|---|----------|------|------|
| Breakdown of turnover<br>by business segment              | 30/06/96 | 1995 | 1994 |
| Refining and Gas treatment                                | 39%      | 40%  | 49%  |
| Oil and Gas fields  | 5%       | 9%   | 7%   |
| Petrochemicals/Fertilisers                                | 37%      | 37%  | 31%  |
| Industries/Infrastructure                                 | 19%      | 14%  | 13%  |

The uncompleted part of contracts in force (backlog) amounted to FRF 12.6 billion, a modest decline compared to 30 June 1995 (FRF 13.2 billion). This represents markedly more than one year's turnover and does not include major contracts obtained but not yet effective.

## 1996 NET EARNINGS

In total, the financial position at 30 June 1996 has again improved and the current level of activity is likely to lead to good growth in the year's results.

TECHNIP

DESIGN & CONSTRUCTION  
OF MAJOR INDUSTRIAL PROJECTS

## Kuala Lumpur SE looks to damp speculation

By Peter Montagnon, Asia Editor, in London

The Kuala Lumpur Stock Exchange may move to shorten settlement periods for trading of its "second-board" smaller capitalisation stocks if speculative trading continues to inflate prices, its president said.

Mr Nik Din said there was a risk of a bubble developing in the second market, whose index has more than doubled to 608.79 points this year.

Brokers said the exchange has come under pressure from the Malaysian Securities Commission to consider changing settlement rules as a means of damping retail interest in second-board stocks. At present, the settlement period for these stocks is seven days after the transaction, compared with

five days for main-board issues.

This makes speculation in the limited number of second-board stocks attractive to domestic investors, who have been chasing them higher for the last couple of years. Foreigners generally regard second-board stocks as too risky.

However, Mr Din said the exchange was concerned that confidence in the main market could be affected if the bubble burst and second-board stocks fell sharply. Foreigners might withdraw their money, he said.

But it had to be circumspect about taking action. "If it's unnecessary, we appear to be interfering with market forces. If the market collapses because of our actions, we will be blamed."

Mr Din said it was not possible to "designate" stocks in which there has been particularly strong speculative activity, a process which involves imposing restrictive trading rules.

But such decisions have been rare. In April, Super Enterprise, which makes stickers and labels, was "designated".

Mr Din said it was not possible to "designate" the whole market. Instead, the exchange, in consultation with other authorities, could look at reducing settlement periods to bring them in line with main board practice.

This comes as the exchange is already due to consider reducing main-board settlement from five days to three, a proposal opposed by the Malaysian Stockbrokers Association.

## Chinese Vogue launched in Taiwan

Condé Nast, the privately held US publishing house, today launches its Chinese-language editions of Vogue, the women's fashion and beauty magazine, and GQ, its male-oriented counterpart, in Taiwan, writes Laura Tyson in Taipei.

Taiwan's rising prosperity and desire for all things foreign - the more expensive the better - has in recent years made the island a magnet for purveyors of luxury labels selling everything from Scotch whisky to German cars to Italian handbags.

The two magazines face formidable competition from established domestic and foreign rivals, such as Elle magazine, Cosmopolitan, Marie Claire, a host of Japanese equivalents and the locally published men's glossy, Chinese Gentleman. Ms Linda Evangelista, the supermodel, will be present at the launch, and her picture will be on the cover of Vogue's first issue, which will contain 300 pages.

According to Mr Didier Guerin, president of Condé Nast Asia Pacific, the two titles have a launch budget of \$2m.

Vogue Taiwan is targeted at the "mature" reader and the circulation goal is 50,000.



Glossy launch: Didier Guerin with the Chinese issue

## ASIA-PACIFIC NEWS DIGEST

## Eveready India and tea group in tie-up

McLeod Russel, India's second-largest tea group, said yesterday that it would merge with Eveready Industries India, the country's biggest producer of batteries with a market share of nearly 45 per cent. Eveready became a subsidiary of McLeod Russel in November 1994 when the tea group acquired 50.90 per cent of its equity capital from Union Carbide, the US chemicals company.

Directors of the two companies agreed on a share exchange ratio of two shares of Eveready for every three of McLeod Russel. According to Eveready, "the merged entity will be much better placed to raise resources from the capital market to fund growth than either of the merged entities individually". Following the merger, Eveready will remain primarily a battery producer, but it will also focus on the marketing of value-added tea and other agro-based products.

Eveready has a share capital of Rs332m (\$9.14m) and reserves of Rs2.67bn. The equity capital of McLeod Russel is Rs31m. *Kunal Bose, Calcutta*

## Morinaga warns of wider loss

Morinaga, the Japanese confectionery company, has warned that its loss estimates for the first half to September would widen because of unexpectedly slow sales of its chilled desserts. Food companies and supermarket chains have been hit by the E. coli food poisoning scare during the summer and are revising their earnings forecasts.

The company expects an unconsolidated recurring loss of ¥1.3bn (\$11.8m) for the six months to September, worse than a previous estimate of a ¥300m deficit. Its net loss is also expected to rise to ¥1.7bn, while sales are forecast at ¥74bn. For the full year, Morinaga, which forecast recurring profits at ¥1.2bn and sales at ¥165bn, now expects a pre-tax profit of ¥900m on sales of ¥165bn. *Emiko Terazono, Tokyo*

## Godzilla producer strong

Toho, the Japanese film producer which makes the Godzilla films, posted ¥3.97bn (\$53.4m) in unconsolidated pre-tax profit in the March-August first half, up 14.8 per cent on a year earlier. The gain was attributed in part to increased revenues from television, up 15.3 per cent to ¥64m, and from video programmes, with a half-year record rise of 18.4 per cent to ¥7.74bn.

The distribution and showing of 11 movies, including Dorae-Mon, a popular children's movie series, also boosted profits, Toho said. Revenues from theatrical performances and real estate operations, however, declined. Toho reported a net profit of ¥3.19bn, up 9.7 per cent, on operating revenues of ¥38.97bn, down 2.2 per cent. On a per-share basis, net profit was ¥185.95, compared with ¥188.84 a year earlier. The company said it would maintain its interim dividend at ¥80 a share. *Ayako, Tokyo*

## United Engineers ahead

United Engineers, which operates a toll-road along the Malaysian peninsula, posted first-half net profits of \$37.7m (US\$32m), ahead from \$34.67m in the same period last year. The company said it expected the results to "continue to improve". The engineering and construction division accounted for 44 per cent of turnover growth in the first half, while properties accounted for 31 per cent. As of June 30, it had \$400m in contracted orders in hand and had secured significant additional orders locally and abroad, the company said. *AFX Asia, Singapore*

## Toyota studies currency effect

Toyota, the Japanese carmaker, said it may post parent profit in the year to March 1997 of ¥530bn (\$4.8bn) if the dollar/yen rate averages ¥107. However, the company's forecast for parent pre-tax profits of ¥480bn remains unchanged, as it assumes that the dollar/yen rate will average ¥100 over the 12-month period. *AFX Asia, Tokyo*

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GLASSCO & PARR

## Singapore Power sets its sights overseas

Before privatisation, the utility is seeking to be a force in the Asia-Pacific region

Singapore Power, even before it is formally privatised, is shedding its image as a conservative power utility for the city state and is focusing firmly on overseas expansion.

With nearly \$310bn (US\$7.1bn) in assets and cash reserves of about \$800m, the company is aiming to become a potent force in the Asia-Pacific region. The imperative to seek opportunities beyond its home market is clear; the island republic's market is too small to sustain earnings growth in the long term.

"Corporatisation" is how the company's executives describe the emergence of Singapore Power from the Public Utilities Board on October 1, 1995. As a new entity, it took over the electricity and gas operations,

while the PUB retained responsibility for the island's water supply and became Singapore Power's regulator.

The change has allowed Singapore Power to form eight subsidiaries, each of which has been given a high degree of decision-making authority and can form joint ventures in their own right.

The company's power generation is handled by PowerGen (Senoko) and PowerGen (Seraya), which sell their electricity to PowerGrid, the subsidiary which transmits and distributes power to end-users. Power Supply purchases and sells electricity. PowerGas manufactures and distributes gas within the city state.

Three other subsidiaries are concerned more with leading the company's forays into foreign markets. Singa-

pore Power International is the company's main direct investment arm, while Development Resources Pte provides engineering consultancy services and Power Automation offers consultancy services on joint ventures.

Company executives said the main areas of interest for the company's expansion were China, Burma, India and the seven member nations of the Association of South-East Asian Nations. In February, the company took a 50 per cent interest in the 150MW diesel-fired Qinglan Power Plant in the southern Chinese island of Hainan. The other 50 per cent is owned by Enron of the US. It was the second joint venture in China after the company

took a 35 per cent stake in a 6MW cogeneration plant in the city of Wuxi.

Just three days after the Hainan deal was signed, the company agreed a memorandum of understanding with National Power, a UK power company, to develop power projects in the Asia-Pacific region. In April, it signed another agreement for possible investment in the construction of the Hebei Phase 2 power project, a planned 600MW plant in China's Hebei province.

Analysts said the Singapore government's indefinite postponement of the company's listing on the local stock exchange is not a real handicap to expansion. But the longer the government delays, the more disadvantaged Singapore Power becomes in financing

operations for overseas ventures.

The official reason for the privatisation's postponement was that the company's return on assets was deemed too low to make it attractive to investors. The government said the company would be given the chance to raise electricity tariffs by 23 to 14 per cent over three to four years, or by 3 to 5 per cent per year, in order to make it a more lucrative sale.

This does not mean that the company will have to wait three years before it is privatised. Analysts said that much may depend on the fortunes of the stockmarket and on whether the government, will feel the fiscal pinch soon.

James Kynge

How to earn dollars in a stock market in Istanbul without paying any tax?



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COMPANIES AND FINANCE: THE AMERICAS

# Ma Bell resorts to traditional recipe

The US telecoms group hopes flat-rate pricing will win back customers, writes Richard Waters

For one of the premier consumer marketing companies in the US, AT&T seems to have been badly outflanked in recent months. And with the US telecommunications industry on the brink of a new, intensified marketing blitz, the country's biggest telephone carrier is working overtime to put matters to rights.

Yesterday's warning of lower profit expectations for the rest of this year wiped nearly 10 per cent, or \$8bn, from the company's stock market value. Wall Street is particularly concerned that the root of the problem lies in the traditional long-distance telephone business - one that AT&T, with an estimated 60 per cent market share, is meant to understand better than anyone.

Even before the free-for-all that will allow long-distance companies into the local telephone market in the US, and local carriers (or Baby Bells) into long-distance, AT&T has been thrust on to the defensive in its core business.

The sense of frustration has been building among AT&T executives for some time. Rivals have taken to sniping at the company's marketing claims and turing its customers with offers that, according to AT&T, are

less attractive than those they are giving up. In a sign of that frustration, Mr Joe Naccio, AT&T's executive vice-president in charge of consumer and small business services, yesterday berated other carriers for their "misleading price claims, playing on consumer misconceptions". In short, he concluded: "Most consumers have no idea what the real price [of long-distance service] is."

That may be the case. But in a market where traditional consumer loyalties have been challenged, it has been MCI, Sprint and smaller rivals that have succeeded in luring new customers, not the marketing powerhouse at AT&T.

Ma Bell's response has been to fall back on what, traditionally, has been one of its strongest assets - its brand name. It has also set out a new, simpler flat-rate service - 15 cents a minute for all long-distance calls at all times of day - with which it hopes to secure its customers' loyalty.

Turning back to the clock in this way will not be easy. Mr Naccio compares long-distance phone companies with other consumer product companies, which have taken to "overloading consumers with trivial messages and eroding confidence in brands".

AT&T has joined that game, however reluctantly. Yesterday, however, the company claimed that many consumers really yearned for the old simplicities: it believes as many as 40 per cent of its most active residential customers would be prepared to pay up to 1 cent more a minute in return for a simple, flat-rate service.

AT&T is also hoping those same things - a desire for simplicity, a renewed confidence in established brands - will carry it through the next competitive era in the US telecoms business.

Later this year, the company expects to start offering local calls for the first time, a business opened by this year's Telecommunications Act (it will still be some time before the Baby Bells are allowed to compete in the long-distance market).

Building a local service is likely to be costly in the short term, though - both because of the marketing expense, and the cost structure of the business. At first, AT&T indicated yesterday, it would simply resell the existing Baby Bell's calling capacity under its own brand - a practice that is not expected to yield much of a financial return.

Only when it starts renting parts of the local



Robert Allen: AT&T will grab 80 per cent of local market

exchanges separately to construct its own local calling services is the business likely to become attractive. That, though, is likely to be some way off. Mr Robert Allen, chairman, has promised that AT&T will eventually grab 80 per cent of the local telephone market. Given its recent difficulties in fending off attacks on its core business, this looks an increasingly tall order.

# Goldman reshapes top staff structure

By Tracy Corrigan in New York

Goldman Sachs, the largest remaining partnership on Wall Street, will offer a consolation prize to some of its 4,000 vice-presidents, most of whom will not become partners this year: the new title of managing director.

Along with 35-40 new partners, the firm expects to create 60-70 managing directors next month, a move designed to retain staff and strengthen the management structure.

The title of managing director will not confer junior partner status, since there will be no involvement governing the firm, but it will be viewed as a step towards partnership and will bring a bigger share of profits.

The move comes just a few months before Goldman's planned transformation into a limited liability partnership, a structure already adopted by most large legal and accounting firms.

Through a partnership structure allows high remuneration without the need to consult shareholders, the limited number of partners - 173 at Goldman, in a global workforce of almost 9,000 - can lead to dissatisfaction among the middle-rankers.

Furthermore, analysis say the proliferation of vice-presidents has robbed the title of its cachet. The need to keep top talent happy is particularly pressing in the US, where European banks are offering extravagant packages in their expansion drive. Last year, for example, Goldman lost a bond-trading team to Deutsche Morgan Grenfell.

Goldman also felt the need to "expand the leadership group", an official said, given the firm's size and geographical diversity. *Observer, Page 15*

AMERICAS NEWS DIGEST

# Placer to offload Marcopper stake

Placer Dome, the Vancouver-based mining group, yesterday confirmed plans to sell its 40 per cent stake in the troubled Marcopper mine in the Philippines. In March, a leak in a drainage tunnel at Marcopper dumped large quantities of waste in a nearby river. The copper mine has been closed since the accident. Three mine officials, including two Placer employees, face criminal charges, and Placer has charged US\$40m against earnings to cover its liabilities.

In the Philippines, Placer said it was working with Marcopper's major shareholder, Provident Tree Farms, on a "survival plan" to reopen the mine. The Canadian company will take over remaining obligations under a \$21m Asian Development Bank loan and will pay for an environmental reclamation plan to meet the mine's future obligations. These costs have been included in the \$40m charge. Placer said that President Fidel Ramos of the Philippines had expressed satisfaction with the clean-up measures taken so far at a meeting last week with Mr John Willson, its chief executive.

Separately yesterday, Placer outlined plans to combine its 60 per cent-owned Pipeline and South Pipeline deposits in Nevada into a single gold mine with an output of 440,000 ounces a year. The two deposits, known as the Cortez joint venture, contain estimated ore reserves of 76m tonnes, with a grade of 1.76 grams per tonne, equal to 6.8m ounces of gold. *Bernard Simon, Toronto*

# Monsanto to buy seed group

Monsanto, the St Louis-based company with a leading position in agricultural biotechnology, is to pay \$240m for Agrisort Agronomics, a US-based soybean seed producer, which is owned by the Mexican tobacco and biotechnology company, Empress La Moderna.

La Moderna will keep Agrisort's vegetable seed and fresh produce operation, while divesting the agronomic business, which develops and markets grain seeds. In a separate transaction, La Moderna and Monsanto signed a technology transfer agreement that will make Monsanto a "preferred provider" of genetically engineered seed-quality traits in La Moderna's fruit and vegetable seed and produce business.

La Moderna bought Agrisort just before the devaluation of the peso in December 1994 for \$300m. A year later, it merged Agrisort with Feto Seeds of the US and Royal Shis. La Moderna owns 60 per cent of the new company, called Seminis, which has annual sales of \$550m and controls more than 20 per cent of the world market for fruit and vegetable seeds. "The sale of Agrisort's agronomic business will retire 90 per cent of Seminis' debt, but the technology transfer agreement with Monsanto is as important to me as the cash sale," Mr Alfonso Romo, chairman and chief executive officer of La Moderna, said yesterday.

Mr Romo said La Moderna would continue to invest in its biotechnology division, which already equals its tobacco division on sales and may draw level on profits in the next two years. Agrisort is the second largest soybean seed producer in the US, and has been collaborating with Monsanto this year to produce soybeans that are genetically engineered to resist herbicides. *Laurie Morse, Chicago and Leslie Crawford, Mexico City*

# AT&T plans European Internet service

By Alan Case

AT&T yesterday opened a campaign to win a significant share of the European Internet market.

It plans a managed Internet service for UK business customers from next year, involving access to the Internet through a dedicated high-speed telephone line and AT&T's own switches and backbone network, called WorldNet.

WorldNet has been available in the US only since February but

AT&T, with 400,000 US customers, is already the second largest Internet service provider to the specialist company NetCom.

Mr Allen Scott, business development director for AT&T's Internet commerce and multimedia division, said the service would be marketed in the UK on the company's reputation for quality and customer care. It would not be appreciably cheaper than the UK's leading service providers, Uninet Pipex, a division of the US operator MFS WorldCom, and

British Telecommunications.


The WorldNet service will be deployed later throughout Europe and Asia, Mr Scott said. There are plans for a lower cost "dial-up" service for small businesses and residential customers.

Mr Scott added that AT&T would offer intranet services, enabling companies to create their own communications systems based on Internet technology.

AT&T was collaborating, he said, with credit card companies and a

distributor on the creation of an Internet payments system.

Large telecommunications operators have been announcing services to take advantage of the commercial possibilities of the Internet, which is becoming beginning to run out of capacity. BT and MCI, its US partner, announced a service this year based on a new, high-capacity network. Mr Scott said AT&T had ensured there would be capacity to meet four times the expected demand before launching its service.



## 1996 interim profit up 48.5%

"Our 1996 interim results demonstrate that our objective is to create value for our shareholders. Our drive to boost profitability is on course and will continue into the future as the commitments made at the time of the privatisation are met."

*Antoine Jehancourt-Galignani - Chairman of AGF*

### Satisfactory growth in business

Interim premium income rose to FF 33.8 billion, an increase of 5.4% on a comparable scope of consolidation and excluding exceptional items.

### Interim premium income on a comparable scope of consolidation, excluding exceptional items (FF billions)

|                               |      |       |
|-------------------------------|------|-------|
| Reinsurance                   | 1.7  | +1.4% |
| Life Insurance in France      | 11.2 | -6.4% |
| Life Insurance outside France | 8.85 | +7.7% |
| Non-life insurance in France  | 8.85 |       |

### Strong upturn in profit

1996 interim consolidated net earnings were up nearly 50% to FF 723 million compared with FF 489 million for the same period in 1995. This strong performance confirms the recovery of non-life business in France and reflects the earnings contribution of insurance outside France which doubled compared with the same period in 1995.

Profitability for other insurance businesses was satisfactory. Recovery is underway in banking and financial services, the only area where losses remained significant. Provisions booked on banking and financial activities should allow AGF to seize opportunities for disposals or divestments in these business sectors.

Results on internet: <http://www.agf.fr/>


UN REINSURANCE PRIVATE LIMITED  
 RNY REINSURANCE LIMITED  
 NOTICE IS HEREBY GIVEN that the annual meeting of the Scheme Creditors (the "Scheme Creditors") of the above named companies ("the Companies") will be held at the offices of Arrangements of the above named companies ("the Companies") on 25th September 1996 at 11.00 am and their respective creditors, which come into effect on 25th September 1996 at 11.00 am and their respective creditors, which come into effect on 25th September 1996 at 11.00 am and their respective creditors, which come into effect on 25th September 1996 at 11.00 am.

US \$300,000,000  
**L'Assicurazione di Credito**  
 Assicurazione di Credito  
 Subordinated Guaranteed  
 Floating Rate Note due 2002

For the period from September 25, 1995 to March 25, 1997 the rate will be 5.00% per annum. The amount payable on March 25, 1997 will be US \$300,000,000. The interest payment date will be March 25, 1997.

By: The Chase Bank  
 London, New York  
 September 25, 1995

This announcement appears as a matter of record only. August 1996



## Türkiye Garanti Bankası A.Ş.

### US\$150,000,000 Pre-Export Finance

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 NatWest Markets The Sanwa Bank, Limited

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Dresdner Bank Luxembourg S.A.



COMPANIES AND FINANCE: UK

Board to consider five-year plan and identify large savings
Lucas Varsity set to cut costs

By Tim Burt

The board of Lucas Varsity, the automotive and aerospace components manufacturer, is tomorrow expected to consider a five-year business plan involving heavy cost-cutting.

Mr Rice, formerly chairman of Varsity, has already outlined plans for £115m (£179.4m) of savings, although industry analysts believe the cost-cutting could exceed £200m over the next two years.

Further out the new Lucas Varsity chief believes the group will have to face a more fundamental reassessment of prospects.

Shares in Laura Ashley, the fashion clothing and home furnishings group, suffered their biggest one-day setback for more than a year yesterday.

Laura Ashley recovery plan 'right on track'

By Chris Brown-Hume

Shares in Laura Ashley, the fashion clothing and home furnishings group, suffered their biggest one-day setback for more than a year yesterday.

The four-year recovery programme, which aims to position the company for double digit operating margins, was "right on track".

Britton rides weak markets

By Patrick Harverson

Weak demand in its US and UK markets failed to prevent Britton Group, the packaging and plastics manufacturer, from increasing half-year profits.

Turnover from cartons damped end-product prices, meant turnover grew only 10 per cent to £110m.

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Sidlaw completes disposals

By Patrick Harverson

Sidlaw has completed its disposal programme with the £56m (£87.4m) sale of its ASCO oil services division.



Table with columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (p), Current payment (p), Date of payment, Dividends, Total for year, Total last year. Lists various companies like Arrol-Johnston, Ashby (Laura), BCC S, etc.

Financial services advertisements including Union Futures, Berkeley Futures, Market-Eye, Reuters 1000, Knight-Ridder's Futures Market DataKit, and Signal.

Deloitte & Touche Corporate Finance advertisement featuring logos for Tiphook Rail, Robertson Research Holdings Limited, Ericsson, and Hall's Pickles.

SAP Aktiengesellschaft advertisement for 2,256,970 Non-Voting Preference Shares, listing joint global coordinators like Morgan Stanley & Co. and Salomon Brothers Inc.



# Flemings calls for Berisford buy-back

By Jane Martinson

Berisford's largest shareholder is putting pressure on the kitchens and joinery group to buy back its shares and strengthen its management team.

Berisford has lost 40 per cent of its value in two days, following a warning on Monday that problems in its two core businesses would hit this year's profits.

Mr Peter Seabrook, chief investment officer at Robert Fleming, which holds an 8 per cent stake in the company, yesterday told Berisford that a buy-back would "show a lot of confidence".

With the shares having fallen 41p in two days to 105½p such a move would help attract continuing support from investors, he said.

Another institutional investor said that while he

had not lost total faith in the management his fund would be "voting with their feet" by reducing its stake.

In a meeting with Mr Alan Bowkett, Berisford's chief executive, Flemings demanded tighter management control as well as the possibility of a repurchase.

Mr Seabrook said he would like to see a senior manager appointed to support Mr Bowkett and Mr Denis Mul-

hall, Berisford finance director. He said problems in the US, which will hit profits by £2.6m this year, had shown a need for "a firmer management grip".

Welbilt, the US unit bought for £296m at the beginning of 1995, was the subject of upbeat comments as recently as June.

"Overall, the management has not been quite as strong as it should have been," said Mr Seabrook. However,

Flemings, along with other institutions, pulled back from demanding removal of the management team. Several institutions said Mr Bowkett was "probably the best person to put it right".

Mr Kevin Fenelon, investment director at Scottish Amicable, which has a stake of more than 3 per cent, echoed this view, but added that Berisford's management was in the "last chance saloon".

# McKechnie looks for further purchases

By Richard Wolfe

McKechnie, the plastics and metal components group, said acquisitions and an upturn in demand in several important markets would lift its sales this year by about 20 per cent.

It pledged to continue seeking acquisitions to bolt on to its engineered plastics and special engineering divisions after a year dominated by new subsidiaries.

The group also made encouraging noises about signs of a recovery in the UK housing market and improved sales to the car, summer products, electronics and aerospace sectors, after the effects of destocking last year. The upbeat trading statement came alongside the announcement of a flat performance in its underlying businesses in the year to July 31.

McKechnie blamed difficult market conditions for the lack of organic growth, although a series of acquisitions lifted pre-tax profits 11 per cent from £45.3m to £50.3m (£78.5m) on sales up 10 per cent to £284.6m.

# LEX COMMENT Tarmac

"We can't feed all the tigers" was the justification Mr Neville Sims, Tarmac's chief executive, provided last year for the disposal of its housing interests. The message of yesterday's results is that in the current environment it will have difficulty feeding a kitten. Worse than expected markets and a £65m restructuring charge drove it to a £58m pre-tax loss - at the lower end of market forecasts. Management claims these figures obscure the group's underlying potential, following the swap of its housing division for Wimpey's construction arm. Certainly there is nothing in the figures to suggest the deal was misconceived, even if its early effect has been to drive up net debt to nearly 60 per cent of market capitalisation and to dilute earnings. The group should be able to reduce debt levels in the next few years, while profits will start to benefit from annual cost savings of about £25m.

The problem Tarmac faces is whether, given current market conditions, there is any potential for earnings growth over and above these savings. The outlook is sobering. Tarmac's UK businesses are not oriented to the booming consumer sector. Meanwhile, in areas where the group is strong - like road building and the sort of infrastructure projects that fall under the government's private finance initiative - prospects are weak. For investors who anticipated a value-adding asset swap, it is small consolation that Tarmac's woes are shared by many others in the sector.



Neville Sims: annual savings would be about £38m

# Tarmac cuts workforce by more than 1,400

By Andrew Taylor, Construction Correspondent

Tarmac, Britain's biggest construction and building materials group, has cut more than 1,400 jobs from its 28,000 workforce since its £600m (£936m) asset swap with Wimpey in March.

The group, which swapped its UK housebuilding division for Wimpey's contracting and quarrying operations, has closed 34 offices in a swift rationalisation of the merged businesses.

The £65m cost of the

rationalisation programme plunged the group into a £58.3m pre-tax loss in the first six months of this year. This compares with a £15.9m loss at the same stage last year, including a £46m provision following the disposal of its UK brick business.

Mr Neville Sims, chief executive, said annual savings following the merger of the Wimpey businesses would be about £38m, compared with its £20m original forecast.

The shares, which have underperformed the sector for much of this year, rose

3p to 96½p yesterday. Some 700 jobs had already been axed from the construction division, with a further 300 redundancies in the pipeline. Another 400 jobs disappeared from the building materials division.

The Construction Industry Employers Council estimated this week that the sector had lost nearly half a million jobs since 1990.

Mr Sims said rationalisation costs and increased working capital requirements had increased net debt by £163.5m since the end of the year to £511.6m.

## NEWS DIGEST

### Rebels win Malaysia Equity

Shareholder activism in investment trusts which trade at a discount is expected to increase after the three-month battle for control of the \$210m Malaysia Equity Fund ended yesterday with a clear victory for rebel investors.

At an extraordinary general meeting of the fund yesterday, there was overwhelming backing for a proposal to open-end the fund - allowing investors to withdraw their money from the fund, and reducing the discount at which Malaysia Equity Fund trades. Shareholders voted 95 per cent in favour of the proposal, which was put by Peregrine Securities, the investment bank sometimes known as a "vulture fund" which seeks out investment trusts trading at a discount and leads a shareholder revolt.

The EGM also gave 80 per cent support for Peregrine's motion to remove some of the board members linked to Dalwa Asset Management, which manages the investments of Malaysia Equity Fund, and replace them with independent directors.

Nicholas Denton

### Rank criticised over Cobleigh

Mr Andrew Teare, chief executive of Rank Organisation, was criticised yesterday for paying too much to acquire Tom Cobleigh, the independent pub group which floated last November and has 44 managed pubs.

The diversified leisure group yesterday made a cash offer of 240p for each Tom Cobleigh ordinary share, with a loan note alternative, valuing the company at £56.6m (\$148m). Rank is also assuming Tom Cobleigh's £18m of debt.

Mr Teare said the price was "fair" and reflected the future growth of the business and the potential to leverage it through Rank's leisure businesses. The deal would be earnings neutral in the first year to December 1997 and earnings enhancing after that.

Rank, which owns Hard Rock Cafés, was entering the pub restaurant market to fill a gap in its branded food offering and to capitalise on the fast-growing eating out market, said Mr Teare.

Scheherazade Daneshkhu

### Alpha Airports sells US unit

Alpha Airports Group, the airlines services group in which Granada has a 25 per cent stake, is to sell its US flight catering operations to the Flying Food Group for \$10.5m cash.

Flying Food, an independent food services group based in Chicago, will acquire the inventory, while Alpha will retain working capital of about \$40m. Alpha will use the proceeds to reduce borrowings. The US unit reported a pre-tax loss in the year to January 31 1996 of \$5.1m on sales of \$32.2m.

### Siebe plans German buy

Siebe, the international controls and temperature appliances group, is buying the compressed air division of Mannesmann-Demag of Germany for DM148m (£51.7m).

At BZW we have never lost sight of one overriding business principle. Unless we continue to be brighter and better than our competition, we have little future.

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### NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN NIPPON SHENPAN & CO., LTD

NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date September 21, 1996. Furthermore, it has been declared that the shares will be included in the Japanese Stock Exchange with effect from September 25, 1996. Subject to approval of the dividend, a further notice will be published, after receipt of the dividend by the Depository, stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment. Coupon No. 20 will be used for collection of this dividend. CITIBANK, N.A. London September 25, 1996 Depository

### LEGAL NOTICES

PROVIDENCE ACT 1996 SOUTHERN RELIEF SERVICE LIMITED

(In administration by receivers)

NOTICE IS HEREBY GIVEN that the Receiver of the above named company, Southern Relief Service Limited, has been appointed by the court to administer the affairs of the company and to collect and realize the assets of the company and to distribute the proceeds thereof to the creditors of the company in accordance with the provisions of the Insolvency Act 1986. The Receiver's office is situated at 10, Abchurch Lane, London EC4N 3DF. The Receiver's telephone number is 020 7480 1111. The Receiver's fax number is 020 7480 1112.

### ABBAY NATIONAL

£150,000,000 Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 20th December, 1996 has been fixed at 6.125% per annum. The interest accruing for such three month period will be £150,73 per £10,000 Nominal Value and £1,507.34 per £100,000. Notice is given that the interest will be paid on 20th December, 1996 against presentation of Coupon No. 17.

Union Bank of Switzerland London Branch Agent Bank 20th September, 1996

## INVESTMENT BANKING FROM A TO Z

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INTERNATIONAL CAPITAL MARKETS

Treasuries off highs as Fed holds rates

GOVERNMENT BONDS

By Lisa Branstetter in New York and Corinne Middelmann and Samar Iskander in London

US Treasuries surged and then fell back from their highs on news that the Federal Reserve's Open Market Committee had left interest rates unchanged.

Bonds began rising in early afternoon and then moved sharply higher at 2:15pm when the news was announced. The yield on the benchmark 30-year Treasury dipped below 7 per cent on the news, but some 45 minutes later moved back above the psychologically important level.

By late afternoon the long bond was a stronger at 96 1/2 to yield 7.008 per cent. Shorter maturity Treasuries however, managed to hold

on a good portion of their gains, with the two-year note climbing 1/8 to 99 1/2 to yield 6.140 per cent.

The curve that maps the spread between two-year and 30-year Treasuries jumped by eight basis points.

Wall Street economists were divided about whether the Fed would raise the federal funds target rate by 25 basis points or leave it steady.

At mid-morning bonds moved modestly lower on news of a jump in the consumer confidence index since the start of the summer. Reaction to the figures, however, was overshadowed by the market's focus on the FOMC meeting.

The Conference Board said that it had revised its August figure to 113 - its highest level in nearly six years - and that the index was only modestly lower at

111.8 in September. The August figure was originally reported as 109.4.

European government bond markets languished as traders waited nervously for the outcome of the FOMC meeting. Trading ranges in most markets were narrow and volumes low, and where significant price changes did occur, they were mostly driven by mark-ups in the futures markets.

"No investor flows were backing the rally," said Mr. Graham McDevitt, a bond strategist at Paribas.

Italian government bonds had the most volatile day among European markets, weakening in the morning on stronger than expected consumer price data released after the close of the market late Monday by five Italian cities.

However, mounting hopes that the government could push through a convincing 1997 budget package helped the market recoup its losses during the afternoon. Traders also cited hopes that further inflation data would show that Monday's figures were an aberration.

"If the government comes up with the goods on the 1997 budget and the Bank of Italy are impressed enough, it won't be too long before we should expect to see rate cuts entering back into the equation again," said Mr. David Brown, chief international economist at Bear Stearns.

The BTP contract on Liffe rose by 0.46 to settle at 119.17, before reaching an all-time high of 119.34 in after-hours trading.

UK gilts traded in a very narrow range, ending the

day flat or slightly higher. Liffe's December long gilt future settled at 107 1/2, up 1/8.

In the cash market, the 10-year gilt was 1/8 higher at 97 1/2, its yield spread over the equivalent bund 3 basis points wider at 180 points. This spread is now some 15 points wider than at the beginning of the month.

"Gilts have not only underperformed bunds, but all European markets in recent weeks," said Mr. Andrew Roberts, gilt analyst at UBS. "Yield curves in Europe have remained flat, but gilts are not part of it."

Mr. Roberts also said "economic fundamentals are against the gilt market", with high spending growth and consumer price inflation constantly overshooting the Bank of England's 2.5 per cent target. "Only an end to the convergence process

could help gilts, by attracting funds out of the high-yielding markets", he said.

Swedish government debt ended mostly unchanged, after rising in early trading on a bullish central bank report on inflation, while the krona firmed to SKr4.952 against the D-Mark, from SKr4.961 on Monday.

Six-month and nine-year yields closed flat at 4.78 per cent and 7.85 per cent respectively, despite a 10 basis point cut in the repo rate to 5.05 per cent.

Spanish bonds ended little changed in quiet trading, with the December bond future rising 0.12 to 105.38 on moderate volume.

Bonds opened higher, but slipped back when the Bank of Spain kept its key interest rate at 7.25 per cent.

Mediterranean borrowers win tighter terms

By Corinne Middelmann in London and Louise Lucas in Hong Kong

Syndicated loans around the Mediterranean have been attracting particular attention this week with a \$200m seven-year loan to Israel providing the main talking point. The facility will pay a margin of 25 basis points over Libor for the first five years, rising to 30 points for the remainder.

Israel's borrowing costs in the syndicated loans market have fallen sharply in recent years, reflecting a general decline in interest margins in the market and its own improving credit picture.

Three years ago, Israel raised funds at an all-in cost of 120 basis points over Libor, 18 months ago it paid 55 basis points, and the all-in cost on the latest facility has fallen to just under 35 basis points, a banker said.

The pricing looks aggressive, said a banker outside the lead consortium. The pricing is significantly tighter than on recent seven-year deals for other Middle Eastern borrowers, including Tunisia's \$150m loan which was signed on Monday and a \$500m transaction for Oman.

Israel's lower margin was justified by its strong credit ratings (A- from Standard & Poor's) and A3 from Moody's, according to some observers and its healthy economic fundamentals.

The facility is being arranged by a consortium led by NatWest Markets. Other members are Bank of Montreal, Banque Paribas de Paris, Bayerische Landesbank and DKB. A small group of co-arrangers will be organised before the deal is launched into general syndication early next week.

A planned \$250m five-year facility for Greece's Public Power Corporation has been the other focus of attention. Fierce bidding for the mandate has been accompanied by talk that the margin could be as low as 35 basis points - 10 basis points below that on the Hellenic Republic's most recent loan.

Elsewhere, Moody's decision to review Pakistan's rating for possible downgrade has cast a shadow over the syndication of a \$100m one-year loan for the Pakistan State Oil Company.

Arranger ANZ said Moody's announcement late on Monday had not affected the transaction as yet, but some bankers said it might make some potential lenders take a closer look at the deal, which offers an all-in yield of 122.5 basis points over Libor.

Kerry Properties, the recently spun-off unit of Malaysia's Kuala Lumpur, yesterday secured a HK\$4.5bn (US\$517m) five-year loan from 21 international banks.

Kerry, which will use the proceeds for general corporate requirements, had originally sought HK\$3.5bn, but the facility was increased on strong demand from banks.

The loan is in two tranches - one denominated in Hong Kong dollars, carrying an interest margin of 0.75 per cent, and the other in US dollars, at 0.70 per cent. Book-runners to yesterday's loan facility were HSBC Investment Bank Asia and Chase Manhattan Asia.

The two banks were also responsible for pulling together Hong Kong's largest group of co-arrangers, the group of co-arrangers will be organised before the deal is launched into general syndication early next week.

Crediop issues seven-year FRNs to raise DM500m

INTERNATIONAL BONDS By Corinne Middelmann

As the bond markets' tense vigil for the outcome of the Federal Reserve's Open Market Committee meeting continued, activity in the eurobond market dried to a trickle, with only a handful of new issues surfacing yesterday.

The largest deal of the day was a DM500m floating-rate note offering for Crediop, the Italian financial institution that lends to local authorities. Crediop's credit rating was upgraded by Moody's to Aa3 in July, making it one of the few Italian issuers with the same rating as the Libor.

Moreover, forthcoming redemptions of D-Mark floating-rate paper are expected to provide good support for

the transaction, said a syndicate manager at Paribas, joint book-runner with HSBC Trinkaus. "More than DM1bn of floating-rate notes are maturing in September and October, and we hope this deal will benefit from some reinvestment demand," he said.

He reported demand from banks in the Benelux region and Italy, as well as money market funds in the UK and France, in spite of the deal's relatively tight pricing. At the re-offer price, the notes paid a spread of 5.7 basis points over Libor, which widened to full fees - 9 basis points over Libor - in the course of the day, in line with Crediop's dollar-denominated FRNs.

In the sterling sector, Yorkshire Building Society issued \$200m of five-year floating-rate notes, increased from the initial launch size of \$150m due to strong demand, an official at lead arranger Kleinwort Benson said. While it is only the 10th largest UK building society in terms of assets, it ranks third in UBS's relative creditworthiness league table of building societies, after the Halifax and Northern Rock, both of which are due to convert to banks next year. Most of the paper went to UK corporates and financial institutions, he said.

In France, Merrill Lynch increased a FRN issue of 10-year bonds, launched in May at a spread of 61 basis points, by another €71.5m. Yielding only 43 basis points over French government bonds, The deal's strong

spread performance, which had seen the differential tighten to as little as 38 basis points, lent good support to the new tranche, an official at Banque Paribas, one of the joint leads, said.

Also in the French franc sector, dealers are awaiting the next foray by Cedes, the government entity set up to

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Includes entries for US Dollar, Commercial Bank of Korea, Credop Overseas Bank, Federal Nat Mkt Assoc, etc.

manage the country's accumulated social security debts. It is expected to issue up to FF20bn - possibly in two tranches of differing maturities - as early as this week.

In the emerging markets, the Philippine 30-year bond, which on Monday had tightened from its launch

spread of 225 basis points to 220 basis points, continued to trade well and closed at a spread of 218 basis points over Treasuries. The rest of the sector was muted by the FOMC meeting, but dealers are looking to the forthcoming D-Mark issues for Colombia and the Czech Republic's Komercni Banka.

spread of 225 basis points to 220 basis points, continued to trade well and closed at a spread of 218 basis points over Treasuries. The rest of the sector was muted by the FOMC meeting, but dealers are looking to the forthcoming D-Mark issues for Colombia and the Czech Republic's Komercni Banka.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Ref. Date, Price, Day's change, Yield, Week ago, Month ago. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, ECU (French Gov).

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table with columns: Strike Price, Nov, Dec, Jan, Mar, May, Jul, Sep, Dec. Includes CALLS and PUTS.

ITALY

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LFFE) Lit 200m 100ths of 100%

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LFFE) Lit 200m 100ths of 100%

Table with columns: Strike Price, Dec, Mar, Jun, Sep. Includes CALLS and PUTS.

SPAIN

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

NOTIONAL SPANISH BOND FUTURES (MEFF)

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

UK

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Sep, Dec, Mar, Jun, Sep.

NOTIONAL UK GILT FUTURES (LFFE) £50,000 32nds of 100%

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Sep, Dec, Mar, Jun, Sep.

LONG TERM FRENCH BOND OPTIONS (MATIF) FF50,000

Table with columns: Strike Price, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes CALLS and PUTS.

FRANCE

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

NOTIONAL FRENCH BOND FUTURES (MATIF) FF50,000

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

LONG TERM FRENCH BOND OPTIONS (MATIF)

Table with columns: Strike Price, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes CALLS and PUTS.

GERMANY

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

NOTIONAL GERMAN BOND FUTURES (LFFE) DM250,000 100ths of 100%

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Includes Dec, Mar, Jun, Sep.

UK GILTS PRICES

Table with columns: Note, Yield, Price, etc. Includes Short, Medium, Long term gilts.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Price Index, UK Date, The Day's % Change, Mon Sep 23, Accrued Interest, 3rd Oct, 5th Oct, 7th Oct, 9th Oct, 11th Oct, 13th Oct, 15th Oct, 17th Oct, 19th Oct, 21st Oct, 23rd Oct, 25th Oct, 27th Oct, 29th Oct, 31st Oct. Includes 1 Up to 5 years (22), 1 Up to 10 years (20), 1 Over 15 years (6), 4 Intermediates (6), 1 All stocks (6).

FT FIXED INTEREST INDICES

Table with columns: Govt. Secs. (UK), Govt. Secs. (EU), 5-day average. Includes 113.13, 113.15, 113.11, 113.14, 113.16, 113.23, 110.74.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Ctg. Yield. Includes US, DOLLAR STRAIGHTS, SWISS FRANC STRAIGHTS, OTHER STRAIGHTS.

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Handwritten text in Arabic script: "مكتبة الصلح"



CURRENCIES AND MONEY

FOMC leaves US interest rates unchanged

MARKETS REPORT By Richard Adams

The Federal Reserve's monetary policy committee yesterday left US interest rates unchanged, marking a mild surprise to the markets. The decision suggested the Federal Open Markets Committee, which is responsible for setting interest rate policy, was not convinced that signs of inflationary pressure in the US economy warranted tightening.

With the currency markets in Europe closing before the FOMC decision, trading was generally light and within narrow ranges for most currencies, as the market awaited the interest rate news from the US. The announcement of the UK's buoyant current account and growth figures was followed by sterling making small gains against the dollar and the D-Mark.

The pound closed against the dollar at \$1.5569 by end of trading in London, up slightly from \$1.5569 the previous day. Against the D-Mark, sterling finished at DM2.3575, up from DM2.3562. The French franc continued its bullish trend against the D-Mark, climbing to FF4.388 from FF4.385. The D-Mark continued to trade in a narrow band against other European currencies. But it weakened slightly against the yen, to Y72.82 compared with Y72.82.

The Swedish krona hit a recent high against the D-Mark in intra-day trading at SKR4.35, after yet another cut in the Swedish central bank's repo rate. The krona finished the day at SKR4.351, up from SKR4.35. The Italian lira was stable at L1.060. But Italian government debt markets rose strongly on positive inflation data and growing confidence in the government's ability to pass its 1997 budget through parliament. The benchmark December government bond futures contract rose to a contract high of 119.30, slipping back to a close of 119.15.

Britain recorded its largest current account surplus for nine years in the second quarter of 1996, and its annual current account data was good news for the British economy and for sterling. The lack of a base rate cut should help sterling - it seems pretty unlikely we'll see any more base rate cuts for a while, he said. Official interest rates appeared to have been left unchanged at 5.75 per cent after Monday's monetary policy meeting between Mr Kenneth Clarke, the chancellor, and the Bank of England.

Mr Romano Prodi, Italy's prime minister, said Italy would face economic ruin if it failed to join Euro. "There can no longer be a situation where some arrive first and others later, but there will be a large number of countries that enter right away," Mr Prodi said. "Not being among these countries means economic ruin for Italy," he said. Mr Prodi said Italy's 1997 budget, due to be presented on Friday, would help Italy clinch a place in Euro. For the latest market updates, ring FT Cityline on +44 990 206900 To subscribe, call +44 171 673 4378

Table with 3 columns: Item, Last, Prev. close. Includes US 10yr, US 30yr, UK 10yr, UK 30yr.

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POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Sep 24, Closing, Change, Bid/offer, Day's bid, Day's ask, One month, Three months, One year, Bank of England.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Sep 24, Closing, Change, Bid/offer, Day's bid, Day's ask, One month, Three months, One year, JP Morgan.

CROSS RATES AND DERIVATIVES

Table with columns: Country, Bid, Offer, Change, High, Low, Est. vol, Open int.

UK INTEREST RATES

Table with columns: Sep 24, Over-night, 7 days, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Bid, Offer, Change, High, Low, Est. vol, Open int.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Bid, Offer, Change, High, Low, Est. vol, Open int.

STERLING FUTURES (GBP) 250,000 per £1

Table with columns: Dec, Mar, Jun, Open, Last, Change, High, Low, Est. vol, Open int.

EUROBANK OPTIONS (LFF) DM1m points of 100%

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EXCHANGE CROSS RATES

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COMMODITIES AND AGRICULTURE

Second biggest producer forecasts continued growth in lead demand

By Kenneth Gooding, Mining Correspondent
Demand for lead, often mistakenly considered a dying metal, would continue to grow at a reasonable rate even without the new market promised by electric vehicles, said Mr Helmut Stokiek, chairman of Metaleurop, the world's second biggest producer of the metal, yesterday.

He pointed out that lead demand had grown by 22 per cent to 5.4m tonnes between 1985 and 1995 and predicted it would show a similar rise in the next ten years. Although the metal had been under attack for reducing intelligence levels in children and for poisoning workers so that the use of lead in paint and petrol had virtually been eliminated, there was no viable substitute for the lead-acid battery, said Mr Stokiek.

Batteries now accounted for 70 per cent of lead usage. The technology existed for substitutes but they were not economic. There would be no practical alternative to the lead-acid battery for at least another 12 years, he insisted at a presentation to the Association of Mining Analysts in London.

If electric cars succeeded in taking even a small share of the market, demand for lead would show much more substantial growth because more and bigger batteries would be needed. Metaleurop, which last year produced 380,000 tonnes of lead, has recently replaced one of its lead smelters, at Nordenham in Germany, with a new plant, costing FF290m (US\$57m), using unique technology that aims to reduce the break-even level by 20 per cent. However, the smelter was shut in August so that technical

problems could be dealt with. Consequently, said Mr Stokiek, instead of producing the scheduled 70 per cent of Preussag of Germany, which now owns 26 per cent following the sale last year of a 15 per cent stake to Glencore, the Switzerland-based trading group, Metaleurop is quoted on the Paris bourse.

Mr Stokiek said that, now that the company had improved its production plants, it needed a financial reconstruction and would be raising new equity capital soon. He said 1995-96 earnings were likely to be below the half year attributable total of FF22m because of the smaller problems. Next financial year, depending on metal prices and exchange rates, the company could produce profits between FF60m and FF200m.

of its 90,000 tonnes annual capacity this year, it would produce only 65 per cent. He added, however: "We now have good reason to believe we have solved some of the major problems. The smelter should be producing at 100 per cent of capacity during Metaleurop's next financial year - starting in November - and average about 80 per cent of capacity over the 12 months."

Metaleurop is also the world's seventh biggest zinc producer, with an annual output of 245,000 tonnes. Demand for zinc had risen by 32 per cent in the past ten years but, although the outlook was for a further substantial rise in the next decade, Mr Stokiek said it was difficult to be precise. The main problem with forecasting zinc demand was judging whether markets in the Far East, which at present use very little galvanised steel, would switch to this corrosion-resistant material. Some 48 per cent of zinc is used for galvanising. Looking at the short-term outlook, Mr Stokiek suggested that London Metal Exchange stocks of zinc had fallen close to a level - between 450,000 and 500,000 tonnes - that would trigger a price rise. Metaleurop was formed in 1989 by a merger between Penarroya of France and the non-ferrous metals division

Indian spice sales set to beat targets

Exports are doing well although the country's pepper prices are much higher than those of its major competitors, writes Kunal Bose

The Indian Spice Board is confident that the country's exports during the year ending March 31, 1997 will exceed target both in terms of volume and value by a wide margin. In the first four months of the current season, up to the end of July, India, the world's biggest producer and exporter of spices, had shipped 17,025 tonnes fulfilling 36 per cent of the 1996-97 target of 186,800 tonnes.

According to Mr V. Jayashankar, chairman of the board, "More than 80 per cent of India's export shipments take place in the last five months of the year. The export income of Rs3.1bn (US\$87.33m) till July end amounted to 38 per cent of the current year's target of Rs3.24bn. This has given us

the confidence that the export this year will once again exceed the target". Last year, India earned Rs7.86bn from exports of 202,197 tonnes of spices, beating the targets of Rs8.38bn and 170,000 tonnes. An official at the All India Spices Exporters Forum said even though it was feared that the strong rise in the prices of pepper in the local market would affect exports, India shipped 12,000 tonnes of the spice in the first four months of the season at a unit value of Rs75.65 a kilogram, compared with Rs69.22 a kilogram in the corresponding period of 1995-96. Strong European demand for pepper has helped the exporters.

The shippers do not feel comfortable, however, about Indian pepper prices being much higher than those of Indonesia and Brazil, the second and the third largest producers. "The foreign buyers keep coming back to us because of the intrinsic quality of Indian pepper," said the AISEP official. "Many of them also have a long-standing business relationship with us. But if India remains the costliest origin for pepper, then in the long run we will lose a lot of custom."

Speculation has fuelled the Indian pepper price rise. Indian traders have become excessively bullish in response to news that the Indonesian crop has been hit by excess rain, board officials warn. Brazil's production has been hit by disease and Malaysia is harvesting a smaller crop as more and more people leave

the rural areas to work in industry. It is too early to make a firm estimate of the Indian crop as harvesting does not start till December. In the meantime, the quick wilt disease has hit the crop in the Wayanad district of Kerala, a state in the south of India. The Indian pepper crop generally varies from 60,000 tonnes to 85,000 tonnes.

India, which has 49 per cent of 374,000 hectares under pepper world-wide and which accounts for less than 28 per cent of production, could lend stability to the trade by raising its productivity, which is the poorest among all producing countries. But the principal reason for poor productivity is that Indian pepper is grown as an intercrop with an average plant density of 580

vines to the hectare, compared with 5,000 in Malaysia. According to the Indian Pepper and Spices Trade Association, there will be no room for unbridled speculation once the proposed international pepper exchange starts operating at Kochi early next year.

India is also recording strong growth in exports of chillies, ginger, turmeric, coriander, cummin, fennel and cardamom (large). And the country has started scoring handsome gains in the export of value-added items like spice oils, powders and oleoresins. The board's campaign to boost value addition has gained momentum with major international groups like McCormick of the US and Burns Philp of Australia creating production facilities in India.

Report stresses intensive farming's hidden costs

By Geoff Tansey

The cost of supporting British agriculture during the next 12 months "will actually be very much higher" than the £2.9bn planned public expenditure for UK-administered schemes under the European Union's Common Agricultural Policy in 1995-97, argues the Soil Association in a paper launching a project on "Counting the Cost of Industrial Agriculture". "The new project will identify and quantify previously hidden costs of intensive farming," says Mr Patrick Holden, director of the association, which celebrates its 50th anniversary this year. "Inevitably, the current political focus is upon the huge cost to the taxpayer of BSE [bovine spongiform encephalopathy or 'mad cow disease'] - an estimated

£1.2bn in 1996-97. But there are also many other hidden costs lurking in the wings - pesticides and nitrates in drinking water, for example, costing the taxpayer and water consumers almost £150m per year on top of an initial investment in water treatment technology of over £1bn by the privatised water companies," he says. Much more detailed work is needed on these "agricultural externalities" believes Dr Mark Redman of the Centre for Land-Based Studies, Bournemouth University who wrote the paper. Such an externality, or by-product of farming methods, is "unpriced within the economy of the farming system that causes it, but none the less incurs a cost for someone (or something) else by reducing their profit or welfare," he says.

The association is the major promoter of organic farming in Britain and certifies over 70 per cent of organic produce in the UK. The new project is also supported by Compassion in World Farming, Council for the Protection of Rural England, Friends of the Earth, The National Trust, Royal Society for the Protection of Birds, The Wildlife Trusts and World Wide Fund for Nature (WWF). Strong support for it was voiced by Britain's most famous organic farmer, the Prince of Wales, in a speech in London to celebrate the Association's Anniversary last week. He blamed BSE on intensive farming methods that recycled animal proteins as feedstuffs. However, he did not blame the farmers themselves for farming the way they did as they had simply responded to the signals

given to them by agricultural policy makers. "For the last 50 years we have given our farmers a remarkably narrow set of goals, and accompanying incentives to help them get there: economic performance without environmental accountability; maximum production without consideration for food quality and health; intensification without regard for animal welfare; specialisation without consideration of the maintenance of biological and cultural diversity," said the Prince. Changes to a less-intensive, but not necessarily organic, approach, require a reformed CAP, which he believed was more possible than British expert and official wisdom suggested. He has held a couple of consultations about this at Sandringham with the help of the Agricultural Reform

Group and these will be continued in Brussels in a conference of farmers and environmentalists called "The Ground We Share" next month. Both the environmental and agricultural commissioners are scheduled to speak at this meeting. He cautioned about the potential impact of genetic engineering and called for a Public Biotechnology Commission "to provide a forum for discussion of the whole spectrum of possible effects". After 11 years of farming organically on his Highgrove estate this is now profitable. His farm is one of 800 registered organic producers in the UK. The total UK organic area is nearly 60,000 hectares, of which some 23,000 is in conversion. So far this year, there has been a 12 per cent increase in acreage registered with the Soil Association and a 20 per cent increase in the area under

conversion. The association is operating a help line for the Ministry of Agriculture - the Organic Conversion Information Service - which is getting a higher than expected 40 calls per week. Mintal reported last October that the organic market had doubled in the UK from 1990 to 1994. The direct marketing of organic produce to consumers also doubled last year, to around 250 farm shops and box schemes, reaching an estimated 50,000 households. UK organic production is still tiny, however, with an expected 1 per cent of the area farmed expected by the year 2000, compared with at least 10 per cent in Sweden, Denmark and Germany. Industrial Agriculture: Counting the Costs: Available from the Soil Association, 36 Colston Street, Bristol BS1 3SE. Tel: 0117 929 0661, Fax: 0117 525 5204.

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Copper, Lead, Nickel, Zinc, Tin), price change, high, low, and volume. Includes sub-sections for LONDON METAL EXCHANGE and PLATINUM NYMEX.

Precious Metals continued

Table for Precious Metals (Gold, Silver, Platinum) with columns for price change, high, low, and volume.

GRAINS AND OIL SEEDS

Table for Grains and Oil Seeds (Wheat, Maize, Soybeans) with columns for price change, high, low, and volume.

SOFTS

Table for Softs (Cocoa, Coffee, Sugar) with columns for price change, high, low, and volume.

MEAT AND LIVESTOCK

Table for Meat and Livestock (Cattle, Hogs, Poultry) with columns for price change, high, low, and volume.

ENERGY

Table for Energy (Crude Oil, Heating Oil, Gas Oil) with columns for price change, high, low, and volume.

PRECIOUS METALS

Table for Precious Metals (Gold, Silver) with columns for price change, high, low, and volume.

FUTURES DATA

Table for Futures Data (Mini Metals) with columns for price change, high, low, and volume.

VOLUME DATA

Table for Volume Data (Open Interest and Volume) with columns for price change, high, low, and volume.

INDICES

Table for Indices (FTSE 100, Nikkei, DAX) with columns for price change, high, low, and volume.

JOTTER PAD

Table for Jotter Pad (LIVE CATTLE, LIVE HOGS, PORK BELLIES) with columns for price change, high, low, and volume.

CROSSWORD

Crossword puzzle grid with clues for Across and Down.

LONDON TRADE OPTIONS

Table for London Trade Options (Aluminum, Copper, Silver) with columns for price change, high, low, and volume.

LONDON SPOT MARKETS

Table for London Spot Markets (Crude Oil, Gas Oil, Natural Gas) with columns for price change, high, low, and volume.

PRECIOUS METALS

Table for Precious Metals (Gold, Silver) with columns for price change, high, low, and volume.

UNLEADED GASOLINE

Table for Unleaded Gasoline with columns for price change, high, low, and volume.

MINOR METALS

Table for Minor Metals (Cadmium, Cobalt, Manganese) with columns for price change, high, low, and volume.

INDICES

Table for Indices (FTSE 100, Nikkei, DAX) with columns for price change, high, low, and volume.

INDICES

Table for Indices (FTSE 100, Nikkei, DAX) with columns for price change, high, low, and volume.

DOWN

- 1 Do better than exhausted (6)
2 Organiser of deliveries for the German fighting in the centre (5)
3 Ill-considered outbreak has collapsed after resistance (4)
5 Was forced to land fish (7)







Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4976 for more details.

Main table containing financial data for various funds and insurances, including columns for fund names, prices, and performance metrics.

OFFSHORE INSURANCES

Table listing offshore insurance products, including company names, policy details, and contact information.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Sep 25 / Oct), Germany (Sep 25 / Oct), and Italy (Sep 25 / Oct).

Table of stock market data for Europe, including Belgium (Sep 25 / Oct), Denmark (Sep 25 / Oct), and Finland (Sep 25 / Oct).

Table of stock market data for Europe, including France (Sep 25 / Oct), Greece (Sep 25 / Oct), and Ireland (Sep 25 / Oct).

Table of stock market data for Europe, including Netherlands (Sep 25 / Oct), Norway (Sep 25 / Oct), and Portugal (Sep 25 / Oct).

Table of stock market data for Europe, including Spain (Sep 25 / Oct), Sweden (Sep 25 / Oct), and Switzerland (Sep 25 / Oct).

Table of stock market data for Europe, including Turkey (Sep 25 / Oct), UK (Sep 25 / Oct), and New Zealand (Sep 25 / Oct).

Table of stock market data for Europe, including South Africa (Sep 25 / Oct), Australia (Sep 25 / Oct), and Japan (Sep 25 / Oct).

Table of stock market data for Europe, including Korea (Sep 25 / Oct), Taiwan (Sep 25 / Oct), and Hong Kong (Sep 25 / Oct).

Table of stock market data for Europe, including India (Sep 25 / Oct), Indonesia (Sep 25 / Oct), and Singapore (Sep 25 / Oct).

Table of stock market data for Europe, including Malaysia (Sep 25 / Oct), Philippines (Sep 25 / Oct), and Thailand (Sep 25 / Oct).

Table of stock market data for Europe, including Greece (Sep 25 / Oct), Ireland (Sep 25 / Oct), and Netherlands (Sep 25 / Oct).

Table of stock market data for Europe, including Norway (Sep 25 / Oct), Portugal (Sep 25 / Oct), and Spain (Sep 25 / Oct).

Table of stock market data for Europe, including Sweden (Sep 25 / Oct), Switzerland (Sep 25 / Oct), and Turkey (Sep 25 / Oct).

Table of stock market data for Europe, including UK (Sep 25 / Oct), New Zealand (Sep 25 / Oct), and South Africa (Sep 25 / Oct).

Table of stock market data for Europe, including Australia (Sep 25 / Oct), Japan (Sep 25 / Oct), and Korea (Sep 25 / Oct).

Table of stock market data for Europe, including Taiwan (Sep 25 / Oct), Hong Kong (Sep 25 / Oct), and India (Sep 25 / Oct).

Table of stock market data for Europe, including Indonesia (Sep 25 / Oct), Singapore (Sep 25 / Oct), and Malaysia (Sep 25 / Oct).

Table of stock market data for Europe, including Philippines (Sep 25 / Oct), Thailand (Sep 25 / Oct), and Vietnam (Sep 25 / Oct).

Table of stock market data for Europe, including Cambodia (Sep 25 / Oct), Laos (Sep 25 / Oct), and Myanmar (Sep 25 / Oct).

Table of stock market data for Europe, including Brunei (Sep 25 / Oct), Timor (Sep 25 / Oct), and Papua New Guinea (Sep 25 / Oct).

Table of stock market data for Europe, including New Zealand (Sep 25 / Oct), South Africa (Sep 25 / Oct), and Australia (Sep 25 / Oct).

Table of stock market data for Europe, including Japan (Sep 25 / Oct), Korea (Sep 25 / Oct), and Taiwan (Sep 25 / Oct).

Table of stock market data for Europe, including Hong Kong (Sep 25 / Oct), India (Sep 25 / Oct), and Indonesia (Sep 25 / Oct).

Table of stock market data for Europe, including Singapore (Sep 25 / Oct), Malaysia (Sep 25 / Oct), and Philippines (Sep 25 / Oct).

Table of stock market data for Europe, including Thailand (Sep 25 / Oct), Vietnam (Sep 25 / Oct), and Cambodia (Sep 25 / Oct).

Table of stock market data for Europe, including Laos (Sep 25 / Oct), Myanmar (Sep 25 / Oct), and Brunei (Sep 25 / Oct).

Table of stock market data for Europe, including Timor (Sep 25 / Oct), Papua New Guinea (Sep 25 / Oct), and Solomon Islands (Sep 25 / Oct).

Table of stock market data for Europe, including Vanuatu (Sep 25 / Oct), Tonga (Sep 25 / Oct), and Samoa (Sep 25 / Oct).

Table of stock market data for Europe, including Tokelau (Sep 25 / Oct), Niue (Sep 25 / Oct), and Cook Islands (Sep 25 / Oct).

Table of stock market data for Europe, including Christmas Island (Sep 25 / Oct), Norfolk Island (Sep 25 / Oct), and Phoenix Islands (Sep 25 / Oct).

Table of stock market data for Europe, including Kiribati (Sep 25 / Oct), Tuvalu (Sep 25 / Oct), and Wallis & Futuna (Sep 25 / Oct).

Table of stock market data for Europe, including French Polynesia (Sep 25 / Oct), New Caledonia (Sep 25 / Oct), and Wallis & Futuna (Sep 25 / Oct).

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Rockwell Automation is leading technological innovation with more than 500,000 products for a broad spectrum of industries. Rockwell logo.

INDICES

Table of stock market indices for various regions, including Argentina, Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Indonesia, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, USA, Vietnam, and Wallis & Futuna.

INDEX FUTURES

Table of stock market index futures, including S&P 500, Nikkei, and others.

US INDICES

Table of US stock market indices, including Dow Jones, S&P 500, and others.

NEW YORK ACTIVE STOCKS & TRADING ACTIVITY

Table of New York active stocks and trading activity, including volume, price changes, and market status.

IN TOKYO - MOST ACTIVE STOCKS

Table of most active stocks in Tokyo, including company names, prices, and volume.

AFRICA

Table of stock market data for Africa, including South Africa and other regional markets.

NORTH AMERICA

Table of stock market data for North America, including Canada and the USA.

EUROPE

Table of stock market data for Europe, including Germany, France, and other regional markets.

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table with 2 columns: Company Name, Price/Value. Includes entries like Diageo, Heineken, etc.

BANKS, MERCHANT

Table with 2 columns: Company Name, Price/Value. Includes entries like HSBC, Citigroup, etc.

BANKS, RETAIL

Table with 2 columns: Company Name, Price/Value. Includes entries like Royal Bank of Scotland, etc.

BREWERS, PUBS & REST

Table with 2 columns: Company Name, Price/Value. Includes entries like Carlsberg, Heineken, etc.

BUILDING & CONSTRUCTION

Table with 2 columns: Company Name, Price/Value. Includes entries like Bovis Lend Lease, etc.

BUILDING MATS. & MERCHANTS

Table with 2 columns: Company Name, Price/Value. Includes entries like Bunnings, etc.

CHEMICALS

Table with 2 columns: Company Name, Price/Value. Includes entries like ICI, etc.

CHEMICALS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like DuPont, etc.

DISTRIBUTORS

Table with 2 columns: Company Name, Price/Value. Includes entries like Asda, etc.

DIVERSIFIED INDUSTRIALS

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

ELECTRICITY

Table with 2 columns: Company Name, Price/Value. Includes entries like British Energy, etc.

ELECTRONIC & ELECTRICAL EQPT

Table with 2 columns: Company Name, Price/Value. Includes entries like Agilent, etc.

ENGINEERING, VEHICLES

Table with 2 columns: Company Name, Price/Value. Includes entries like Jaguar, etc.

EXTRACTIVE INDUSTRIES

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Agilent, etc.

ENGINEERING

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ENGINEERING, VEHICLES

Table with 2 columns: Company Name, Price/Value. Includes entries like Jaguar, etc.

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

FOOD PRODUCERS

Table with 2 columns: Company Name, Price/Value. Includes entries like Unilever, etc.

FOOD PRODUCERS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Unilever, etc.

GAS DISTRIBUTION

Table with 2 columns: Company Name, Price/Value. Includes entries like British Gas, etc.

HEALTH CARE

Table with 2 columns: Company Name, Price/Value. Includes entries like Glaxo, etc.

HOUSEHOLD GOODS

Table with 2 columns: Company Name, Price/Value. Includes entries like Bunnings, etc.

HOUSEHOLD GOODS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Bunnings, etc.

INSURANCE

Table with 2 columns: Company Name, Price/Value. Includes entries like Aviva, etc.

INVESTMENT TRUSTS

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

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INVESTMENT TRUSTS

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INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

Oracle advertisement featuring a mobile phone icon and the text: 'In a word, ORACLE. The authority on a complete solution to effective company car finance and management. 0800 269895. For contract hire and vehicle management. ACL. A Standard Chartered Group company. HEAD OFFICE: 24-26 Newport Road, Cardiff CF2 1SR. Fax: 01222 498729.'

ENGINEERING - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Agilent, etc.

ENGINEERING, VEHICLES

Table with 2 columns: Company Name, Price/Value. Includes entries like Jaguar, etc.

EXTRACTIVE INDUSTRIES

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

FOOD PRODUCERS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Unilever, etc.

GAS DISTRIBUTION

Table with 2 columns: Company Name, Price/Value. Includes entries like British Gas, etc.

HEALTH CARE

Table with 2 columns: Company Name, Price/Value. Includes entries like Glaxo, etc.

HOUSEHOLD GOODS

Table with 2 columns: Company Name, Price/Value. Includes entries like Bunnings, etc.

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LONDON SHARE SERVICE

RV TRUSTS SPLIT CAPITAL - Cont.

Table listing RV Trusts with columns for Name, Price, and Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and Change.

MEDIA

Table listing media companies with columns for Name, Price, and Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and Change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for Name, Price, and Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies (continued).

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and Change.

PROPERTY

Table listing property companies with columns for Name, Price, and Change.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retailers and food companies with columns for Name, Price, and Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and Change.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and Change.

WATER

Table listing water companies with columns for Name, Price, and Change.

WATER - Cont.

Table listing water companies (continued).

AIM - Cont.

Table listing AIM companies (continued).

AMERICANS

Table listing American companies with columns for Name, Price, and Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and Change.

Advertisement for Haydock Motorway Network relocation, featuring contact information and a logo.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service containing various notices and information for investors.



LONDON STOCK EXCHANGE

Equities uncertain ahead of US rate news

MARKET REPORT
By Steve Thompson,
UK Stock Market Editor

The "will they, won't they"
conundrum over the chances of a
rise in US interest rates kept
European markets on edge yester-
day and was one of the main
restraining factors behind Lon-
don's poor showing.

The UK market's main indices
were all under pressure through-
out the day, with dealers and
institutions tending to hold back
from buying until there was hard
news on the next direction for US
interest rates.

from Wall Street which, along
with most European markets,
traded uncertainly ahead of news
from the Fed meeting.

ing pre-emptive action against
inflation. A 25 basis points rise,
in contrast, would be seen as just
right, with the market respond-
ing accordingly.

"we'll rally from here," he said.
The day started well in Lon-
don, with shares moving ahead
before the day's economic news
was published. Dealers said the
market took the details on the
balance of payments and gross
domestic product in its stride but
then started to lose heart.

Senior
seen as
TI target

By Joel Gibazo, Peter John
and Lisa Wood

Senior Engineering, the
specialist tubing and power
equipment manufacturer, was
one of the day's main
talking points as the shares
advanced 4 to 109 1/2p, making
them the third best per-
former in the FT-SE Mid 250
index.

Some market specialists
attributed the advance to a
shortage of stock. However,
others pointed to the return
of bid talk around the group.

One story doing the
rounds suggested specialist
engineering and aerospace
company TI Group was pre-
paring to launch a bid for
Senior Engineering. The talk
suggested TI could pay for
the acquisition through a
rights issue.

TI is said to be particu-
larly interested in Flexonics,
Senior's automotive and
industrial tubing subsidiary
acquired in 1992. Senior's
interim results, published
earlier this month, showed
that the division was a sub-
stantial contributor to first
half profits of £36.2m.

However, there were those
that suggested TI may sim-
ply be interested in acquir-
ing the Flexonics division.
One analyst suggested that
"TI may wish to merge Flex-
onics with its Bundy busi-
ness (TI's tubing division)".

Last month, TI acquired a
Brazilian refrigeration com-
ponents business in a bid to
strengthen the Bundy sub-
sidiary.

Shares in TI Group, a
steady riser for most of last
week, eased 6 1/2 to 570 1/2p.

Underlying nervousness
over the valuation of the
banking sector - which rep-
resents more than 10 per-
cent of the UK market -
erupted yesterday.

First, it was affected by
comments from Hang Seng
Bank's chief executive, who
said profit margins were
likely to come under pres-
sure in the second half of the
year.

That hit directly the banks
with far eastern exposure,
Standard Chartered and
HSBC, which fell 1 3/4 to 70 1/2p
and 1 1/2 to 118 1/2p, respectively.
HSBC was also affected by
recurrent speculation that it
is poised to make a big
acquisition.

ship of Tom Cobleigh was
resolved with Bank's £96.6m
agreed takeover of the inde-
pendent pubs operator -
which was floated last
November - after a bid from
Yates Brothers Wine Lodges
failed to materialise.

Rank, however, fell 8 1/2 to
430 1/2p, with the market
believing that it had paid a
very full price for the busi-
ness, with an estimated cost
of in excess of £2.25m per
share. Analysts compared this
with Whitbread's recent
acquisition of Felton, the
restaurants chain, which one
analyst worked out as cost-
ing £1.4m per site.

"Rank's acquisition makes
that of Whitbread look
cheap," said one analyst,
although he said direct com-
parisons were difficult to
make. Whitbread rose 5 to
89 1/2p and Tom Cobleigh
hardened 1 1/2 to 236p.

Yates hardened 3 to 366p,

with the market relieved
that it would not have to
make a rights issue to
acquire Tom Cobleigh.

There was profit-taking in
PizzaExpress, which tumbled
9 to 463 1/2p. Matthew
Clark continued its decline,
falling 6 to 343 1/2p, in the
wake of concern over the
incursion of alcoholic lemon-
ades into its cider markets.

A number of food retailers
recovered, after a period in
which they have been
adversely affected by fears
over a price war in the sector,
following Tesco's latest
price initiative.

Safeway added 6 1/2 to 331p,
while J Sainsbury, which
has taken a battering,
climbed 6 1/2 to 374 1/2p. Tesco
hardened 2 to 303p.

There was profit-taking in
a number of analysts having
what they described as a

"fireside chat" with the
group's senior executives
this week.

Granada slipped 17 to
870 1/2p even after briefings
with analysts had given a
positive picture on trading
for the year to September.

Analysts were disap-
pointed that the planned dis-
posal of the Exclusive hotels
chain had slipped into the
New Year. They were also
concerned that the Little
Chef operations were only
starting to improve.

Enterprise, the oil explora-
tion and production group,
moved forward 3 1/2 to 519p,
as the company fulfilled its
earlier promise to split the
leadership by appointing Mr
Pierre Jungels of British Gas
as the new chief executive.

Insurer Legal & General
lifted 15 to 785p with help
from a reiterated buy recom-
mendation from BZW, a
squeeze on short positions
and a revival of interest in
the insurance sector follow-
ing the merger of Lloyds
TSB's Abbey Life and TSB
insurance arms.

Mr Angus Runciman,
insurance analyst at BZW,
said: "The value is there and
they have signalled an
aggressive increase in the
dividend."



Indices and ratios table with columns for index name, value, and change.

Best performing sectors table listing sectors like Life Assurance, Retailers, etc.

Worst performing sectors table listing sectors like Tobacco, Leisure & Hotels, etc.

FT-SE 100 INDEX FUTURES table with columns for Dec, Mar, and price changes.

FT-SE 100 INDEX OPTION table with columns for Dec, Mar, and price changes.

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FINANCIAL TIMES EQUITY INDICES table with columns for index name, value, and change.

London market data table with columns for index name, value, and change.

Rises and falls table with columns for index name, value, and change.

FT-SE Actuaries Share Indices table with columns for index name, value, and change.

FT-SE Actuaries All-Share table with columns for index name, value, and change.

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TRADING VOLUME table with columns for index name, volume, and change.

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FIDELITY FUNDS advertisement including text about annual general meeting and contact information for various regions.

WWF World Wide Fund For Nature advertisement featuring a panda and text about tropical hardwood trees.

Arabic text advertisement at the bottom right of the page.



Market in turmoil

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE
AUSTRIA (Sep 24 / Fri)
Stock market data for Austria including indices and individual stocks.

EUROPE
GERMANY (Sep 24 / Fri)
Stock market data for Germany including indices and individual stocks.

EUROPE
FRANCE (Sep 24 / Fri)
Stock market data for France including indices and individual stocks.

EUROPE
ITALY (Sep 24 / Fri)
Stock market data for Italy including indices and individual stocks.

EUROPE
NETHERLANDS (Sep 24 / Fri)
Stock market data for Netherlands including indices and individual stocks.

EUROPE
SPAIN (Sep 24 / Fri)
Stock market data for Spain including indices and individual stocks.

EUROPE
GREECE (Sep 24 / Fri)
Stock market data for Greece including indices and individual stocks.

EUROPE
PORTUGAL (Sep 24 / Fri)
Stock market data for Portugal including indices and individual stocks.

EUROPE
FINLAND (Sep 24 / Fri)
Stock market data for Finland including indices and individual stocks.

EUROPE
DENMARK (Sep 24 / Fri)
Stock market data for Denmark including indices and individual stocks.

EUROPE
IRELAND (Sep 24 / Fri)
Stock market data for Ireland including indices and individual stocks.

EUROPE
LUXEMBOURG (Sep 24 / Fri)
Stock market data for Luxembourg including indices and individual stocks.

EUROPE
POLAND (Sep 24 / Fri)
Stock market data for Poland including indices and individual stocks.

EUROPE
CZECH REP (Sep 24 / Fri)
Stock market data for Czech Republic including indices and individual stocks.

EUROPE
SLOVAKIA (Sep 24 / Fri)
Stock market data for Slovakia including indices and individual stocks.

EUROPE
SLOVENIA (Sep 24 / Fri)
Stock market data for Slovenia including indices and individual stocks.

EUROPE
CROATIA (Sep 24 / Fri)
Stock market data for Croatia including indices and individual stocks.

EUROPE
HUNGARY (Sep 24 / Fri)
Stock market data for Hungary including indices and individual stocks.

EUROPE
CYPRUS (Sep 24 / Fri)
Stock market data for Cyprus including indices and individual stocks.

EUROPE
MALTA (Sep 24 / Fri)
Stock market data for Malta including indices and individual stocks.

EUROPE
TURKEY (Sep 24 / Fri)
Stock market data for Turkey including indices and individual stocks.

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EUROPE
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EUROPE
TURKEY (Sep 24 / Fri)
Stock market data for Turkey including indices and individual stocks.

Rockwell components for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance.

Rockwell logo and company information.

PACIFIC
JAPAN (Sep 24 / Fri)
Stock market data for Japan including indices and individual stocks.

PACIFIC
KOREA (Sep 24 / Fri)
Stock market data for Korea including indices and individual stocks.

PACIFIC
TAIWAN (Sep 24 / Fri)
Stock market data for Taiwan including indices and individual stocks.

INDICES
Market indices for various regions including Europe, Asia, and Africa.

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Market indices for various regions including Europe, Asia, and Africa.

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US INDICES
Market indices for the United States including S&P 500, Dow Jones, and NASDAQ.

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NEW YORK STOCK EXCHANGE PRICES

Main table containing stock prices for various companies, organized in columns with headers for company names, prices, and other financial metrics.

Market Dynamic advertisement for Hewlett-Packard, featuring a computer monitor and the text 'If the business decisions are yours, the computer system should be ours.' and the URL 'http://www.hp.com/computing'.

Continued on next page



NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'T', 'U', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', and 'Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', and 'Z'.

Sweden advertisement with text: 'Have your FT hand delivered in Sweden. Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for all subscribers in the office every working day. Hand delivery services are available for all subscribers in the business centres of Gothenburg, Lund, Malmo and Stockholm (including Djursholm, Danderyd, Stocksund and Saltsjbaden). Please call (08) 791 23 45 for more information. Financial Times. World Business Newspaper.'



